2-7-7-4

HALL OF RECORDS

ANNAPOLIS, MARYLAND

Public Mental Health Program

Maryland - 1958



PUBLIC AND PRIVATE HOSPITALS OF MARYLAND UNDER THE SUPERVISION OF THE DEPARTMENT OF MENTAL HYGIENE

The Division of Hospital Inspection and Licensure continually checks medical care, living conditions of patients, sanitation, public safety standards, commitment procedures and conducts frequent inspections of public and private mental hospitals to see that appropriate standards of patient care are maintained.

Hospital	Address	Administrator	Capacit y*
Public			
Crownsville State Hospital	Crownsville, Md.	Dr. Charles Simms Ward	1985
Eastern Shore State Hosp.	Cambridge, Md.	Dr. George Currier, Supt.	430
Rosewood State Training School	Owings Mills, Md.	Dr. George Medairy, Supt.	2412
Springfield State Hospital	Sykesville, Md.	Dr. Robert Gardner, Supt.	2986
Spring Grove State Hospital	Catonsville, Md.	Dr. Isadore Tuerk, Supt.	2293
Sylvan Retreat	Cumberland, Md.	Mr. Raymond Messmer, Supt.	90
University of Maryland	Baltimore, Md.	Dr. Jacob Finesinger, Dir.	62
Private			
Brook Lane Farm	Hagerstown, Md.	Dr. Helmut Prager, Dir.	38
Cedarcroft Hospital and Sanitarium, Inc.	Silver Spring, Md.	Dr. Henry Andren, Med. Dir.	60
Chestnut Lodge	Rockville, Md.	Dr. Dexter Bullard, Med. Dir.	80
Gundry Sanitarium	2 N. Wickham Road Baltimore 29, Md.	Dr. Rachel Gundry, Med. Dir.	40
Henry Phipps Psychiatric Clinic	Baltimore, Md.	Dr. John C. Whitehorn, Med. D	ir. 86
Laurel Sanitarium	Laurel, Md.	Dr. Jesse Coggins, Med. Dir.	90
Pinecrest Sanitarium	6008 Chapel Gate Lane, Baltimore 29, Md.	Mr. Hammond Dorsey	24
Riggs Cottage	Ijamsville, Md.	Dr. Joseph Lerner, Med. Dir.	30
Seton Institute	6420 Reisterstown Rd., Baltimore 15, Md.	Dr. Leo Bartemeier, Med. Dir	r. 305
Sheppard & Enoch Pratt Hospital	Towson, Md.	Dr. Harry Murdock, Med. Dir.	250
Taylor Manor (formerly Pinel)	Ellicott City, Md.	Dr. Irving Taylor, Med. Dir.	85
Mental Defective			
Bell Home	6403 Ager Road West Hyattsville, Md.	Mrs. Thelma Bell	10
Guymes Home	3304 Lancer Drive West Hyattsville, Md.	Mrs. Flora Guymes	5
Hinkson Home	512 Elm Avenue, Takoma Park 12, Md.	Mrs. Ella Hinkson	3
Marine Home	Landover, Md.	Miss Edna Marine	8
Tipahato	Blue Ridge Summit, Md.	Mr. George Byrne	23

^{*}Capacity figures are subject to fluctuation.

State of Maryland

DEPARTMENT OF MENTAL HYGIENE

ANNUAL REPORT

1958



CLIFTON T. PERKINS, M.D. Commissioner

STATE OF MARYLAND



DEPARTMENT OF MENTAL HYGIENE

2218 N. CHARLES STREET BALTIMORE 18, MARYLAND

CLIFTON T PERKINS, M D
COMMISSIONER

TELEPHONE HOPKINS 7-1371

The Hon. Theodore R. McKeldin Governor of Maryland State House Annapolis, Maryland

Dear Governor McKeldin:

I have the honor to submit herewith a report, Public Mental Health Program, Maryland 1958, which states succinctly the aims and accomplishments of the Department of Mental Hygiene and its five member hospitals during the current fiscal year. It sets forth the close parallel between functional facilities and modern treatment procedures.

We are grateful for your understanding and your support of our efforts to give augmented opportunities for better mental health to the elderly and the very young who come to us for help. These advances were sanctioned too by the members of the Legislature who perceived the issue in terms of saving human resources and the alleviation of human suffering We wish also to acknowledge with thanks, the thoughtful consideration of the Director of the Budget for his important part as a common denominator in the development and functioning of our new buildings.

It has been said that "Health can not be given to people; it demands their participation". We have been fortunate to have the participation of the experts on our Advisory Board, the Mental Hygiene Board of Review, the collaboration of local medical schools and national health institutes, as well as the sustaining reassurance of an awakened public interest. With such encouragement we press onward toward the successful solution of one of the major problems of the age.

Respectfully,

Clifton V. Perkenes

Commissioner

PROGRESS NOTES

1957-1958

New Buildings Pace New Programs

Rosewood State Training School

A sweeping, long-range program to establish Rosewood as a complete center for the treatment of mental health problems in children is forging ahead with the opening in the early summer of 1958 of a sixty bed residential facility for emotionally sick children of fourteen years or under. A positive approach to meet a long unfilled need will be expressed in dynamic treatment procedures designed to enable these children to be restored to their families in relatively short periods of time. The building has been completed and equipped at the cost of \$506,250.

A second building for the treatment of the autistic child who will require longer care has been authorized by the General Assembly of 1958. A sixty bed unit has already been designed under an appropriation of \$485,000.

A second nursery building was opened in 1958 with accommodations for sixty infants and crib children. The program will provide opportunity for special treatment and training of children during their formative years. The cost of the building and its equipment is \$289,700.

The first residential building in a Long Term Colony for adult retarded patients will be opened in the summer of 1958. The initial unit provides facilities for training, continued care, and some rehabilitation for four hundred patients. At least half of this number are patients now in residence at Rosewood. The remaining two hundred patients will come from Spring Grove, Eastern Shore and Crownsville. Eventually the Colony will accommodate all of the adult retarded patients presently being cared for in the four mental hospitals. The grouping of these patients in the Colony will result in a more economical and efficient solution to problems inherent in probable life-time care for most of the patients in this program. Built and equipped at a little more than \$1,000,000, the initial structure is the lowest cost building of comparable size in the mental hygiene system of hospitals. The rehabilitation training offered to Colony patients will center in shops equipped to make repairs of worn and broken furnishings from the entire institution. An industrial building adjacent to the initial unit was authorized by the Legislature of 1958 with an appropriation of \$199,800.

This increased activity at Rosewood stems from a dynamic change of concept as the training school gives place to a treatment center.

Crownsville State Hospital

In the current fiscal year, Crownsville State Hospital has opened its first Medical-Surgical Building at the cost of approximately \$870,000. This is a seventy-five bed general hospital affording facilities for treatment of physical as well as mental disorders, and substantially improving the prospect of recovery of patients suffering from both pathological entities.

Improved standards of food service have been assured for Crownsville with the completion of its Central Kitchen. An efficient and economical step in administration, the centralization of dietary service has resulted in better food preparation and supervision, with great improvement in the quality and attractiveness of the patients' diets. The cost of the new building and equipment is \$335,650.

Springfield State Hospital

For senior citizens with mental disorders, provision has been made for one hundred and forty elderly women at Springfield State Hospital. The building, erected and equipped at the cost of \$965,300, will be opened in the summer of 1958.

Eastern Shore State Hospital

Because of the great number of elderly patients at Eastern Shore State Hospital, the Legislature of 1958 authorized a geriatrics building for two hundred men and women. It has been designed under an appropriation of \$1,300,000.

A study of aging is being carried on at each of these hospitals to add to the general knowledge of how the personality may survive along with the patient.

Maximum Security Hospital

For the first time in Maryland, an organized program of psychiatric therapies correlated with rehabilitative procedures will be inaugurated for all adult male patients who require maximum security. Many now classified as "criminal insane" will be transferred from Crownsville and Spring Grove to a modern maximum security building in Jessups, Maryland upon its completion in 1959. The three hundred bed structure and equipment will cost approximately \$2,889.800. A clinical director's residence and staff housing for sixteen employees will add \$156,000 to the initial cost.

Recognition by the community of the substantial accomplishments of the past several years develops as its corollary public understanding of the yet unfilled needs of the State mental hospitals. If the favorable attitude of an informed public is maintained, plans for achieving even higher standards of care will be supported by adequate appropriations.

NEW LEGISLATION AFFECTING THE DEPARTMENT OF MENTAL HYGIENE

Recovering the Cost of Patient Hospitalization

An Act of the 1958 Legislature assigned to the Department of Mental Hygiene the responsibility for setting charges and making collections for the care and treatment of patients in the five State mental hospitals. This is a change from the present practice which places responsibility with the County Commissioners in the County of the patient's residence or the Baltimore Department of Public Welfare for city patients. The new procedure will be fully implemented by July 1, 1959.

Ability to pay the cost of hospitalization will be determined by the Department of Mental Hygiene following investigation of each admission. A rate to be paid monthly for the period of care and treatment will be established at that time. The maximum monthly rate is currently \$116.00. This rate is to be redetermined annually to reflect the current cost per patient.

Should the financial circumstances of the patient or his legally responsible relatives be such that the payment of the full cost would cause undue hardship, the Department of Mental Hygiene will, at its discretion, adjust the charge to a lesser amount. A periodic review will be made of the changing circumstances of persons paying an adjusted amount to insure that the full cost will be billed and collected when warranted.

Higher Salaries for State Employees

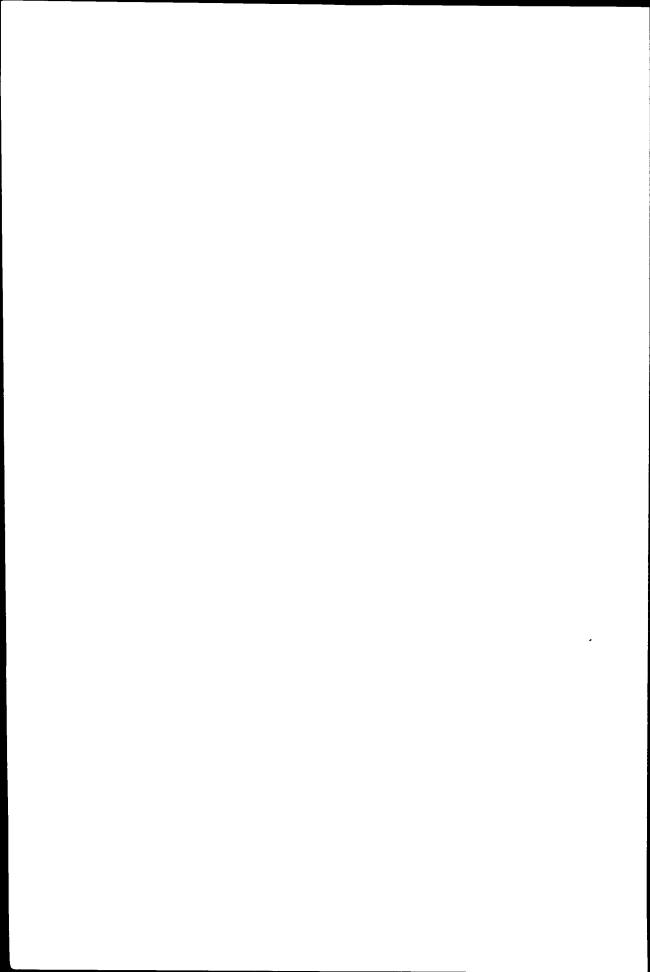
A State pay adjustment program was passed by the Legislative of 1958. It is based on a salary study of the "prevailing rate" found to exist for each job specification. Positions which are being paid less than ascertained prevailing rates are to be increased to the proper pay levels after which all positions are to be fitted into a new set of salary scales. Pay adjustments are to become fully effective during the next budget year.

Merit Award Program

A State Incentive Awards Board will pay cash awards to classified employees for meritorious acts or services contributing to the efficiency, economy or other improvements of State operations or in the public interest in connection with their official employment.

Increasing Responsibilities of the State Superintendent of Schools

The State Superintendent of Schools shall lend such aid to the training schools under the supervision of the Department of Mental Hygiene as may be necessary to enable them to formulate appropriate courses of study and training and to make such courses coincide as far as practical with standards required in public schools of the State.



Department of Mental Hygiene Headquarters

OBJECTIVES

The Department of Mental Hygiene is organized and operated under Article 59 of the Annotated Code of Maryland (1951 Edition). The Department has the responsibility to provide humane, adequate and efficient care and treatment for those who are mentally handicapped and ill and committed to it; to expedite the prompt application of the most modern and efficient treatment methods; to improve the techniques available; and to facilitate the readjustment of treated persons back to the community, with adherence to pertinent statutes and maximum efficiency in the use of resources available to it. This program is executed principally in the four State Hospitals; Spring Grove, Springfield, Crownsville and Eastern Shore, and in the State Training School, Rosewood.

The Department insures compliance with the laws governing the detention, government and management of the mentally ill and provides for supervision of conditions and maintenance in all places in which they are confined or treated. Similar supervisory functions are extended through investigation, periodic examinations and licensure to all institutions within the State treating and caring for the mentally ill, other than those within the Department of Mental Hygiene itself, whether publicly, corporately

or privately maintained.

SUMMARY OF DEPARTMENT OF MENTAL HYGIENE

Total Number of Authorized Positions	1957 ACTUAL 3,855	1958 APPROPRIATION 3,968	1959 ALLOWANCE 4,126
Salaries and Wages	112,355	13,026,999 118,124 4,928,167	13,636,761 123,849 5,147,429
Original General Fund Appropriation		18,068,790 4,500	_
Total General Fund Appropriation	7,005,227 102,837		
Net Total General Fund Expenditure6 Add: Special Fund Expenditure	5,902,390 750	18,073,290	18,908,039
Total Expenditure10	6,903,140		
Capital Funds:			
Appropriation	586,613	902,900	3,603,400

SUMMARY OF DEPARTMENT OF MENTAL HYGIENE— HEADQUARTERS

Total Number of Authorized Positions	1957	1958	1959
	ACTUAL	Appropriation	ALLOWANCE
	51	51	67
Salaries and Wages	262,250	279,646	339,085
Technical and Special Fees	940	380	680
Operating Expenses	66,447	72,644	95,668
Original General Fund Appropriation	315,239	348,170	
Transfer of General Fund Appropriation	21,176	4,500	
Total General Fund AppropriationLess: General Fund Reversion	336,415 6,778		
Net Total General Fund Expenditure	329,637	352,670	435,433

Capital Funds:		1957 ACTUAL	1958 APPROPRIATION	1959 ALLOWANCE
-	***************************************		196,000	889,800

GENERAL ADMINISTRATION—HEADQUARTERS

Program and Performance:

To assure uniformly high levels of treatment and care for the mentally ill of Maryland, effective and progressive preventive measures, and proper emphasis on advancement of knowledge of mental illness, respnosibility for correlation, supervision and execution of activities within all hospitals, clinics and other facilities of the agency is exercised by the Commissioner of Mental Hygiene through the Central Office of the Department of Mental Hygiene.

The major divisions within the organization of the Central Office report directly to the Commissioner. They "advise, consult with and direct the staffs of the several State institutions, concerning personnel and public relations, budget and accounting, procurement, farm management, and engineering and maintenance; advise, consult with and direct the staffs of the several State institutions concerning psychiatric services, nursing, rehabilitation, social work, and food supervision", encourage research which stimulates the quality of treatment methods and encourages continuing growth of professional staffs; provide consultant legal services; and execute periodic inspections, and licensure provisions, which maintain adequate medical and administrative standards throughout all places in the State receiving or treating the mentally ill.

The general administration program of the Central Office screens purchases; directs and correlates personnel policies; disseminates pertinent information pertaining to mental illness to facilitate the readjustment of treated patients back into the community; supervises in-service training of department personnel; collects and tabulates statistics relative to patient movement; maintains accounting and clerical records on a state-wide basis which contribute to efficient policy determinations; and provides executive direction for the entire agency.

The Central Office of the Department is located at 2218 North Charles Street, Baltimore.

	ACTU	AL	ACTU	IAL	ACTU	IAL	AC	TUAL	ESTIM	IATED	ESTIMATED
	198	54	198	55	19	56	19	957	19	58	1959
		Percent		Percent		Percent		Percent		Percen	t
ì	Number	Increase	е								
Total Admissions	3,555	10	3,766	6	4,025	7	4,279	6	4,490	5	5,262
Per 100,000 Md. Population	140	8	145	4	152	5	148	3	163	3	182
First Admissions	2,466		2,492		2,629		2,713		2,925		
Per 100,000 Md. Population	97		96		99		94		106		
As a percent of Total Ad- missions (Mental Hospi-											
tals only)	68		65		65		65		65		
Readmissions and transfers	1,089		1,274		1,396		1,566		1,565		
Discharges	2,082	10	2,525	21	2,765	10	3,145	14	3,117	6	3,418
Per 100 admissions	59		67		69		70		70		•
Per 1,000 on Books	164		190		201		206		212		
Deaths	645	—9	772	20	817	11	907	11	910	5	960
Per 100 admissions	18		20		20		20		20		
Per 1,000 on Books	51		58		59		61		62		
Placed on Leave	8,990		9,506		12,486		14,774				
Per 1,000 Resident Patients	842	15	858	2	1,110	29	1,316	19			
Net Releases	2,265	15	2,628	16	3,190	21	3,378	6			
Per 100 Admissions	64	5	70	9	79	13	79				
Per 1,000 Resident Patients	212		237		283		301				
Average number on Leave	1,988		2,213		2,511		2,938		2,800		
Per 1,000 on Books	157	5	166	6	182	10	207	13	190	2	
Average Resident Population	10,674	5	11,081	4	11,253	2	11,229	-2	11,675	1	11,300
Per 100,000 Md. Population	419	2	426	2	425		389	2	432	—1	398

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Appr	opriation Statement:			
		1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	26	26	26
01	Salaries and Wages	122,017	120,393	129,265
03 04 07 08 09 10 11	Communication Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	4,827 1,274 3,211 14,727 3,101 2,708 432 16,400	5,230 2,100 3,005 4,963 3,678 2,568 5,956 20,235	5,180 2,100 3,121 4,601 3,453 3,840
	Total Operating Expenses	46,680	47,735	41,421
	Total Expenditure	168,697	168,128	170,686
	Original General Fund Appropriation Transfer of General Fund Appropriation	151,487 18,583	163,628 4,500	
	Total General Fund Appropriation Less: General Fund Reversion	170,070 1,373	,	
	Net General Fund Expenditure	168,697	168,128	170,686
Canit	al Funds:			
Jupit	Appropriation		156,000	
Budge	et Bill Text:			

DIETARY SERVICES—HEADQUARTERS

170,686

General Fund Appropriation.....

Program and Performance:

10.03.01.01 General Administration

This program provides for the coordination and functional supervision of food service in 7 kitchens, 83 buildings and 137 serving areas, for patients and employees in the five mental hospitals; the development of procedures guiding the food service program at each hospital, including staffing patterns, standards of performance, processes of preparation and serving, sanitation, procurement of supplies including equipment; the design of facilities, distribution, and waste control; instruction of dietary services in records and reports, storage, ration control; inservice training; inspection and evaluation of food service operations; conferences with medical staff and dietitians regarding technical and administrative problems of food service.

Appr	opriation Statement:	1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	1	1	1
01	Salaries and Wages	5,574	5,865	6,086
04 13	TravelFixed Charges	61	398 10	375 15
	Total Operating Expenses	61	408	390
	Total Expenditure	5,635	6,273	6,476
	Original General Fund Appropriation Transfer of General Fund Appropriation	6,869 190		
	Total General Fund AppropriationLess: General Fund Reversion	7,059 1,424		
	Net General Fund Expenditure	5,635	6,273	6,476
_	et Bill Text: 01.02 Dietary Services			

General Fund Appropriation...... HOUSEHOLD AND PROPERTY SERVICES—HEADQUARTERS

6,476

Program and Performance:

The prime objective of this program as set up for the Central Office is Engineering in its broadest aspect. The work covers all fields of engineering from Civil through Mechanical and Electrical. Included is: liaison between the Central Office and other State agencies in discussions covering the preparation of plans, specifications and cost data for the construction of new buildings; and at the institutions, consultations and assistance in planning repairs and maintenance of presently occupied buildings, power plants, water plants, sewage disposal systems and other utilities.

The program also includes supervision of maintenance and upkeep at the Central Office. This phase covers light, heat, power, janitorial services, and those services not included in the building lease.

In 1957 the following buildings were completed and put into use: Central Kitchen and Employees Cafeteria, Springfield; Central Kitchen, Spring Grove; and Nursery Building No. 2, Rosewood. The following buildings are under construction, Medical-Surgical Building, Crownsville; Central Kitchen, Crownsville; Building for Emotionally Distrubed Children, Rosewood; Long Term Care, Patients Building No. 1, Rosewood; Geriatrics Building, Springfield; and the Institution for Criminally Insane, Jessup-Projects under study and preliminary planning include: Active Treatment Building, Spring Grove; Administration Building, Spring Grove; Rehabilitation Building, Spring Grove; Continued Care Building, Crownsville; and Geriatrics Building, Eastern Shore.

Appr	opriation Statement:			
		1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	3	3	3
01	Salaries and Wages	11,241	11,775	12,205
04 06 07 08 09 10	Travel	26 1,219 482 2,594 170	65 1,274 387 2,870 200 1,120	65 1,400 477 2,870 200
	Total Operating Expenses	4,491	5,916	5,012
	Total Expenditure	15,732	17,691	17,217
	Original General Fund Appropriation Transfer of General Fund Appropriation	15,154 580		
	Total General Fund AppropriationLess: General Fund Reversion	15,734 2		
	Net General Fund Expenditure	15,732	<u>17,691</u>	17,217
_	et Bill Text: .01.03 Household and Property Services			

General Fund Appropriation..... MEDICAL CARE OF PATIENTS—HEADQUARTERS

17,217

Program and Performance:

The essential effort of this program is to advise, consult and direct the five hospital programs involving medical care of patients.

The Division of Clinics supervises and directs clinics in the Department. Post-hospitalization support, supervision, and treatment helps mentally ill people remain in the community and also reduces the need for rehospitalization of these persons. Pre-admission clinics often prevent hasty and sometimes needless hospitalization of individuals who are examined and studied in these clinics.

The Division of Correctional Psychiatry supervises and coordinates all activities concerning admissions, treatment and discharge of patients committed to the criminal divisions of the State mental hospitals; conducts pre-trial mental examinations and reports to the court on non-committed individuals charged with criminal offenses under Article 59, Section 6; conducts and supervises mental examinations of patients committed under Article 59, Sections 8 and 10, for pre-trial mental examinations; upon request appears in court to testify in criminal trials of offenders who had pre-trial mental examinations and in Habeas Corpus proceedings; conducts mental examinations requested by the Department of Correction under Article 59, Section 42, directs transfers from the penal institutions and Patuxent Institution to State mental hospitals and arranges the return of such individuals to the penal institutions; gives assistance and advises legal and law enforcing agencies upon request in matters pertaining to correctional psychiatry.

The Division of Hospital Inspection and Licensure continually checks medical care, living conditions of patients, sanitation, public safety standards, commitment procedures and conducts frequent inspections of public and private mental hospitals to see that appropriate standards of patient care are maintained.

The Division of Neuropathology and Legal Medicine supervises all hospital laboratories, coordinates their work and performs their pathologic anatomy, including histology, and is responsible for study and follow-up of all medico-legal cases. This program is carried on at the department's central Anatomic Laboratory. Consultant services for legal and other agencies is provided.

The Division of Nursing Services advises, consults, and directs the activities of the nursing program in the five State hospitals. Recruitment of qualified professional nurses for placement in the hospitals is a major responsibility.

Appropriation Statement:

Thhr	opriation Statement.			
		1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	10	10	10
01	Salaries and Wages	63,530	72,958	76,294
04 07 08 09 10 11	Travel	696 1,259 91 646 45	790 1,458 65 700	850 1,236 150 700
10	-			0.097
	Total Operating Expenses	2,843	3,077	3,037
	Total Expenditure	66,373	76,035	79,331
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	64,402 2,825 67,227		
	Less: General Fund Reversion	854		
	Net General Fund Expenditure	66,373	76,035	79,331
Capita	al Funds: Appropriation		40,000	889,800
			===	=====
	et Bill Text:			
10.03.	01.04 Medical Care of Patients General Fund Appropriation	•••••		79,331

REHABILITATION AND RECREATION OF PATIENTS—HEADQUARTERS

Program and Performance:

This program provides for Department planning, coordination and the direction of the non-medical aspects of the hospitals' rehabilitation programs. These therapy programs include arts and crafts, recreational therapy, music therapy, industrial therapy and prevocational training. This program surveys current rehabilitation practices and recommends appropriate changes to the respective hospitals; recruits for therapists; formulates and implements suitable courses of study for the in-service training of sub-professional personnel of this department; coordinates with cooperating State and community agencies.

, , ,	•	1957 ACTUAL	1958 APPROPRIATION	1959 ALLOWANCE
	Number of Authorized Positions	1	1	1
01	Salaries and Wages	6,251	6,336	6,336
04 13	TravelFixed Charges	194 15	200 15	300 25
	Total Operating Expenses	209	215	325
1	Total Expenditure	6,460	6,551	6,661
	Original General Fund Appropriation Transfer of General Fund Appropriation	6,236 230		
•	Total General Fund AppropriationLess: General Fund Reversion	6,466 6		•
	Net General Fund Expenditure	6,460	6,551	6,661

Budget Bill Text:

10.03.01.05 Rehabilitation and Recreation of Patients
General Fund Appropriation......

6,661

SOCIAL SERVICES—HEADQUARTERS

Program and Performance:

The basic function of social work is to facilitate the patient's movement through the hospital to reintegration in the community either in his own home or in a foster home. With the recent acceleration in patient movement social workers have found new ways to use their professional knowledge and skills to offset the increased need for staff. Psychiatric case work has been supplemented, where possible, with social group work; direct services to patients have been supplemented by psychiatric social consultation. In the hospitals social workers are helping to bring about the social change inherent in a therapeutic setting to the end that chronicity may be reduced. In the community they are collaborating with health, education and welfare agencies to provide better services to convalescent mental patients.

In 1957, 7,007 patients were served. The monthly average number of cases waiting assignment increased from 274 in 1956 to 416 in 1957. There was a marked increase in clinic and pre-admission services. In a growing number of counties planned programs for the follow up of convalescent patients are in operation through the collaboration of the local health departments and the State mental hospitals. The number of patients placed in foster care rose from 320 to 351 and there was a gain in the daily average in care from 418 to 426. Discharges increased from 85 to 104. The average annual cost of foster care per patient was \$451.

In 1957, 20 students were in formal training from the schools of social work of the following universities: Catholic University, Howard University, University of North Carolina, University of Pennsylvania. One research project has been completed and published and one is nearing completion. These studies are part of a cooperative research project sponsored jointly with the University of Pennsylvania School of Social Work, to conduct a series of pilot studies on sociological and psychological aspects of hospitalization as they effect patient movement in, through and out of the hospital.

Appr	opriation Statement:			
		1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	2	2	2
01	Salaries and Wages	12,788	12,974	10,974
04 13	Travel	165 32	310 90	310 60
	Total Operating Expenses	197	400	370
	Total Expenditure	12,985	13,374	11,344
	Original General Fund Appropriation Transfer of General Fund Appropriation	12,714 460		
	Total General Fund AppropriationLess: General Fund Reversion	13,174 189		
	Net General Fund Expenditure	12,985	13,374	11,344
Budge	et Bill Text:			
10.03.	01.06 Social Services General Fund Appropriation		•••••	11,344

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL—HEADQUARTERS

Program and Performance:

Professional and sub-professional education is offered in psychiatry, psychology, social work, nursing and rehabilitation therapies. Resident training in psychiatry is given at three hospitals: Spring Grove, which is approved for three years, Springfield for two years and Crownsville for one year. The courses embrace both the basic and technical aspects of the subjects. The scope of the training is broadened to include courses and practice in outpatient psychotherapy and child psychiatry at the Psychiatric Institute.

Medical students from The Johns Hopkins School of Medicine receive clinical instruction at Rosewood State Training School and Spring Grove State Hospital, while those from the University of Maryland School of Medicine receive instruction at Springfield and Spring Grove State Hospitals. A similar working arrangement has been inagurated with the University of Maryland in connection with baccalaureate and postgraduate training of professional nurses.

Crownsville, Springfield and Spring Grove Hospitals offer internships in clinical psychology for students matriculated in a Ph. D. program.

All programs in practical nursing are approved by the Maryland State Board of Nurse Examiners. A course for psychiatric aides is given at Spring Grove State Hospital. Three months affiliate training in psychiatric nursing is given at Crownsville, Springfield and Spring Grove State Hospitals for students enrolled in schools of professional nursing.

The Department of Mental Hygiene supervises the training of rehabilitation therapy aides. The former intensive four-week course has been discontinued in favor of an extended course in which didactic and practical work are carried on at each hospital throughout the academic year.

All of the hospitals offer field work leading to a Master's degree in social work. Field work leading to the doctorate in social work is available, also, at Springfield State Hospital.

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DEPARTMENT OF MENTAL HYGIENE

NUMBER OF TRAINEES AND NUMBER OF CLASS HOURS OF INSTRUCTION 1957 FISCAL YEAR

					200. Z 200							
	Crov Numb	vnsville er Hours	Eastern Number		Rosev Number		Sprin Number	gfield r Hours	Sprii Numb	ng Grove per Hours		otal er Hours
Medical (Psychiati Residents Staff Physicians Med. Students . Med. Externes .	10	335	 	••••	 	••••	4 } 4 } 35 9	540 7 25 	2) 11 88 3	2,823 675 	6 25 123 12	3,698 1,400
Psychology Internes Staff Psychologi Stud. (Undergrange) Stud. (Graduates) Stud. (Externes)	sts ad.) s)	••••	••••		 4 	517 	5 3	1,102 	2 160 4 	1,013 	10 4 160 4 3	2,427 51°
Social Work Stud. (Grad.) Stud. (Work Stu Stud. (NIMH) .	ıdy)	••••	 1 1}	 46	 2	****	2 2 2	271	4 2 1		9 5 6	317
Nursing Practical (LPN) Psychiatric Aide Affiliate (LPN) Affiliate (Prof.) Baccalaureate	58	467	10 	924 	18 78 	636 316 	36 186 	973 1,194* 	43 160 62	840 516*	112 43 78 404 62	3,241 840 316 2,177
Rehabilitation Staff Therapists	s 16	150	8	154	27	242	27	185		145	98	876
TOTAL: Number Hours		1,972	20	1,124	129	1,711	315	4,990	562	6,012	1,164	15,809

^{*} Includes Ward Teaching.
In-Service training for Attendants not included

Appropriation Statement:

-rhhr	opriation Statement:	1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	3	3	3
01	Salaries and Wages	23,534	24,056	24,217
02	Technical and Special Fees	100	100	100
04 07 08 09 11 12 13	Travel	487 107 51 522 42 8,000 44 9,253 32,887	625 177 600 720 611 8,000 45 10,778	675 177 600 720 265 8,000 32 10,469
	Original General Fund Appropriation Transfer of General Fund Appropriation	32,759 436		
	Total General Fund Appropriation Less: General Fund Reversion	33,195 308		
	Net General Fund Expenditure	32,887	34,934	34,786
Budg	et Bill Text:			
10.03	.01.07 Education and Training of Professio General Fund Appropriation	nal Perso	nnel	34,786

B

RELIGIOUS AND COMMUNITY SERVICES—HEADQUARTERS

Program and Performance:

The services of part-time chaplains, both staff-connected and volunteer, provide help and guidance to all patients in the Catholic, Jewish and Protestant faiths. Lacking a chapel, weekly religious services are scheduled in hospital auditoriums.

Religious training is offered at Springfield and Rosewood for Protestant student clergy. Fifty student priests from nearby Catholic Seminaries visit on the wards at Spring Grove and Rosewood each week during the school year. In addition, four nuns give religious instruction to the Catholic children at Spring Grove. Three clergymen and a deaconess sponsored by the Lutheran Mission spend two days each week giving spiritual ministry to patients in the continued-treatment areas of Springfield and Spring Grove hospitals. Other volunteer clergymen give counseling and guidance at varied levels in all hospitals. Church choirs, Sunday School teachers and Bible Class leaders provide additional religious contacts; volunteer laymen act as escorts to assist patients desiring to go to church in the hospital auditorium. In the year 1956-1957 religious volunteers gave 20,652 hours of service in our five hospitals.

This program will expand under the aegis of full-time chaplains, positions established in 1958. The Chaplains will be assisted by the Council of Clergy of the Department of Mental Hygiene, a group of experienced part-time clergy who advise the Commissioner as to the religious needs of the patients.

Community Services:

Hospital-trained volunteers form a reservoir of manpower with tremendous potentialities for active and passive participation of patients in areas of canteen, nursing, rehabilitation and social services. In the current year 67,420 volunteer hours were given in wide range activities that met the needs and interests of all age groups.

Further expansion of community interest can be expected through the activities of the Council of Auxiliaries, a patient-centered organization dedicated to improving opportunities for the hospitalized and for the convalescent patient upon his return to the community.

In addition to public information disseminated through volunteer work in the five hospitals, a quarterly magazine, "Release," an Annual Report, and major and minor news-releases on hospitals, auxiliaries, the Councils, and Departmental activities are published.

Appropriation Statement:

(1957 ACTUAL	1958 APPROPRIATION	1959 ALLOWANCE
t	Number of Authorized Positions	1	1	1
01	Salaries and Wages	5,345	5,430	5,430
02	Technical and Special Fees	240	280	380
04 08 09 13	Travel	149 1,696 15 46	130 2,869 75	150 3,102 25 50
	Total Operating Expenses	1,906	3,074	3,327
	Total Expenditure	7,491	8,784	9,137
	Original General Fund Appropriation Transfer of General Fund Appropriation	7,407 230		
	Total General Fund Appropriation Less: General Fund Reversion	7,637 146		
	Net General Fund Expenditure	7,491	8,784	9,137
_	et Bill Text;			

10.03.01.08 Religious and Community Services

General Fund Appropriation..... 9,137

RESEARCH—HEADQUARTERS

Program and Performance:

The program is designed to embrace the broad aspects of mental health and hygiene and includes basic, clinical and statistical research in medicine, social work, psychology and the ancillary fields.

Research Projects Completed in 1957:

- 1. Neuropathologic Problems in Forensic Pathology.
- 2. A Pilot Study to Define the Scope of the Medical Records Problem in a Psychiatric Hospital.

Research Projects Continuing:

- 1. Direction of Impact and Distribution of Primary Traumatic Lesions in Blunt Head Injuries.
- 2. Pathology of the Border Zones of Supply Areas of the Cerebral Arteries.
- 3. A case of Heterotopic Brain Tissue in the Suparachnoid Space.
- 4. Salivary Conditional Reflexes and Emotional Disorders.
- 5. A Statistical Analysis of an Educational Program in a Psychiatric Hospital.
- 6. Four Pilot Studies on Environmental Factors that Reinforce Psychiatric disabilities. (Joint project with the University of Pennsylvania School of Social Work.)

Appr	opriation Statement:			
		1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	3	3	3
01	Salaries and Wages	4,584	12,388	12,388
02	Technical and Special Fees	600	••••••	200
04	Travel	16	75	75
08	Contractual Services		150	150
09	Supplies and Materials	69	700	700
11 13	Equipment—Additional Fixed Charges	607	**********	250
	Total Operating Expenses	692	925	1,175
	Total Expenditure	5,876	13,313	13,763
•	Original General Fund Appropriation Transfer of General Fund Appropriation	10,939 —2,588		
	Total General Fund Appropriation Less: General Fund Reversion	8,351 2,475		
	Net General Fund Expenditure	5,876	13,313	13,763
Budge 10.03.	et Bill Text: 01.09 Research General Fund Appropriation			13,763

FARM OPERATION AND MAINTENANCE—HEADQUARTERS

Program and Performance:

The institutional farming program provides two main services: it conducts planned farming activities for the self-improvement and the rehabilitation of patients and it produces a scheduled portion of the patient's food ration. This program is responsible for the functional supervision of these services in all State Mental Hospitals.

The Patient's program provides selected patients an opportunity to participate in a variety of supervised avocational and vocational activities. Regular working assignments on the farms are considered as a part of the general industrial therapy program. Activities such as greenhouse and plant propagation work, individual and group gardening projects are allied projects in which less capable and older patients can work in a relaxed environment on flexible schedules. These activities planned for meeting individual patient requirements may be either recreational therapy or occupational therapy. Occasionally there is a need for individual vocational projects.

Institutional farm personnel are responsible for planning and conducting patients' activities. The selection and placement of patients, the evaluation of a patient's progress, and recommendations for transfers, discharges and paroles are services performed by personnel of the cooperating medical and rehabilitation programs.

The farm and the cooperating programs are making improvements to implement the functioning of patients' activities at the desired level. During the past year farm employees were given an orientation course dealing with the requirements and responsibilities involved in working with mental patients in our institutions. This briefing has given the employees a broader outlook on their respective duties and also brought them in closer touch with the patients under their supervision. There should be a greater movement of patients and a higher average participation in these activities in 1958 and 1959.

The planned farm food production for 1959 is based on the maximum use of all farm land, buildings, facilities and livestock inventories. All scheduled production is reviewed with the Dietary Program so that it can be fully utilized. The total food production for 1957 was satisfactory and most of scheduled production was realized.

Appropriation	Statement:
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Appr	opriation Statement:			
		1957	1958	1959
	•	ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	1	1	1
01	Salaries and Wages	7,386	7,471	7,471
04 13	Travel	115	100 16	100
	Total Operating Expenses	115	116	100
	Total Expenditure	7,501	7,587	7,571
	Original General Fund Appropriation Transfer of General Fund Appropriation	7,272 230		
	Total General Fund Appropriation Less: General Fund Reversion	7,502 1		
	Net General Fund Expenditure	7,501	7,587	7,571
_	et Bill Text:			
10.03.	01.10 Farm Operation and Management General Fund Appropriation	•••••		7,571

RECOVERIES AND COLLECTIONS—HEADQUARTERS

Program and Performance:

Contingent upon the passage of enabling legislation, a Recoveries and Collection Division has been established at the Headquarters level for the purpose of collecting maintenance charges for patients at the four mental hospitals and Rosewood State Training School. This legislation will place primary responsibility for collection of payments with respect to patients in mental institutions of the State in a central unit of the Department of Mental Hygiene to make determinations of financial ability of patients and for legally responsible relatives to pay for the actual cost of hospital care.

Sixteen positions have been allowed to staff the Recoveries and Collections Unit.

Appropriation Statement:

		1957 ACTUAL	1958 APPROPRIATION	1959 ALLOWANCE
	Number of Authorized Positions			16
01	Salaries and Wages			48,419
03 04 07 08 09 11	Communication Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Additional			4,500 2,200 2,000 4,000 3,500 13,842
	Total Operating Expenses			30,042
	Total Expenditure			78,461

Budget Bill Text:

10.03.01.11 Recoveries and Collections

General Fund Appropriation..... Contingent upon the passage of legislation establishing a Recoveries and Collections Unit at the Headquarters level of the Department of Mental Hygiene. 78,461

FARM OPERATION AND MAINTENANCE—CENTRAL FARM

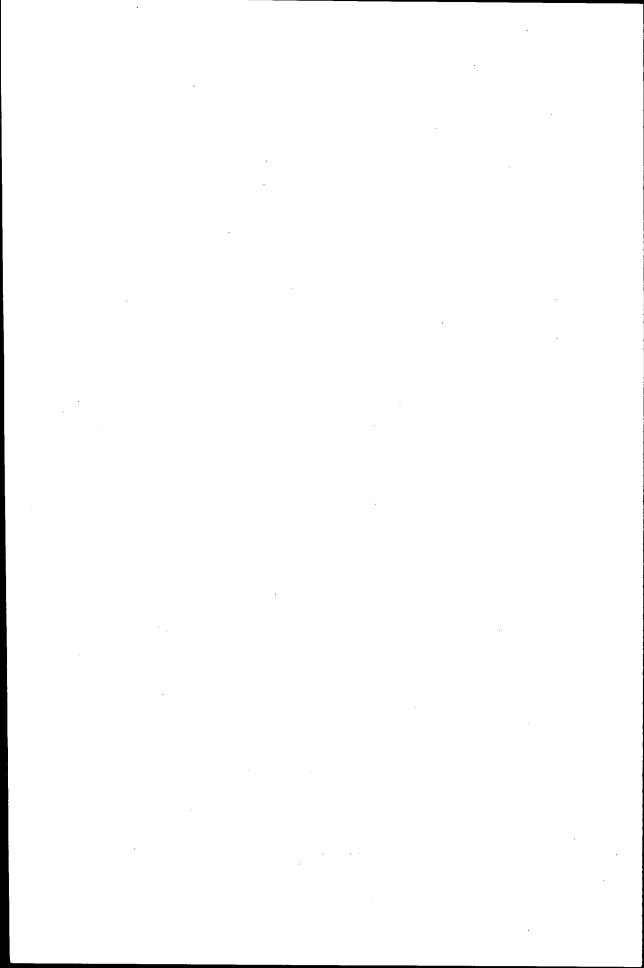
In accordance with Chapter 706, Laws of Maryland 1957, the Central Farm was transferred from the jurisdiction of the Department of Mental Hygiene to the University of Maryland to be used for agronomy-dairy forage research and other State use. This transfer took effect July 1, 1957.

Appropriation Statement:

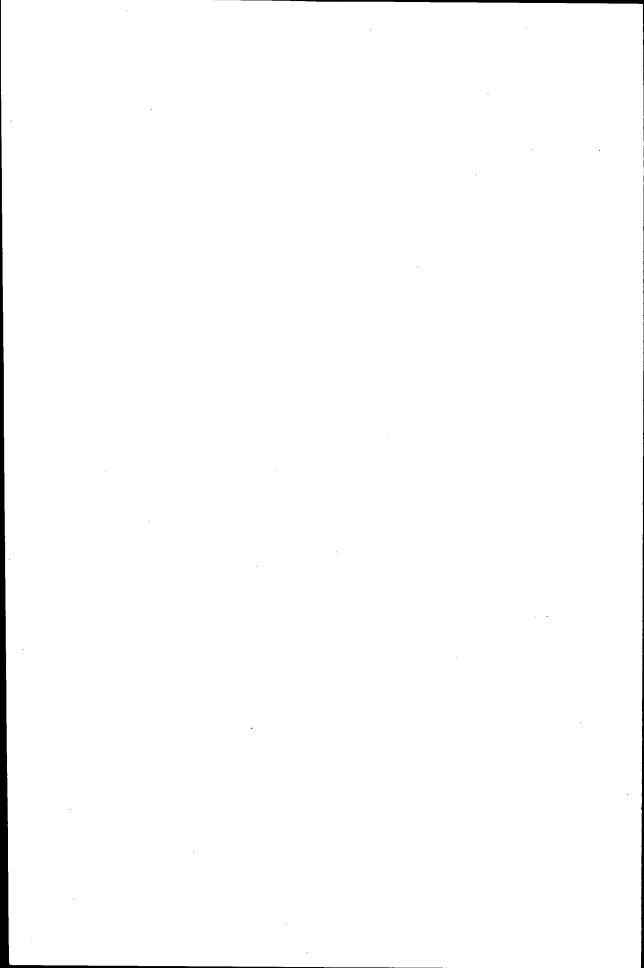
appr	Number of Authorized Positions	1957 ACTUAL 26	1958 APPROPRIATION	1959 ALLOWANCE
01	Salaries and Wages	78,670		
02	Technical and Special Fees	520		
03 04 06 07 08 09 10 11 13 14	Communication Travel Fuel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Land and Structures Total Operating Expenses Total Expenditure	474 39 4,705 4,308 10,425 56,975 2,484 1,665 49 600 81,724		
	Original General Fund Appropriation Transfer of General Fund Appropriation	$168,015 \\ 5,155$		
	Total General Fund Appropriation Less: General Fund Reversion	173,170 12,256		
	Net General Fund Expenditure	160,914		

SUMMARY OF MENTAL HOSPITALS

Total Number of Authorized Positions	1957 ACTUAL 3,778	1958 APPROPRIATION 3,917	1959 ALLOWANCE 4,059
Salaries and Wages	110,895	12,747,353 117,744 4,855,523	13,297,676 123,169 5,051,761
Original General Fund Appropriation1 Transfer of General Fund Appropriation			
Total General Fund Appropriation1 Less: General Fund Reversion			
Net Total General Fund Expenditure1 Add: Special Fund Expenditure	16,411,839 750	17,720,62\$	18,472,606
Total Expenditure1	6,412,589		
Capital Funds:			
Appropriation	586,613	706,900	2,713,600



Department of Mental Hygiene Crownsville State Hospital



SUMMARY OF CROWNSVILLE STATE HOSPITAL

Total Number of Authorized Positions	1957 ACTUAL 793	1958 Appropriation 849	1959 ALLOWANCE 857
Salaries and Wages Technical and Special Fees Operating Expenses	25,939	2,715,109 20,895 1,049,842	2,788,049 25,809 1,029,964
Original General Fund Appropriation Transfer of General Fund Appropriation	3,200,050 327,303		
Total General Fund Appropriation Less: General Fund Reversion	3,527,353 3,933		
Net Total General Fund Expenditure Add: Special Fund Expenditure	3,523,420 750	3,785,846	3,843,822
Total Expenditure	3,524,170		
Capital Funds: Appropriation	20,000	227,600	118,000

GENERAL ADMINISTRATION—CROWNSVILLE STATE HOSPITAL

Program and Performance:

Crownsville State Hospital was established in 1910 to serve the Negro population of the State handling all types of mental illness. The hospital is located in Anne Arundel County eight miles northwest of Annapolis. Although the feeble-minded population will have all been transferred to Rosewood State Training School by 1959, Crownsville continues to care for the criminally insane, the epileptic and the tubercular patients.

It is anticipated that the new medical-surgical building with 72 beds will be in service for the last three months of the 1958 fiscal year and the new kitchen for the full 1959 fiscal year.

The hospital is accredited for one year of residency training by The Council on Medical Education and Hospitals and The American Board of Psychiatry and Neurology. Accreditation for a full three years would be invaluable in helping establish the Maryland mental hospital program in a place of national leadership. Such accreditation would simplify considerably the employment of an adequate psychiatric staff resulting in better treatment and an improved rate of rehabilitation.

The bed capacity of the hospital is 1,925.

	ACTUAL 1956	ACTUAL 1957	ESTIMATED 1958	estimated 1959
Admissions (Total)	906	933	951	1,000
Discharges	686	698	1,026	700
Deaths	120	167	99	175
Total Patient Days	972.334	912,865	949,000	866,875
Average Daily In-Patient	•	•	•	,
Population	2,657	2,501	2,600	2,375
Total Number Authorized	•			
Positions	737	793	849	857
Ratio Total Positions to				
Population	1:3.6	1:3.	1 1:3	1:2.8
Total Annual Per Capita	\$1,163.95	\$1,409.1	0 \$1,456.09	\$1,618.45
Total Cost for Patient Per Day	\$ 3.18			\$ 4.43

A	ppı	ropi	riatio	n S	tatem	ent:
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zrbbr.	oprional Seatement.	1957 ACTUAL	1958 APPROPRIATION	1959 ALLOWANCE
	Number of Authorized Positions	29	29	29
01	Salaries and Wages	116,416	121,007	120,688
03 04 07 08 09 10 11 13	Communication	14,349 216 337 642 2,484 731 329	14,135 622 161 771 1,800 565 45 251	15,446 370 337 818 1,920 598 92 266
	Total Operating Expenses	19,088	18,350	19,847
	Total Expenditure	135,504	139,357	140,535
	Original General Fund Appropriation Transfer of General Fund Appropriation	131,120 4,553		
	Total General Fund Appropriation Less: General Fund Reversion	135,673 169		
	Net General Fund Expenditure	135,504	139,357	140,535
Budg	et Bill Text:			
10.03	.03.01 General Administration General Fund Appropriation	••••••	•••••	140,535

DIETARY SERVICES—CROWNSVILLE STATE HOSPITAL

Program and Performance:

Adequately balanced meals are prepared and served to patients and a cafeteria provides food at low cost to employees. All food, including special diets, for patients is prepared in the central kitchen and transported by truck to 14 serving areas in 8 buildings in electric food conveyors and vacuum beverage containers.

In 1957 the classification by type resulted in the relocation of about 1,500 patients. In some buildings it was possible to consolidate serving areas but in the Hugh Young Building which now houses the medical and infirm patients, two new areas for tray service were opened. However, the total number of serving areas in the hospital was reduced from 20 to 14.

With the opening of the new kitchen all of the food must be transported to the serving areas by truck. The distance to the main cafeteria, adjacent to the present kitchen, will be approximately one-half mile.

At present 1,040 patients are fed in the main cafeteria at each meal and the number will be increased when the present kitchen is remodeled into dining area.

	ACTUAL 1956	ACTUAI 1957	estimate 1958	D ESTIMATED 1959
Total Patient Meals Served				
(Regular)2	2,686,842	2,738,59	5 2,847,000	2,600,625
Total Special Diets Served	202,297	238,60	361,350	365,730
Total Nursery Diets Served	28,247	17,15	5 *	*
Total Student Meals Served	16,070	17,360	25,895	25,887
Total Employee Meals Served	224,578	223,81	3 230,000	230,000
Total Daily Patient Per Capita	·			
Food Cost	\$.4	1805	\$.5286 \$.5782 \$.5782:
Annual Program Per Capita	\$204.5	57 \$2 3	5.64 \$252	.81 \$274.20

^{*} These patients will be transferred to Rosewood State Training School.

Appr	opriation Statement:			
		1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	62	71	71
01	Salaries and Wages	185,305	196,457	210,393
04 05 07 08 09 10 11	Travel Food Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	23 372,384 817 438 18,189 4,278 7,906 5	25 439,614 980 2,513 15,241 967 1,497	366 389,426 980 443 15,793 971 19,858
	Total Operating Expenses	404,040	460,837	427,842
	Total Expenditure	589,345	657,294	638,235
	Original General Fund Appropriation Transfer of General Fund Appropriation	589,022 582		
	Total General Fund Appropriation Less: General Fund Reversion	589,604 259		
	Net General Fund Expenditure	589,345	657,294	638,235
Capit	al Funds: Appropriation		70,000	36,000
	et Bill Text: 03.02 Dietary Services			
10.00.	General Fund Appropriation	••••••	•••••	638,235

HOUSEHOLD AND PROPERTY SERVICES—CROWNSVILLE STATE HOSPITAL

Program and Performance:

This program provides the services necessary to cover the day-to-day care of our patient population, approximately forty percent of our employees and the maintenance of buildings and equipment. The services included within this program are house-keeping, laundry, sewing, police, utilities and maintenance.

With the exception of electricity which is purchased, the hospital is self-sufficient in respect to utilities. Three transformer stations and all overhead lines are owned and operated by the hospital. Our water supply is filtered and treated in a modern plant of 1,000,000 gallons daily capacity. The sewage disposal plant handles a daily capacity of 640,000 gallons.

Three 600 horsepower boilers with a total capacity of 120,000 pounds per hour produce steam for heating buildings and hot water for cooking, sterilizing and operating the laundry.

The daily collection and disposal of trash, the sterilization of refuse cans, the maintenance of all motor vehicles and repairs of furniture and equipment (not requiring specialized service) are handled by personnel assigned to this program.

The maintenance of 71 buildings, 14 of which house patients, more than 5 miles of roads, walks and parking areas and 112 acres of lawn are the responsibility of this program. This will all be increased by the latter part of the 1958 fiscal year with the addition of the Medical-Surgical Building and the new kitchen.

The regular cleaning of 9 buildings, all offices and public areas, and the periodic inspection of all employees' quarters are the responsibility of the housekeeping department.

Clothing for at least ninety percent of the patient population was furnished by the hospital through outside purchases or by manufacturing in our sewing room. During the 1957 fiscal year the sewing room produced 54,651 articles of clothing and linens, 656 uniforms and 101 miscellaneous articles. During this same period approximately 140,000 pounds of clothing, linens, uniforms, etc. were mended and altered. Three new positions have been allowed due to new facilities.

		ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
		1956	1957	1958	1959
р	atients Clothed by Hospital	2,457	2,250	2,340	2,174
Ō	ost Per Patient Clothed	\$30		2.03 \$33.08	\$32.47
	aundry Workload (pounds	400	, , ,		•
	per month)	188,806	198,290	200,000	200,000
A	nnual Program Per Capita	\$249	.49 \$26	6.51 \$280.34	\$315.14
P	rogram Cost per Patient	•	•	•	
	Per Day	\$.	.68	\$.73 \$.77	\$.86
Appro	opriation Statement:				
			1957	1958	1959
			ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions		98	101	104
	Number of Authorized Positions		90	101	
01	Salaries and Wages		326,103	342,780	349,059
0.2.	Datarios and Tragos				
02	Technical and Special Fees		998	815	1,384
		•			100
04	Travel		20	102	102
06	Fuel		107,259	113,778	119,418
07	Motor Vehicle Operation and Main	tenance	8,618	7,102	7,591
08	Contractual Services		61,024	81,218	78,753
09	Supplies and Materials		157,010	168,492	164,309
10	Equipment—Replacement		5,110	8,805	18,582
11	Equipment—Additional		355	5,755	5,928
13	Fixed Charges		57	33	50
	Batal Onesation Bones	,	339,453	385,285	394,733
	Total Operating Expenses		339,493	300,200	
	Total Expenditure		666,554	728,880	745,176
	10001 Daponatouro		=====	======	
	Original General Fund Appropris	ation	627,241		
	Transfer of General Fund Appro		39,834		
		_			
	Total General Fund Appropriatio	n	667,075		
	Less: General Fund Reversion		521		
			000 554	700 000	745.176
	Net General Fund Expendit	ure	666,554	728,880	745,176
Canit	al Funds:				
Jupit	Appropriation			14,100	15,000
	Appropriation	••••••		14,100	======
Rudo	et Bill Text:			<u></u>	
_	03.03 Household and Property Se	mrieos			
10.03.	General Fund Appropriate				745,176
	General Fund Appropria	v1011	•••••		120,110

MEDICAL CARE OF PATIENTS—CROWNSVILLE STATE HOSPITAL

Program and Performance:

This program includes the services responsible for diagnosing and treating mental and physical illnesses of the patients and is under the supervision of the Clinical Director. First-aid and infirmary services for employees and medical examinations for new employees are also provided.

Upon admission each patient is interviewed by the admitting physician and is then assigned to the physician who will follow the patient through his sojourn in the

Admission and Intensive Treatment Area, giving the patient a complete physical examination with laboratory tests and X-rays, as well as a thorough mental examination. Psychological tests may also be done when it is considered necessary and helpful to determine the extent of mental incapacity or possible organic damage. If the patient is found to be amenable to psychotherapy this type of treatment may also be instituted on an individual or group basis. Electro-convulsive therapy and ataraxic drugs are also employed to hasten the patient's improvement and release from the hospital, Follow-up service is provided on a limited scale at the Clinic in Baltimore. It is hoped that with the expansion of this service further reduction in returns from paroles and readmissions may result.

readmissions may result.

Not only will the establishment of a full time out-patient clinic under the administration of a psychiatrist directly benefit the patients committed to Crownsville but it will also furnish us with a further training facility. This hospital is severely handicapped by its lack of three years' approved residency training and every effort is being directed toward obtaining this accreditation as soon as possible. Only with such accreditation can we hope to compete for competent psychiatrists in the labor market. Out-patient experience is a required part of psychiatric residency training and we plan to rotate our physicians in training through the clinic, using the additional positions requested to relieve the deficiencies thus created in the hospital area.

Consultants come to the hospital on a regular schedule for the purpose of interpreting electroencephalograms, advising on the management of tuberculosis, and for eye examinations and treatment. During the past year arrangements were completed with Baltimore City hospitals for the regular visits of consultants in Gynecology, Neurology and Surgery. Patients are transferred to Baltimore hospitals for major surgery or other specialized treatments but the medical-surgical building now in process of construction should replace this service in the general hospitals to a large extent. A part-time Chiropodist is also employed for the general comfort of patients. Regular barber and beauty shop services are available. Dental care for patients is also provided.

The number of patients receiving the benefit of ataraxic drugs has increased over the past year by approximately one third and is, we believe, partially responsible for the decrease in the period of hospitalization as well as the increase in the number of trial, weekend and holiday visits which we have been able to allow successfully.

The transfer of all feeble-minded patients, under 16 years of age, to Rosewood

PERCENTAGE

1.2

State Training School will be completed in 1958.

Two new positions have been allowed for clinical activities.

The in-patient population for the fiscal year 1957 included:

NUMBER

Tubercular

Epileptic		1	84	7.4			
Completely bedridden			44	1.8			
Children, 16 years and under	2.2						
	Children, 16 years and under						
Spastic			20	1.6 .8			
65 years and over	17.8						
oo jears and over		1	45	11.0			
	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED			
	1956	1957	1958	1959			
Daily Average Patients Under Treatmer	nt						
Shock Treatment (all types)		13	8	20			
Individual Psychotherapy	5	6	8	12			
Group Psychotherapy	68	79	8 8 75	150			
Drug Therapy (Psychiatric)							
Chlorpromazine — Patients Treated	1,565	3,136	2,200	2,000			
Reserpine — Patients Treated	360	476	500	500			
Frenquel — Patients Treated	41	144	100	100			
Dental Care		- - -					
Patients Examined and Treated	7,243	10,394	8,500	12,500			
Number of Treatments	18,425	20,408	19,500	22,575			
Number of X-rays		3,691	4,620	4,500			
Number of Autopsies	36	71	33	80			
Laboratory Procedures Including	00		00	00			
EEG and EKG	20,898	25,661	22,987	30,500			
Psychological Tests	954	1,038	1,002	1,250			
Surgical Operations Performed	233		286	300			
Annual Program Per Capita			55 \$717.69				
Program Cost Per Patient Per Day	\$ 1.49			\$ 2.28			
C = ==================================	T	· +	- · · · · · · · · · · · · · · · · · · ·	4			

Appropriation Statement:		1957 ACTUAL	1958 APPROPRIATION	1959 ALLOWANCE
	Number of Authorized Positions	527	562	564
01	Salaries and Wages	1,648,922	1,741,960	1,768,176
02	Technical and Special Fees	15,256	15,000	14,975
04 07 08 09 10	Travel	2,027 90,790 1,940 37,743	395 2,113 95,456 1,015 10,069	445 306 2,986 96,564 2,284 7,762
	Total Operating Expenses	132,934	109,048	110,347
	Total Expenditure	1,797,112	1,866,008	1,893,498
	Original General Fund Appropriation Transfer of General Fund Appropriation			
	Total General Fund AppropriationLess: General Fund Reversion	1,798,211 1,099		
	Net General Fund Expenditure	1,797,112	1,866,008	1,893,498
Capit	tal Funds:			
-	Appropriation	20,000	68,500	67,000
-	et Bill Text:			
10.03	.03.04 Medical Care of Patients General Fund Appropriation	•••••		1,893,498

REHABILITATION AND RECREATION OF PATIENTS-CROWNSVILLE STATE HOSPITAL

Program and Performance:

Rehabilitation is the coordinating of Occupational, Recreational, Industrial and Music Therapy programs into a therapeutic pattern which will accelerate the return of patients to their communities.

In 1957 the large "mass" programs were abandoned and a successful effort was made to set up individual treatment plans which materially aided in the discharge or parole of 182 patients.

In addition to the regular patient rehabilitation program, Crownsville was host to the annual 30 day Rehabilitation Therapy Aide Training Course.

In 1959 an effort will be made to increase to about 600 the number of patients

reached on an individual treatment plan basis.

An additional Therapy Aide II position has been allowed to reach more patients.

The additional Therapy Tride II position has been	anowea	o reach more	patients.
	ACTUAL	ESTIMATED	ESTIMATED
	1957	1958	1959
Number of Different Patients			
Reached During the Year:			
Industrial Therapy	1,237	670	1,500
Music Therapy	776	500	800
Occupational Therapy	729	800	800
Recreational Therapy	2,100	1,900	2,000
Educational Therapy	157	100	120
Daily Average of Patient Treatments			
Industrial Therapy	565	1,250	600
Music Therapy	58	55	70
Occupational Therapy	94	160	120
Recreational Therapy	634	480	650
Educational Therapy	8	6	6.5
Annual Program Cost Per Capita	\$35.55	\$38.33	\$44.22
Cost Per Patient Per Day	\$.09	7 \$.105	\$.121

Appr	opriation Statement:			
		1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	25	27	28
01	Salaries and Wages	77,970	89,441	94,254
04 07	Travel Motor Vehicle Operation and Maintenance	30 145	70 115	70 146
08	Contractual Services	1.043	1.136	1,128
09	Supplies and Materials	8,371	8,584	8,432
10	Equipment—Replacement	260	299	360
11	Equipment—Additional	1,066		612
13	Fixed Charges	20	20	20
	Total Operating Expenses	10,935	10,224	10,768
	Total Expenditure	88,905	99,665	105,022
	Original General Fund Appropriation Transfer of General Fund Appropriation	86,178 2,865	•	
	Total General Fund AppropriationLess: General Fund Reversion	89,043 138		
	Net General Fund Expenditure	88,905	99,665	105,022
Capita	l Funds: Appropriation		75,000	
Budge	t Bill Text:			
10.03.0			•••••	105,022

SOCIAL SERVICES—CROWNSVILLE STATE HOSPITAL

Program and Performance:

The role of social workers at Crownsville consists of rendering the many services necessary for the movement of patients from the hospital back to the community as well as for the provision of hospitalization for people in the community. These are professionally trained people and each additional worker proportionally decreases, within limits, the number of patients hospitalized. In Crownsville, there are a great number of patients who have accumulated over the years who can be returned to society with a minimal necessary amount of work. This is especially true since the advent of the new drugs and since the beginning of the general stepped-up program in the Maryland hospitals.

The work of this department is divided roughly into the following five separate areas:

I. Clinic, Pre-Admission and Community Services: In the Clinic, post-hospitalized patients and patients who might require hospitalization without the service of a clinic are seen. In addition, community agencies such as the courts are served, giving advice as to disposition of patients as well as treating suitable patients. It is believed, and has

been demonstrated elsewhere, that a full-time clinic service results in less hospitalizations. On a limited basis, the part-time Crownsville Clinic has served this purpose. Actually, in 1957, 25 patients were seen for pre-admission study and only three required hospitalization.

II. Admission Service: New admissions frequently can be rehabilitated through the work of the social worker who helps solve the immediate practical and family problems.

III. Foster Care Service: In this area chronically ill people are placed in protected community situations. The cost of Foster Care placement is less than half of the cost of hospitalization.

IV. Convalescent Service: These patients are new admissions who are transferred to the convalescent area requiring hospitalization for a period of six months to a year. If not worked with, many of these people remain in the hospital.

V. Continued Care Service: The work here is largely with the tremendous group of people who have been hospitalized for a number of years.

The following few statistics for the year 1957 are important:

- (1) A total of 3,397 referrals were made to Social Service.
- (2) Out of state residencies were established for 62 patients and these were transferred out of the State of Maryland.
- (3) Fifty patients were placed in Foster Care, and of the total number of patients in Foster Care, 47% were self-supporting.
- (4) A total of 350 patients were rehabilitated through the efforts of the Social Service Department.

An additional Psychiatric Case Supervisor position has been allowed for clinic activities.

activities.				
	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1956	1957	1958	1959
Total Number of Patients Served	1,657	1,781	1,940	2,115
Total Number of Interviews		8,165	9,140	9,960
Total Cost Per Active Assigned Case				\$40.64
Total Number of Cases Assigned	·	•	•	·
(All Services)	2,074	1,980	2,733	3,000
a. Pre-Admissions	. 82	40	350	350
b. Admissions	1,122	1,148	1,168	1,188
1. Actual Patients Admitted	(906)	(930)	(951)	(900)
c. Interim Service		`175´	`110	`330
d. Pre-Parole Service	322	150	380	322
e. Clinic Assistance		220	290	1,000
f. Supervised Parole	. 4	3	10	5
g. Pre-Placement	93	135	250	1 50
h. In Foster Care	100	109	175	155
Number of Cases Per Month				
Waiting for Assignment	161.8	289	•••••	•••••
Foster Care—Total Number Served		104	165	140
a. Total Number Placed	36	50	80	70
b. Monthly Average Number				
Boarded by Hospital	20.5	16	20.5	18.8
c. Daily Average		63.76		112
d. Discharged from Foster Care		17	45	25
e. Average Annual Cost Per Patient				\$527.62
f. Average Active Caseload Per Worker		25.43		27.5
Annual Program Per Capita	\$28.16			
Program Cost Per Patient				
Number of Patients in Foster Care—June 30	59	74	90	117

Appr	opriation Statement:			
		1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	19	20	21
01	Salaries and Wages	74,581	82,720	87,948
04 07 08 09 10 11 13	Travel	582 968 8,463 791 1,383 107 25 12,319	240 1,013 14,146 575 1,610 103 25 17,712	525 913- 13,662 912 380 438 25 - 16,855
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion Net General Fund Expenditure	85,909 1,577 87,486 586 86,900	100,432	104,803
	et Bill Text: 03.06 Social Services			

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL— CROWNSVILLE STATE HOSPITAL

General Fund Appropriation.....

104.803

Program and Performance:

The emphasis in this program of professional training is upon the improvement of the quality of care provided patients by increasing the skills and competency of the staff members. The existence of an approved and accepted training program draws by its very nature a more desirable group of professional personnel into the orbit of the hospital. Correspondingly the caliber of the resident staff is showing a year by year improvement. The limitation of a one year residency approval, however, is that those who come to us in the beginning of their training must move on if they plan to seek professional recognition. Therefore, through the expansion of the total training program much of it by use of qualified hospital personnel, we are looking toward approval for three years of training. Six fourth-year medical students served as summer externs, adding to professional manpower and at the same time receiving useful training. By exposure to our training program they become a potential source of personnel recruitment, as is evident from our experience of an ever increasing number of Howard University graduates as job applicants.

The Departments of Social Work, Nursing, and Psychology are all accepted as training agencies by approved schools in their appropriate disciplines. By supplying a good program of education, we not only improve the caliber of work done at the hospital but are enabled to attract the students, when they graduate, for staff positions.

Plans are to employ a Director of Psychiatric Education in September, 1957. It is anticipated that with a Director this entire program will be stepped up, especially in the training of physicians. For the most part only untrained physicians can be employed and their training must be done by the hospital.

		ACTUAL 1956	ACTUAL 1957	ESTIMATED	ESTIMATED 1959	NUMBER OF CLASSROOM HOURS
N	fumber of Students:	1300	1301	1300	1909	Hooks
	Social Service Nursing:	2	3	5	5	250
	Affiliate Nurses Practical Nurses	54 34	40 40	80 40	80 40	480 712
•	New Employees Psychology Psychiatry	155 4 4	80 6 10	150 4 5	150 6 10	400 431½ 141½
	i symmatry	*	10	U	10	141/2
Appro	opriation Statement:					
				1957	1958	1959
				ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized	Position	ns	13	16	16
01	Salaries and Wages	•••••	***************************************	35,859	63,276	64,166
02	Technical and Special	Fees	••••••	8,915	4,500	8,750
04 08	Travel Contractual Services				74 166	50 158
09 10	Supplies and Materials Equipment—Replacement	s		171	435 127	400 175
11	Equipment—Additional	l		689	1,050	900
13	Fixed Charges	••••••	••••••	192		192
	Total Operating I	Expenses.	••••••	1,141	2,022	1,875
	Total Expendi	ture		45,915	69,798	74,791
	Original General Fund	Annron	riation	50,773		
	Transfer of General F					
	Total General Fund A Less: General Fund Re	ppropria version	tion	46,345 430		
	Net General Fund	l Expend	liture	45,915	69,798	74,791
Budget Bill Text: 10.03.03.07 Education and Training of Professional Personnel General Fund Appropriation						74,791

RELIGIOUS AND COMMUNITY SERVICES—CROWNSVILLE STATE HOSPITAL Program and Performance:

It is through this program that people of the community come into our hospital. Their friendly presence on our wards stimulates the patients' morale and lessens their dread of being people set apart. In addition, the religious needs of the patient population are fulfilled by staff connected part-time chaplains and selected volunteer clergy and laymen who are supervised by a Council of Clergy whose activities are scheduled by the Coordinator of Volunteer Activities. The table below indicates the extent of the religious program.

ACTUAL	ESTIMATED	ESTIMATED
1957	1958	1959
. 10	6	15
. 4	2	2
376	455	500
449	580	600
12	7	14
55	45	60
	1957 10 4 376 449 12	1957 1958 10 6 4 2 376 455 449 580 12 7

In the fiscal year 1958 a full-time chaplain is to be employed—the first in Maryland's Mental Hospitals. There is a general trend throughout the country to coordinate religious philosophy with psychriatric therapy. It is our hope that Crownsville will be able to contribute in this area. A stenographic position has been allowed for the Chaplain.

Community Services

The program is under the guidance of a Coordinator of Volunteer Services who schedules, supervises and directs the activities of volunteer workers and recruits new groups and individuals each year to increase the volume of volunteer participation in hospital therapy programs. By reaching deeper into the community, the goal to increase understanding and acceptance of the rehabilitated patient comes closer to realization.

In the year 1957, volunteers gave 17,496 hours of service in the areas of religious activities, canteen, nursery, rehabilitation and in other hospital areas. Gifts, including expendable materials, and supplies and equipment not otherwise provided, were valued at \$27,470.

	ACTUAL	ESTIMATED	ESTIMATED
	1957	1958	1959
Community Statistics			
Volunteers (Individual)	580	550	650
Volunteer Workers (Weekly)	72	75	80
Volunteer Hours of Services (Weekly)	349	184	355
Valuation of Gifts	\$27,470	\$17,000	\$28,000

The Women's Auxiliary participates in and furnishes ever-increasing support and momentum to the volunteer program. The Auxiliary operates two canteens, the profits from which are used for patient and employee welfare projects. Members of the Auxiliary contributed 3,028 hours of service to the patients and the hospital during the year.

Appropriation Statement:

	Number of Authorized Positions	1957 ACTUAL 2	1958 Appropriation 3	1959 ALLOWANCE 4
01	Salaries and Wages	6,186	11,453	14,476
02	Technical and Special Fees	720	180	380
04 08 09 11 13	Travel Contractual Services Supplies and Materials. Equipment—Additional Fixed Charges	192 116 37 530	156 139 60 10	260 291 150 534
	Total Operating Expenses	875	365	1,235
	Total Expenditure	7,781	11,998	16,091
	Original General Fund Appropriation Transfer of General Fund Appropriation	7,650 412		
	Total General Fund Appropriation Less: General Fund Reversion	8,062 281		
	Net General Fund Expenditure	7,781	11,998	16,091
_	et Bill Text:			
10.03	.03.08 Religious and Community Services General Fund Appropriation			16,091

RESEARCH—CROWNSVILLE STATE HOSPITAL

Program and Performance:

In the past there has been no organized research department at this hospital but several isolated projects are under way in various departments.

Research Projects Underway:

- 1. Study of a twenty-five percent sample of patients admitted to Crownsville State Hospital from July 1, 1952 through June 30, 1953 to determine the influence of certain factors in their leaving the hospital.
- 2. A study of persons seen in a Magistrate's Court who were thought to be in need of care due to mental or emotional disturbances.
- 3. Comparison of WISC and Stanford-Binet Intelligence Scales in the Feeble-minded Population.
- 4. Racial Awareness in Psychotic Patients.

With the addition of a Director of Medical Research it is anticipated the Research activities will be greatly expanded.

Appropriation Statement:

		1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	*************	2	2
01	Salaries and Wages		4,979	16,021
02	Technical and Special Fees	50	400	320
08 09 11 13	Contractual Services	18	25 100 982 12	25 100 12
	Total Operating Expenses	18	1,119	137
	Total Expenditure	68	6,498	16,478
	Original General Fund Appropriation Transfer of General Fund Appropriation	590 450		
	Total General Fund Appropriation Less: General Fund Reversion	$\begin{array}{c} 140 \\ 72 \end{array}$		
	Net General Fund Expenditure	68	6,498	16,478
_	et Bill Text: 03.09 Research General Fund Appropriation			16,478
				,

FARM OPERATION AND MAINTENANCE—CROWNSVILLE STATE HOSPITAL Program and Performance:

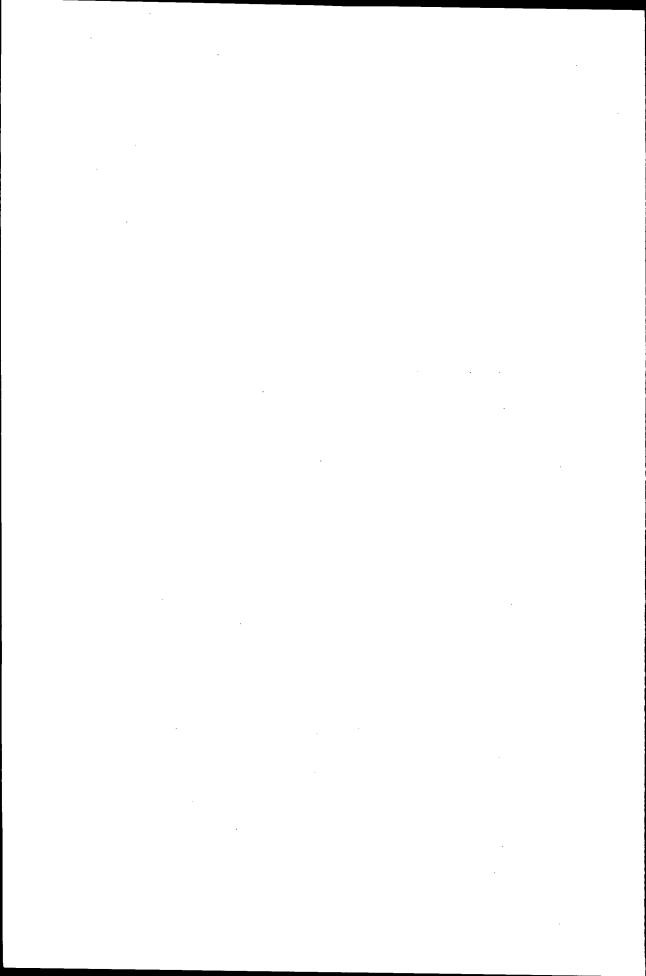
The patients' farming activities are a part of the hospital's industrial therapy program. These activities are being revitalized by a more coordinated effort on the part of the medical, rehabilitation and farming personnel. The replacement of patients being discharged and paroled and the assignment of a larger percentage of our patients to farming activities should result in greater patient participation, with an accompanying higher daily average of assignments. Allied farming projects are being developed so that the desired level of patients' activities can be reached.

A total of 475 acres of the institution property is being used for farming operations. The farm acreage is used as follows: 240 acres for the growing of livestock feed, 135 acres for permanent pastures and 100 acres for food crop production. The food produced on the farm includes, milk, dairy beef, pork and vegetable crops. All production is scheduled as a part of the total patient food requirements.

Additional land is being cleared and put into cultivation each year. This land provides additional acreage for the production of livestock feed. An irrigation system now in operation will help to stabilize food crop production and improve the quality of the vegetables grown. General repairs have been made to some farm buildings and these improved facilities have been very helpful in many respects.

T A	Average Daily Patient Assignments Cotal Value of Farm Production Annual Production Value Per Employee	\$6,3 \$6,3	66 40 329	ACT 19: \$117,0 \$6,8	57 37 056	ESTIMATED 1958 60 \$117,500 \$6,528 495	1959 100 \$120,000 \$6,667
Appr	opriation Statement:		19	957		1958	1959
			AC	TUAL	API	ROPRIATION	ALLOWANCE
	Number of Authorized Positions	•••••		18		18	18
01	Salaries and Wages	•••••	58	3,786		61,036	62,868
04 07 08 09 10 11 14	Travel Motor Vehicle Operation and Maintens Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Land and Structures Total Operating Expenses. Total Expenditure	••••••	38 2 	3,107 3,204 3,280 2,589 64 50 7,300	-	2,900 1,805 37,400 2,645 45 85 44,880	20 3,170 2,381 38,019 2,570 65 100 46,325
	Original General Fund Appropriati Transfer of General Fund Appropria			2,281 3,433	•		
	Total General Fund Appropriation Less: General Fund Reversion		10	5,714 378			
	Net General Fund Expenditure Add: Special Fund Expenditure		10	5,336 750		105,916	109,193
	Total Expenditure	•••••	10	6,086	_		
	et Bill Text: 03.10 Farm Operation and Maintena General Fund Appropriation						109,193

Department of Mental Hygiene Eastern Shore State Hospital



SUMMARY OF EASTERN SHORE STATE HOSPITAL

Total Number of Authorized Positions	1957 ACTUAL 264	1958 APPROPRIATION 274	1959 ALLOWANCE 274
Salaries and Wages	2,666	936,671 4,515 301,979	951,363 3,835 327,598
Original General Fund Appropriation Transfer of General Fund Appropriation	1,041,018 116,914		<u> </u>
Total General Fund AppropriationLess: General Fund Reversion	1,157,932 139		
Net Total General Fund Expenditure	1,157,793	1,243,165	1,282,796
Capital Funds: Appropriation	12,000	133,800	1,311,000

GENERAL ADMINISTRATION—EASTERN SHORE STATE HOSPITAL Program and Performance:

The Eastern Shore State Hospital is located near Cambridge, Dorchester County, Maryland. It serves mentally ill patients from the Eastern Shore of Maryland and was established in 1912.

Admissions, in-patient population and discharges have reached increasingly higher levels in the past five years. The in-patient population includes 293 patients 65 years of age and over, or 42%. Of the hospital book-population 15.51% is on visit and 4.48% is on boarding-out care.

This institution has a rated capacity and is licensed for 430 patients. Hospital inpatient population at end of fiscal year 1957 was 674. Average square feet bed space per patient was 37. Average daily in-patient population for 1957 was 692.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1956	1957	1958	1959
Admissions (total)	262	272	285	300
Discharges	140	160	160	175
Deaths	59	110	65	100
Total Patient Days	242,725	252,580	264,625	246,375
Average Daily In-Patient Population	665	692	725	675
Total Number of Authorized Positions	234	264	274	274
Ratio Total Positions to Population	1:2.8	1:2.6	3 1:2.6	1:2.5
Total Annual Per Capita	\$1,431	\$1,673	\$1,715	\$1,900.44
Total Cost Per Patient Per Day	\$3.92	\$4.58	\$4.70	\$5.21

Appropriation Statement:

rhht.	opriation Statement.			
		1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	18	18	18
01	Salaries and Wages	75,656	78,375	78,811
03	Communication	5,069	4,646	5,060
04	Travel	115	250	275
07	Motor Vehicle Operation and Maintenance	447	450	465
08	Contractual Services	38	65	50
09	Supplies and Materials	715	600	725
10	Equipment—Replacement	864	1,409	2.157
11	Equipment—Additional	582	210	6,990
13	Fixed Charges	273	239	274
	Total Operating Expenses	8,103	7,869	15,996
	Total Expenditure	83,759	86,244	94,807

	1957 ACTUAL	1958 APPROPRIATION	1959 ALLOWANCE
Original General Fund Appropriation Transfer of General Fund Appropriation	75,543 8,229		
Total General Fund Appropriation Less: General Fund Reversion	83,772 13		
Net General Fund Expenditure	83,759	86,244	94,807
Budget Bill Text:			
10.03.04.01 General Administration General Fund Appropriation	•••••		94,807

DIETARY SERVICES—EASTERN SHORE STATE HOSPITAL

Program and Performance:

This hospital operates one main kitchen and seven serving areas in six patient buildings, plus one employees' dining room.

In 1959, as in previous years, the chief function of the dietary department will be to prepare and serve adequate, nutritionally balanced meals to patients and employees, and to observe sanitary, economical operation.

		ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
		1956	1957	1958	1959
Total	Regular Patients				
	Ieals Served	689,544	757,740	793,875	744,600
Total	Special Diets Served	30,660	31,945	35,040	33,000
Total	Student Meals Served	•••••	184	8,010	1,620
Total	Employees Meals Served	44,000	47,879	51, 500	50,000
Total	Daily Patient Per		• • • • • •		A 7007
A	Capita Food Cost	\$.5850			\$.5895
Annu	al Program Per Capita	\$233	\$2 65	\$274	\$280
Appr	opriation Statement:				
			1957	1958	1959
			ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Pos	sitions	21	22	22
01	Salaries and Wages		67,513	72,243	68,461
04	Travel	• • • • • • • • • • • • • • • • • • • •		12	12
05	Food	136 1	103,677	115,543	$100,741 \\ 170$
07 08	Motor Vehicle Operation an Contractual Services			140 3,540	3,425
09	Supplies and Materials			3,817	4,956
10	Equipment—Replacement		3,488	1,800	3,140
11	Equipment—Replacement Equipment—Additional	***************************************	196	1,540	3,450
11	Equipment—Additional				
	Total Operating Expe	enses	115,621	126,392	115,894
	Total Expenditur	·e	183,134	198,635	184,355
	-				
	Original General Fund A	ppropriation.	163,547		
	Transfer of General Fund				
			100 105		
	Total General Fund Appr				
	Less: General Fund Rev	ersion	31		
	Net General Fund E	xpenditure	183,134	198,635	184,355
Budo	et Bill Text:			•	
_	.04.02 Dietary Services				
10.00	General Fund App	ronriation			184,355
	Goneral Land Hep	TOPIZMOZOZI			

HOUSEHOLD AND PROPERTY SERVICES—EASTERN SHORE STATE HOSPITAL

Program and Performance:

This program includes the laundry, housekeeping, sewing, power and maintenance services. There is a total of 45 buildings on the hospital grounds, five of which house patients.

Electricity, gas and water are supplied by local utilities and no maintenance on these utilities is made by this hospital. Heat, power and hot water are furnished to hospital buildings by the hospital power plant.

274 maintenance work orders were completed monthly and only 5% of contractual

services was done by outside contractors.

Fire drills were held weekly, an active Safety Program and Disaster Control Plan was participated in by this hospital.

During 1957 a new boiler was installed, auxiliary water supply activated, fire walls and fire alarm system was installed in patient areas. A program of insect control and lock standardization was initiated throughout the hospital.

The serving department was all property to dething and linear. The central linear

The sewing department made all repairs to clothing and linens. The central linen

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and clothing rooms issued all linens and patient clothing on replacement basis. Clothing for patients has been adequate, however, improvement in this area will be accomplished in 1958 and 1959. 58% of our patient population is fully clothed by the State.

In 1959, a high level of all services will be maintained and improved. ACTIAL.

		ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
Patier	nts Clothed by Hospital	367	400	400	432
Perce	ntage of Patients				
.	Clothed by Hospital	55%	58%	55%	60%
	Per Patient Clothed	\$27.10	\$24.31	\$23.75	\$25.00
Laund	lry Work Load	50.000		05 000	05 000
A	(Lbs. per month)	58,000	75,000	85,000	85,000
Progr	al Program Per Capita am Cost Per Patient	\$313	\$345	\$329	\$378
riogi	Per Day	\$.8586	\$.9459	\$.9013	\$1.04
	101 Day	φ.0000	φ.υ.που	φ.5010	φ1.04
Appro	opriation Statement:				
			1957	1958	1959
			ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Pos	itions	33	34	34
	14diffeet of Additionized 1 os.	1010115		04	
01	Salaries and Wages	•••••	121,315	129,082	127,891
	9			<u> </u>	`
		1956	1957	1958	1959
04	Travel		11	25	25
06	Fuel	•••••	37,104	31,800	37,000
07	Motor Vehicle Operation an	d Maintenance	1,027	530	728
08	Contractual Services			34,300	43,880
09	Supplies and Materials	•••••	46,537	38,900	41,075
10	Equipment—Replacement			3,500	3,205
11	Equipment—Additional	••••••	680	270	50
	Total Operating Expe	nses	117,600	109,325	125,963
	Total Expenditure	a	238,915	238,407	253,854
	Original General Fund Ap	nronriotion	206,816		
	Transfer of General Fund				
	Transfer of General Fund	Appropriacion	52,100		
	Total General Fund Appre	opriation	238,922		
	Less: General Fund Revers				
					
	Net General Fund Ex	rpenditure	238,915	238,407	253,854
			===		
Capit	al Funds:				
	Appropriation	•••••	12,000	119,800	253,854

Budget Bill Text:

10.03.04.03 Household and Property Services
General Fund Appropriation......

254,854

MEDICAL CARE OF PATIENTS—EASTERN SHORE STATE HOSPITAL

Program and Performance:

In 1957 the medical, nursing, laboratory, pharmacy, x-ray and dental departments were in full operation except for a shortage of physicians up until the last quarter of the year. Treatment included primarily general medical and surgical care, dental care, electro-shock therapy, therapy with the tranquilizing drugs, psychotherapy and antiluctic therapy.

Efforts will be made during 1958 and 1959 to maintain present levels of medical care, to keep all authorized positions filled and to maintain the present level of therapy with the tranquilizing drugs. Consultants will be employed in the major specialties as may be required. It is anticipated that 50% of our patient population will receive tranquilizing drug therapy in the next two years. Our major problems are overcrowding, increasing patient population, difficulty in obtaining adequately trained psychiatric personnel and the increasing number of patients 65 years of age and over

In the fiscal year there were 293 patients 65 years and over, or 42% of the inpatient population; 18 (3%) epileptics; 98 (14%) mental defective; approximately 25 spastic cases are under treatment at all times. Tubercular patients are transferred to the Springfield State Hospital as soon as a diagnosis of tuberculosis has been established. We have had no children under 16 years of age and no nursery cases.

Five new positions have been allowed to raise the level of care; a Psychologist and four Hospital Attendants

four Hospital Attendants.				
-	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1956	1957	1958	1959
Daily Average Patients Under Treatmen	nt:			
Shock treatment (all types)	62	55	60	60
Individual Psychotherapy	50	25	50	50
Supervised Psychotherapy				
(Psychologist):				
Individual Psychotherapy	18	15	25	15
Number of Treatments	265	93	275	100
Group Psychotherapy	58	40	60	50
Number of Treatments	136	75	150	100
Drug Therapy (thorazine, etc.):				
Patients treated	178	527	250	500
Number of treatments	31,622	93,823	75,000	100,000
Cost per treatment	\$.13	\$.09	\$.10	\$.10
Cost per patient treated	\$22.89	\$16.04	\$30.00	\$20.00
Dental Care:				
Patients examined	318	377	350	400
Number of treatments	800	787	900	850
Number of:				
X-Rays	869	905	925	925
Autopsies	4	3	10	10
Laboratory procedures	3,639	3,834	3,900	4,000
Psychological tests	136	159	150	160
Surgical Operations Performed:				
Major	8	9	15	15
Minor	145	171	200	175
Annual Program per Capita	\$644	\$779	\$809	\$938
Program Cost per Patient per Day	\$1.76	\$2.13		\$2.57
220814111 Cost por Tautoni por Dajiii	Ψ2σ	¥	*	•

Appr	opriation Statement:				
		1957	1958	1959	
		ACTUAL	APPROPRIATION	ALLOWANCE	
	Number of Authorized Positions	161	166	171	
01	Salaries and Wages	506,848	549,705	566,869	
02	Technical and Special Fees	1,781	3,655	3,055	
04 07 08 09 10 11	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	104 486 884 23,950 2,690 2,142 61	125 380 920 20,690 3,808 6,885	125 370 1,349 25,603 8,880 5,343 60	
20	Total Operating Expenses	30,317	32,868	41,730	
	Total Expenditure	538,946	586,228	611,654	
	Original General Fund Appropriation Transfer of General Fund Appropriation	479,996 58,959			
	Total General Fund AppropriationLess: General Fund Reversion	538,955 9			
	Net General Fund Expenditure	538,946	586,228	611,654	
Capita	al Funds: Appropriation		14,000	1,286,000	
Budget Bill Text: 10.03.04.04 Medical Care of Patients General Fund Appropriation					

REHABILITATION AND RECREATION OF PATIENTS— EASTERN SHORE STATE HOSPITAL

Program and Performance:

This program plays an important role in the overall treatment of the patient during hospitalization. The components of the department and media used in this program are industrial therapy, recreational therapy, occupational therapy and music therapy.

The efforts of 1957 resulted in greater numbers of patients being reached while maintaining the former levels of quality of service.

Rehabilitation therapies administered to patients on the wards were intensified during the year.

During 1958-1959 a greater number of patients must be served as a result of a more adequate medical program. Considerable more emphasis will be placed on industrial therapy made possible with the implementation of additional rehabilitation personnel. Another objective for these years is to make further use of the hospital farm as a rehabilitation resource.

An additional Therapy Aid II position has been allowed for expanded services.

		ACTUAL	A	CTUAL		MATED	ESTIMATED 1959
Daily	Average Patients Under Treatment	1956		1957		1958	1959
	ccupational Therapy	63		64		70	70
Ř	ecreational Therapy	92		106		115	115
M	Iusic Therapy	19		17		35	25
	ndustrial Therapy	213		180		200	225
	Number Different Patients Reached During the Year:						
0	ccupational Therapy	252		180		250	250
R	ecreational Therapy	587		787		600	800
IV.	fusic Therapy	194		147		200	200
A 222	ndustrial Therapy	\$33.5	9	373		@ A 17 9 17	400 \$54.51
Drogr	al Program Per Capitaam Cost Per Patient Per Day	ъзго. 3.09		\$42.4	164	\$47.37 \$.129'	
rrogr	am Cost Fer Fatient Fer Day	φ.υ.	919	ф.т	104	φ.129	ι φ.1430
Appro	opriation Statement:						
			19	57	1	1958	1959
			ACI	TAU	APPRO	OPRIATIO	N ALLOWANCE
	Number of Authorized Positions.			8		9	10
01	Salaries and Wages	•••••	25	,800	-	30,496	33,011
04	Travel			49		74	85
08	Contractual Services			506		475	500
09	Supplies and Materials	• • • • • • • • • • • • • • • • • • • •	2	2,879		2,950	2,806
10	Equipment—Replacement			10		270	200
11	Equipment—Additional			147		60	175
13	Fixed Charges	•••••		4		15	15
	Total Operating Expenses	••••••••••••	3	3,595	_	3,844	3,781
	Total Expenditure	-	29	,395		34,340	36,792
	100at Emporaroum	:			=	===	=======================================
	Original General Fund Appropria			,239			
	Transfer of General Fund Approp	oriation		-832			
	Total General Fund Appropriati	ion	29	,407			
	Less: General Fund Reversion			12			
	Net General Fund Expenditu	ıre	29	,395		34,340	36,792
			===	===	=		
Bude	et Bill Text:						
	04.05 Rehabilitation and Recreation	n of Pat	tient	2			
TO.00	General Fund Appropriati						36,792
	Comprair 1 and 12ppropriate						00,.04

SOCIAL SERVICES—EASTERN SHORE STATE HOSPITAL

Program and Performance:

In 1959 we aspire to continue facilitating patient movement through the hospital to reintegration in the community by offering assistance in the resolution of social problems. We plan to:

- 1. Maintain existing services while raising their quality and extending them to reach more patients.
- 2. Establish an After-Care Program in cooperation with local health departments and other community agencies.
- 3. Assign a staff person of supervisory caliber to a specific hospital area (keeping in line with the changing social service staffing patterns of the other state hospitals).

In 1958 beginnings will be made in the above directions.

In 1957 social services in this hospital were steadily expanded, both in numbers of patients helped and types of services offered.

Foster Care: While the daily average of patients in foster care remained approximately the same as last year, placements increased from 20 to 35, discharges from 8 to 9.

All Others: In 1957, 32 patients as compared to 20 the previous year were helped toward achieving extended visit or discharge through our pre-parole and interim service. The more intensive help offered was reflected in the increase of almost 1,000 addional interviews. For the first time 44 patients on convalescent leave received casework assistance within the structure of our developing After-Care program.

		ACTUAL 1956	ACTUAL 1957	ESTIMATED E	STIMATED 1959
Total Total	Number of Patients Served	438 2,611 \$54.35	427 3,667 \$53.37	515 3,150 \$59.15	525 4,000 \$53.84
(A)	l Services)	522	548	692 45	805 30
A	Admissionsnterim Service	281 (262 48	2) 287	300(290) 60	
F	re-Parole Service	99	93	110	110
	llinic Assistance (After-Care)		44	45	150
	upervised Parole're-Placement	19	3	$\frac{2}{79}$	50
	n Foster Care	27 48	$\begin{array}{c} 26 \\ 62 \end{array}$	78 52	75
Numb	per of Cases Per Month Waiting Assignment		02	02	10
	r Care, Total Number Served	43	58	53	64
Ţ	otal Number Placed	20	35	30	40
N	Ionth Average Boarded by		0.0	4.0	10
r	Hospital (whole or part) Daily Average In Care	$\begin{array}{c} 9.3 \\ 28.6 \end{array}$	$\begin{array}{c} 8.3 \\ 28.3 \end{array}$	16 36	16 33
	Discharged from Foster Care	20.0 8	20.5 9	36 16	15
A	verage Annual Cost per Patient	\$630.70	\$398.34	\$714.33	\$757.52
A	verage Active Caseload per Work-	***************************************	,	,	•
	er (pre-placement, foster care)	33.2	31.7	30	25
	al Program Per Capita	\$35.79	\$40.11	\$43.52	\$50.63
Progr	am Cost per Patient per Day	\$.0980	\$.109	9 \$.1192	\$.1387
Appro	opriation Statement:		1055	1000	1050
	priation statement.		1957	1958	1959
			ACTUAL A	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions				ALLOWANCE 6
01			ACTUAL A	APPROPRIATION	ALLOWANCE
04	Number of Authorized Positions Salaries and Wages Travel		23,020 217	25,554 210	27,233 280
04 07	Number of Authorized Positions Salaries and Wages Travel Motor Vehicle Operation and Maint	enance	23,020 217 566	25,554 210 385	27,233 280 535
04 07 08	Number of Authorized Positions Salaries and Wages Travel Motor Vehicle Operation and Maint Contractual Services	enance	23,020 217 566 3,839	25,554 210 385 4,540	27,233 280 535 4,540
04 07 08 09	Number of Authorized Positions Salaries and Wages Travel Motor Vehicle Operation and Maint Contractual Services Supplies and Materials	enance	23,020 217 566 3,839 98	25,554 210 385 4,540 200	27,233 280 535
04 07 08	Number of Authorized Positions Salaries and Wages Travel Motor Vehicle Operation and Maint Contractual Services Supplies and Materials Equipment—Replacement	enance	23,020 217 566 3,839 98	25,554 210 385 4,540	27,233 280 535 4,540 169
04 07 08 09 10	Number of Authorized Positions Salaries and Wages Travel Motor Vehicle Operation and Maint Contractual Services Supplies and Materials	enance	23,020 217 566 3,839 98	25,554 210 385 4,540 200 650	27,233 280 535 4,540
04 07 08 09 10	Number of Authorized Positions Salaries and Wages Travel Motor Vehicle Operation and Maint Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional	enance	23,020 217 566 3,839 98	25,554 210 385 4,540 200 650	27,233 280 535 4,540 169 1,400
04 07 08 09 10	Number of Authorized Positions Salaries and Wages Travel	enance	23,020 217 566 3,839 98	25,554 210 385 4,540 200 650	27,233 280 535 4,540 169
04 07 08 09 10	Number of Authorized Positions Salaries and Wages Travel	enance	23,020 217 566 3,839 98 	25,554 210 385 4,540 200 650 	27,233 280 535 4,540 169 1,400 15 6,939
04 07 08 09 10	Number of Authorized Positions Salaries and Wages	enance	23,020 217 566 3,839 98 	25,554 210 385 4,540 200 650 	27,233 280 535 4,540 169 1,400 15 6,939
04 07 08 09 10	Number of Authorized Positions Salaries and Wages Travel	enance	23,020 217 566 3,839 98 	25,554 210 385 4,540 200 650 	27,233 280 535 4,540 169 1,400 15 6,939
04 07 08 09 10	Number of Authorized Positions Salaries and Wages Travel	enance enance initialization n	23,020 217 566 3,839 98 	25,554 210 385 4,540 200 650 	27,233 280 535 4,540 169 1,400 15 6,939

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Budget Bill Text:

10.03.04.06 Social Services

General Fund Appropriation.....

34,172

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL— EASTERN SHORE STATE HOSPITAL

Program and Performance:

Nursing Education Program: In the nursing educational program a formal course in practical nursing is conducted throughout the year. Graduates are eligible to be licensed at the conclusion of the training period. In addition, there are two in-service training programs: one for registered nurses and the other for new attendants.

In 1958 and 1959 it is anticipated that 10 Licensed Practical Nurses will be trained each year.

Social Work Training: Students from the University of Pennsylvania and the University of North Carolina are accepted for field work training. In addition to supervision in practical work formal courses are also offered.

Rehabilitation Therapy Training Program: An in-service program is conducted throughout the academic year consisting of didactic and practical instruction in rehabilitation therapies.

tatio	n therapies.	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
		1956	1957	1958	1959
	Average Number Students: Nursing	10	5	10	10
	Social Work	10	$\overset{3}{2}$	10	10
	Rehabilitation	••••	8	8	8
	Class Hours of Instruction	••••	1,124	3,500	1,100
Аррг	opriation Statement:				
			1957	1958	1959
			ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions		9	9	3
	Transcer of Transcer 1 officers	-			
01	Salaries and Wages	······	11,490	14,481	12,369
02	Technical and Special Fees		100	300	100
04	Travel		9	60	24
08	Contractual Services		125	85	135
09	Supplies and Materials		112	125	140
11	Equipment—Additional		478	353	300
13	Fixed Charges		12	25	25
	Total Operating Expenses		736	648	624
	Total Expenditure	 =	12,326	15,429	13,093
	Original General Fund Appropri Transfer of General Fund Appro	ation priation	16,545 —4,182		
	Total General Fund Appropriation	m	12,363		
	Less: General Fund Reversion	••••••	37		
	Net General Fund Expendit	ure =	12,326	15,429	13,093
Canit	al Funds:				
Cupit	Appropriation				25,000
	TENTOPE TOUR	•••••			
Budg	et Bill Text:				
10.03	.04.07 Education and Training of	Profession	al Personn	el	
	General Fund Appropria	tion		••••••	13,093
		E0			

RELIGIOUS AND COMMUNITY SERVICES—EASTERN SHORE STATE HOSPITAL

Program and Performance:

This program is designed to help meet the religious needs of patients and to provide coordination of community and volunteer activities within the hospital. Increasing interest and participation by the community has been evidenced yearly.

Religious: Formal religious services are held on Sundays and a part-time pianist is employed for these services. All religious holidays are appropriately observed. Clergymen of all faiths visit freely on the wards for individual counseling.

Volunteer ministerial counseling sessions are held once each week with a volunteer minister from the Dorchester County Ministerial Association in attendance. Expansion of the religious program is anticipated with the employment of a full-time Chaplain.

	ACTUAL 1956	ACTUAL 1957	ESTIMATED 1958	ESTIMATED 1959
Religious Services (weekly):				
Patients attending formal services	39	46	75	60
Patients attending volunteer services	67	47	70	60
Volunteer clergy	10	3	20	3
Hours given by volunteer clergy	10	6	25	6

Community Services: Volunteers, hospital oriented and trained, are included in the treatment schedules to supplement nursing services, rehabilitation, and services to the hospital. In addition, the Woman's Auxiliary conducts a Canteen for patients which is open daily, where volunteers are in attendance at all times.

The amount of gifts contributed this year totaled \$13,667.97, or \$19.75 per patient.

	ACTUAL 1956	ACTUAL 1957	ESTIMATED 1958	ESTIMATED 1959
Volunteer Services:				
Individual Volunteers	213	236	220	220
Volunteer Workers per week	40	48	45	45
Volunteer Man Hours per week	152	182	****	200
Valuation of Gifts	\$11,572	\$13,667.97	\$12,000	\$12,000
Appropriation Statement:				
		1957	1958	1959

	959 VANCE 3
ACTUAL APPROPRIATION ALLOY	
	3
Number of Authorized Positions 1 3	
01 Salaries and Wages 3,446 11,235 11	,696
02 Technical and Special Fees	380
04 Travel 40 100	169
07 Motor Vehicle Operation and Maintenance 279 210	255
08 Contractual Services 120 100	125
09 Supplies and Materials	190
10 Equipment—Replacement	
11 Equipment—Additional	540
Total Operating Expenses	,279
Total Expenditure	,355
Original General Fund Appropriation 5,380	
Transfer of General Fund Appropriation 206	
Total General Fund Appropriation	
Net General Fund Expenditure 5,577 12,045 18	,355

Budget Bill Text:

10.03.04.08 Religious and Community Services
General Fund Appropriation......

13,355

RESEARCH—EASTERN SHORE STATE HOSPITAL

Program and Performance:

A pilot study on "The Relative Effects of Chlorpromazine, Miltown, and Placebo on Certain Personality Traits and Symptoms of Chronic Mental Patients," was completed and the feasibility of a larger project of this sort was fully demonstrated. A total of 27 patients was studied for a period of four months, and two of these chronically ill patients made a full social recovery and left the hospital. Clinical improvement was demonstrated in a majority of those patients receiving either active medication or placebo.

Research in Progress: "Further Studies of the Relative Effects of Chlorpromazine, Miltown, and Placebo on Certain Personality Traits and Symptoms of Chronic Mental Patients."

Research Planned: "A Research Approach to the Rehabilitation of Alcoholic Patients in a Mental Hospital."

Appropriation Statement:

00		1957 ACTUAL	1958 APPROPRIATION	1959 ALLOWANCE
02	Technical and Special Fees	300	300	300
04 08 09 11	Travel	24 20 45	24 125 50	24 120 50 250
	Total Operating Expenses	89	199	444
	Total Expenditure	389	499	744
	Total General Fund Appropriation Less: General Fund Reversion	399 10		
	Net General Fund Expenditure	389	499	744

Budget Bill Text:

10.03.04.09 Research

General Fund Appropriation.....

744

FARM OPERATION AND MAINTENANCE—EASTERN SHORE STATE HOSPITAL

Program and Performance:

Patients Farming Activities

Patients farming activities are a part of the institution's industrial therapy program. Male patients of all age groups participate in these activities and their duties are based on the type of working activity prescribed. On the basis of the present patient population the average number assigned to this program under optimum conditions would be about 35 patients. In the routine movement of patients which concerns discharge or transfer to other institution industries, paroles, and new assignments it is expected that about 50 patients should be reached in farming activities during each year. The Medical and Rehabilitation units are cooperating with the farming program in order to implement the patients activities to the proper level. New admissions continue to include many persons beyond the normal working age and this is a factor in assignments to these activities.

The farm group assists with related gardening activities under the jurisdiction of the Rehabilitation program.

Farm Food Production

At the present time 250 acres of hospital land are utilized by the farming program for the production of milk, dairy beef, pork and food crops. Of this farming acreage, 21 acres are used for growing food crops, 186 acres are utilized for growing feed for livestock and 43 acres are in permanent pastures. All farm food production is scheduled as a part of the overall patients food requirements and usage.

A	ACTUAL 1956	2 ACTU 198	57 1958	ESTIMATED 1959
	16 \$38,066 \$ 5,438 251	\$44,7 \$ 6,3		35 \$45,000 \$ 6,429 250
Appropriation Statement:				
		1957	1958	1959
Number of Authorized Positions		CTUAL 7	APPROPRIATION 7	ALLOWANCE 7
01 Salaries and Wages		24,081	25,500	25,022
04 Travel	ance	14 403 1,071 1,235 9,426 1,200 132 35	12 600 1,000 810 9,580 2,000 250 10 25	16 700 1,060 944 9,770 2,200 150 35 73
Total Expenditure		37,597	39,787	39,970
Original General Fund Appropriatio Transfer of General Fund Appropria		36,065 1,539		
Total General Fund Appropriation Less: General Fund Reversion		37,604 7		
Net General Fund Expenditure	······ <u> </u>	37,597	39,787	39,970
Budget Bill Text: 10.03.04.10 Farm Operation and Maintena				
General Fund Appropriation			••••••	39,970

Rosewood State Training School

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SUMMARY OF ROSEWOOD STATE TRAINING SCHOOL

Total Number of Authorized Positions	1957 ACTUAL 729	1958 Appropriation 771	1959 ALLOWANCE 854
Salaries and Wages	2,073,347 23,481 895,814	2,499,542 25,102 911,876	2,749,265 27,950 1,084,834
Original General Fund Appropriation Transfer of General Fund Appropriation			
Total General Fund Appropriation Less: General Fund Reversion	3,051,872 59,230		
Net Total General Fund Expenditure	2,992,642	3,436,520	3,862,049
Capital Funds: Appropriation	116,250	40,000	1,027,800

GENERAL ADMINISTRATION—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

Rosewood, established in 1888, has the responsibility for educating, training, rehabilitating and treating mentally retarded patients. The Institution is located at Owings Mills, Baltimore County, 13 miles northeast of Baltimore City, with a total acreage of approximately 790 acres. The latest evaluation of State-owned property at Rosewood, including land, buildings, and equipment, is \$10,458,323.

This program provides executive direction, establishes and interprets institutional method and policies of operation under supervision of the Department of Mental Hygiene.

A new Nursery Building has been added and the Long Term Care Colony will be completed in late 1958. A building for Emotionally Disturbed Children, now under construction and expected to be completed during the 1958 fiscal year, will be operated from Rosewood administratively, but clinically and budgetarily, will be a separate operation.

Admissions during fiscal year 1957 were 311; discharges, including deaths, 98; in-patient population over 65, 20; on visit, 4% of the book population; in foster care, 4.1%.

An additional position has been allowed for storeroom activities.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1956	1957	1958	1959
Admissions (Total)	240	311	590	652
Discharges	81	48	150	240
Deaths	52	50	56	60
Total Patient Days	628,895	680,725	716,356	790,225
Average Daily In-Patient Population	1,723	1,865	1,990	2,165
Total Number of Authorized Positions	600	729	771	854
Ratio Total Positions to Population	1:2.87	1:2.55	1:2.58	1:2.54
Total Annual Per Capita	\$1,502	\$1,605	\$1,727	\$1,784
Total Cost Per Patient Per Day	\$4.12	\$4.39	\$4.73	\$4.89
Average square feet per patient, 53	sq. ft. per	bed (1,902	bed capacity).

Appr	opriation Statement:	1957 ACTUAL	1958 APPROPRIATION	1959 ALLOWANCE
	Number of Authorized Positions	29	29	30
01	Salaries and Wages	121,480	122,393	123,917
03 04 07 08 09 10 11	Communication Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	7,100 57 453 576 1,343 218 205 340	7,200 400 384 654 1,300 1,028 650 245	11,274 332 384 893 1,400 265 1,415
	Total Operating Expenses	10,292	11,861	16,307
	Total Expenditure	131,772	134,254	140,224
	Original General Fund Appropriation Transfer of General Fund Appropriation	120,808 11,462		
	Total General Fund Appropriation Less: General Fund Reversion	132,270 498		
	Net General Fund Expenditure	131,772	134,254	140,224
Budg	get Bill Text:			
10.03.05.01 General Administration General Fund Appropriation				

Program and Performance:

The Dietary Department of Rosewood State Training School is engaged in the planning, preparation, cooking, transportation and serving of food to patients and employees. Regular diets and employee menus are prepared in the Central Kitchen. Special diet food is prepared, cooked and served in Rogers Hospital Diet Kitchen. Food is served in 24 areas and 17 buildings.

DIETARY SERVICES—ROSEWOOD STATE TRAINING SCHOOL

Food preparation has to be varied to meet the needs of individual patients. This involves the preparation of Special Diets ordered by the Medical Staff, infant diets and purees for those patients with eating difficulties (chewing and swallowing), and chopped food for patients who cannot handle a knife and fork.

A congregate dining room, with cafeteria type service, is in operation for patients from Stump, Urner, Pembroke, Thom, Central, Keating and Wyatt Cottages, with approximately 680 patients.

Food is delivered to all dining areas in electrically heated food carts. All food areas are provided with a mechanical dishwashing machine.

Classes in Nutrition for the Practical Nursing Students are conducted by a Dietition.

Efforts will be made in 1959 to prepare and serve nutritionally balanced diets in an attractive sanitary manner, within the pattern of Department of Mental Hygiene base ration. Two additional patients areas, Long Term Colony and Unit for Emotionally Disturbed Children, will be added during 1959.

Twelve additional positions have been allowed for the Dietary activities of the Long Term Colony.

		ACTUAL		ACTUAL	ESTIMATED	ESTIMATED
		1956		1957	1958	1959
Total	Regular Diets Served1	.326,778	1.49	96,112	1,407,085	1,603,080
Total	Special Diets Served	323,726		88,201	420,115	486,180
Total	Nursery Diets Served	241,350		37,862	251,850	281,815
Total	Student Meals Served	601		319	2,880	2,016
	Gratuitous Meals Served	177		189	•••••	*******
Total Daily	Employee Meals Served Edible Food Waste	224,238	23	34,671	280,660	350,011
Total	Per Patient Daily Per Capita	1.87	oz.	1.9452	oz	,
I	Food Costage Annual Program	\$.608	34	\$.5497	\$.5944	\$.5944
	Per Capita	\$306		\$289	\$310	\$334
Appr	opriation Statement:					
				1957	1958	1959
				ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Po	sitions	•••••	59	65	77
01	Salaries and Wages	•••••		157,515	179,222	230,530
04	Travel			149	25	25
05	Food			353,553	394,228	437,329
07	Motor Vehicle Operation an			1,588	1,189	2,446
08	Contractual Services			5,079	3,256	3,413
09	Supplies and Materials			11,973	10,924	14,001
10	Equipment—Replacement			7,160	9,220	8,075
11	Equipment—Additional	••••••		1,472		6,646
	Total Operating Exp	enses		380,974	418,842	471,935
	Total Expenditure		······ .	538,489	598,064	702,465
					200,400	
	Original General Fund Ap			600,125	622,628	
	Transfer of General Fund	Appropriat	uon .	<u>28,859</u>	<u>24,564</u>	
	Total General Fund Appro			571,266 32,777		
	Less. General Fund Rever	· S1011	······· .	02,111		
	Net General Fund Ex	cpenditure		538,489	598,064	702,465
Capit	al Funds:					
	Appropriation	***************************************	•••••			208,000
Budge	et Bill Text:					
	05.02 Dietary Services					
General Fund Appropriation						702,465

HOUSEHOLD AND PROPERTY SERVICES—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

Rosewood, a cottage type institution, has 24 patient buildings in addition to Rogers Hospital, the new school building with auditorium, gymnasium and indoor pool, 4 staff residences, 30 employee apartments, 39 administrative and other structures. During the fiscal year of 1958 a new Nursery was completed and we are expecting completion of the Emotionally Disturbed Children's Building and the Long Term Care Colony, a 400 bed unit.

All of the basic services of utilities and property are furnished on a 24-hour, 7-day week, Sundays and holidays included. During the past fiscal year considerable progress has been made in connection with fire and safety practices, and we have been able to continue the regular monthly fire and safety inspections of all patient and employee areas.

	ACTUAL 1956	ACTUAL 1957	ESTIMATED 1958	ESTIMATED 1959
Patients Clothed	1,832 \$23.06 \$388.45			0 \$387.00
Program Cost per Patient Day Laundry Work Load	\$1.07 2,800,000 3	\$1.0 3,302,980		

The efficiency of operation of our central clothing room and sewing unit is continuing at a high level and is the contributing factor in the solution of the patient clothing problem. Approximately 45 patients were fully clothed by their families. Of all clothing, 35% is made in our Sewing Room, together with 99% of institution's flat work. We have concentrated on a fuller utilization of clothing by mending wherever possible and during this last year reclaimed 170,898 pieces with Sewing Room supplies estimating \$.64 per capita. During the past fiscal year there has been assigned as high as 8 trainees to the Sewing Room, 6 of whom have been paroled.

Laundry processed averaged 5.78 pounds per patient per day at an annual cost of \$4.85, with dry cleaning requirements at \$.23 per capita.

Domestic Service Department, in addition to providing janitorial service for employee and administrative areas, conducts a patient training program from which three patients were paroled last year.

Motorized transportation is still furnished through the garage unit for all patient food distribution on a two-shift, 7-day week basis; laundry pickup and delivery and trash and garbage are handled on a daily basis. We are still forced to provide transportation to Pikesville on the early morning and late night shifts due to inadequate public transportation in addition to the operation of an intermural patient and employee bus service during two-shifts, 7-days per week.

The central Power Plant is our only source of heat and steam necessary for cooking and the central laundry. Water and electricity are purchased from public utilities and distributed through our power unit on a 24-hour, 7-day week basis.

Thirteen additional positions have been allowed, five for the Long Term Colony and eight for increased maintenance and household duties.

Appropriation Statement:

	Number of Authorized Positions	1957 ACTUAL 100	1958 APPROPRIATION 102	1959 ALLOWANCE 115
01	Salaries and Wages	332,901	348,890	383,040
06 07 08 09 10 11 13	Fuel	136,297 5,018 117,681 131,244 8,032 3,757 300 402,329 735,230	125,000 4,215 83,670 118,510 13,352 9,230 	148,650 5,255 102,175 152,389 15,199 7,832 300 431,800 814,840
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion Net General Fund Expenditure	653,163 83,793 736,956 1,726 735,230	702,867	814,840

1957 1958 1959
ACTUAL APPROPRIATION ALLOWANCE

Capital Funds:

Budget Bill Text:

10.03.05.03 Household and Property Services
General Fund Appropriation......

...... 814,840

MEDICAL CARE OF PATIENTS—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

This program comprises all medical and nursing care within the institution. This program, containing the majority of institutional personnel, in the day-to-day care of patients is a valuable medium for transmitting to children and adolescent patients in the formative years of their total personality integration, some of basic ethical material of the philosophy of child care, character formation and development.

The medical program includes psychiatric care, both with medication and various forms of psychotherapy, care of somatic illness, including a wide variety of surgical procedures, and laboratory tests and procedures of various kinds. Program IV includes the activities of the Psychology Department in psychometric evaluation and psychodiagnestic testing. There is an active admission service, averaging around 6 patients per week. Those include infants and small children requiring nursing or bed care and numerous children and young adults suffering from a variety of personality disorders having in common the factor of limitation of intellectual performances. There are approximately 370 patients suffering from some degree of cerebral palsy, many requiring bed care. We have 21 patients in our Tuberculosis Hospital, 8 of whom are on drug therapy. Numerous patients presenting management problems due to disturbed behavior are being brought under control either by an active milieu therapy program or by the use of new medications. An evaluation of these has been continued through 1957 as a basis for valid estimation of their efficacy. The therapeutic efficiency of these tranquilizing drugs has resulted in their gradually increasing usage throughout the Institution. Major problems still exist in control of disturbed behavior in the area of the severely retarded as well as in the residential setting of the emotionally disturbed patients with minimal retardation. Our psychiatric treatment team endeavors have stepped up to "total push" proportions this fiscal year to attempt to control or greatly minimize this patient disfunction.

Consultants are employed in every phase of medical and surgical endeavor and contribute not only to diagnostic understanding but the therapeutic benefit of the patients referred to them. Use of the Standard Nomenclature of Diseases and Operations has resulted in a more flexible and accurate system for making and recording psychiatric, medical and surgical diagnoses and procedures.

The average stay expectancy upon admission varies with the fundamental diagnosis and degree of limitation observed. About 75% of patients admitted can be expected to remain for the rest of their lives, either as nursing care cases or ambulatory custodial patients; many of these can be expected to lead productive lives within the institution and as adults will be included in the newly organized Long Term Colony unit industrially oriented along the lines of the sheltered workshop. The remaining 25% can be expected to return to the community by the time they reach early adulthood.

Fifty-five additional positions have been allowed; forty-nine to staff the Long Term Colony and six for general coverage.

	ACTUAL	ESTIMATED	ESTIMATED
	1957	1958	1959
Population over 65—cases	20	24	20
	19	15	15
	436	429	475
	900	1,260	1,000
	393	403	425
	181	235	235
	344	440	375
patients	$\substack{731 \\ 2,202}$	600	800
treatments		3,000	3,200
Group Therapy— patients treatments	123 91	100 150 2,214	100 150 2,214
Physiotherapy—treatments	1,238	2,214	2,214
Dental Care: Patients examined treatments	4,119	4,700	6,800
	5,809	5,809	7,800
Special Psychiatric Therapy: Tranquilizing Drugs—patients Anti-convulsive treatments— patients	469	400	600
	441	480	500
Number of: X-rays—			
patients	2,645	3,200	3,200
procedures	5,355	5,600	5,600
Autopsies	25	50	50
Laboratory Procedures— patients treatments	4,945	2,000	5,200
	20.350	17,000	22,000
	20,000	21,000	,
Psychological tests— patients tests	787	940	1,000
	875	1,600	1,200
Surgical Operations—patients & procedures	277	583	300
Consultants (18)— patients	6,553	5,000	6,553
	546	520	546
	\$704.06	\$766.88	\$782.70
	\$1.93	\$2.10	\$2.14

Appr	opriation Statement:			
		1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	470	448	503
01	Salaries and Wages	1,222,238	1,407,531	1,550,908
02	Technical and Special Fees	14,020	15,000	16,500
04	Travel	90	150	325
07	Motor Vehicle Operation and Maintenance	727	618	718
08	Contractual Services	4.134	4,350	5,365
09	Supplies and Materials	56,202	40,161	61,993
10	Equipment—Replacement	9,675	6,851	7,506
11	Equipment—Additional	5,992	5,415	4,264
	Equipment—Additional	0,552	0,410	4,204
	Total Operating Expenses	76,820	57,545	80,171
	Total Expenditure	1,313,078	1,480,076	1,647,579
	Original General Fund Appropriation Transfer of General Fund Appropriation	1,195,243 138,054	1,607,638 —127,562	
	Total General Fund Appropriation Less: General Fund Reversion			
	Net General Fund Expenditure	1,313,078	1,480,076	1,647,579
Capita	al Funds: Appropriation	116,250		135,000
Budge	et Bill Text:			
-	05.04 Medical Care of Patients			
10.09.	General Fund Appropriation	***************************************	***************************************	1,647,579

REHABILITATION AND RECREATION OF PATIENTS—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

This program is responsible for the total scope of patient rehabilitation with the exception of medical care, specific psycho-therapy and social case work. Here, the educational, recreational, occupational, industrial, vocational, music and speech therapies work as a team with all other disciplines to help raise the individual's physical, mental, social and vocational efficiency to enable him to live as a contributing citizen within the institution or the community to which he may return.

There was a general improvement and extension of services in 1957 accomplished through the revision of the school curriculum, the development of some qualitative programs in all areas, the organization of staffs to consider and plan for special needs of patients and a more intensive in-service training program for personnel.

Efforts will be made in 1959 to extend the educational program downward to include the pre-kindergarten level and to expand the program of child care, homemaking and personal hygiene into the cottage for educable, adolescent females; to expand vocational education to include training in general food service and adult education, and to provide a more realistic program in the recreation facilities within the new school building.

Four additional positions have been allowed, two for Rehabilitation duties in the Long Term Colony and two for increased services.

		ACTUA	L ACTUA	L ES	TIMATED	ESTIMATED
		1956	1957		1958	1959
Total	No. patients reached					
	ducation	377			450	655
Iı	ndustrial Therapy	588			700	900
M	Iusic Therapy	1,538			1,400	1,800
Q	ccupational Therapy	260			200	200
	ecreation Therapy	1,809	1,945)	1,800	2,000
	Average No. of Patients reached	050			0.50	495
E	ducation	250			350 600	750
J/	ndustrial Therapy	582 152			140	365
Ö	Iusic Therapy Occupational Therapy	125			97	97
Ř	Recreation Therapy				900	950
Annu	al program per capita	\$67		2.60	\$83.69	\$88.42
Progr	am cost per patient per day	Ψ,		3.226	\$.221	\$.242
	ter terminal	,	,,_,,		•	•
Appr	opriation Statement:					
			1957		1958	1959
			ACTUAL	A DOD	OPRIATION	ALLOWANCE
	37 7 8 A 11 1 3 TO 11			APPR		ALLOWANCE 44
	Number of Authorized Positions	•••••	41		40	44
01	Salaries and Wages		145,569		151,027	164,280
04	Travel		141	_	165	245
Ŏ7	Motor Vehicle Operation and Maintena	nce	600		575	1,760
08	Contractual Services		1,306		1,830	2,550
09	Supplies and Materials		5,076		6,476	7,123
10	Equipment—Replacement		662		299	762
11	Equipment—Additional		681		180	8,905
13	Fixed Charges		15		21	34
14	Land and Structures	•••••			•••••	500
	Total Operating Expenses	<u> </u>	8,481	_	9,546	21,879
	Total Expenditure		154,050		160,573	186,159
	Original General Fund Appropriation	n	143,465		177,509	
	Transfer of General Fund Appropriat		11,182	_	-16,936	
	m. 1.0 1.0 1.1	_	474.047	-		
	Total General Fund Appropriation		154,647			
	Less: General Fund Reversion	•••••	597			
	Net General Fund Expenditure	<u> </u>	154,050		160,573	186,159
		=		=		
G*4	of Bossia.					
Capit	al Funds:					100 000
	Appropriation	•••••				199,800
Budge	et Bill Text:					
. •	05.05 Rehabilitation and Recreation of	Patie	ents			
10.00.	General Fund Appropriation					186.159
	Zarram					

SOCIAL SERVICES—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

The aim of this program is to assist in the study, evaluation and social rehabilitation of mentally retarded individuals and emotionally disturbed children. The objectives are to assist the patient achieve his potential capacity and to help him and his family to advantageously utilize hospital and community resources.

In 1957 there was marked increase in the requests for social services in all areas of the program. The total number served rose from 764 to 945. The monthly average number of unassigned cases rose from 21 to 49.

In pre-admission applications rose from 270 to 416. This increase was met by offering additional social service consultation to families and agencies in order to screen those cases for whom another community plan seemed more appropriate. Forty percent of these applicants decided against residential care at this particular time.

The diagnostic, consultation and teaching service provided to the Department of Public Welfare for their foster care children who seem to be emotionally disturbed will become a part of the pre-admission service of the Unit for Emotionally Disturbed Children.

The interim and pre-parole services were given to 288 cases, an increase of 24 over the previous year. This does not include eight groups carried in the closed cottages for children with behavior problems. The workers in these cottages have helped to provide these patients with an incentive to meet acceptable standards of social behavior and to be able to move from the closed cottages to an open one as a step toward community adjustment. This has decreased the behavior problems in these cottages, has increased in-hospital patient movement and has augmented other therapeutic services. Parole results will show in the coming year. During the year, in addition to those paroled, 24 cases were discharged directly to families or agencies. The latter highlights an increase in agency acceptance of responsibility for retarded individals capable of community adjustment.

The number of patients served in foster care rose from 92 to 110 and discharges increased from 6 to 11. With no increase in staff this service operated at maximum capacity.

In 1958, with one additional worker allowed, it is hoped to increase patient movement by the reduction of the unassigned cases in pre-parole.

A Psychiatric Case Supervisor postion has been allowed for the Long Term Colony.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1956	1957	1958	1959
Total Number of Patients Served	764	945	1,094	1,250
Total Number of Interviews Total Cost per Active	7,783	9,049	11,158	10,324
Assigned Case	******	\$47.62	\$48.25	\$51.28
Total Number of Cases Assigned:	1,011	1,261	1,469	1,713
Pre-admissions	276	416	414	580
Admissions	277	369	395	512
				des 200 trans fers)
Interim Service	168	140	249	165
Pre-parole Service	96	112	144	165
Clinic Assistance	24	12	27	25
Supervised parole	18	37	20	40
Pre-placement	59	56	88	86
In Foster Care	93	119	132	140
Number of Cases per Month				
Waiting for Assignment	21.4	49	40	40
Foster Care, Total Number Served	92	110	132	140
Total Number Placed	43	43	59	63
Monthly Average Number				
Boarded by Hospital	7.9	8	16	11
Daily Average	64.2	83	90	96
Discharged from Foster Care	6	11	16	16
Average Annual Cost per Patient		\$326.93	•••••	\$ 352. 38
Average Active Caseload Per Worker	•••••	34.5	30	30
Number of Patients in Foster				
Care on June 30	76	89	100	106
Annual Program per Capita		\$32.74	\$32.21	\$35.23
Program Cost per Patient per Day	*******	\$.089		\$.965

Appropriation Statement	Ap	propriatio	on Statemei	ıt:
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	•	1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	16	15	16
01	Salaries and Wages	54,039	63,211	66,658
04 07 08 09	Travel	88 940 3,982 196	99 911 5,175 200	209 975 5,175 250
10 11 13	Equipment—Replacement	980 807 25	1,010 261 25	872 25
	Total Operating Expenses	7,018	7,681	7,506
	Total Expenditure	61,057	70,892	74,164
	Original General Fund Appropriation Transfer of General Fund Appropriation	60,262 2,452	81,589 —10,697	
	Total General Fund Appropriation Less: General Fund Reversion	62,714 1,657		
	Net General Fund Expenditure	61,057	70,892	74,164
_	et Bill Text: .05.06 Social Services			

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL ROSEWOOD STATE TRAINING SCHOOL

General Fund Appropriation.....

Program and Performance:

The aims of this program are:

1. To develop a residency training program within the State Hospital System in order to prepare residents in training for certification by the American Board of Psychiatry and Neurology.

74,164

- 2. To build a staff of trained psychiatrists to serve as a faculty for training residents and to serve as a nucleus for further research and investigation in the fields of mental deficiency and child psychiatry.
- 3. To attain and maintain high standards for accreditation by the American Medical Association and the American Psychiatric Association.
- 4. To establish affiliation with the medical universities of the state.
- 5. To stimulate interest in and attract medical school graduates into hospital psychiatry as a career.
- To assist in the training of young doctors seeking Psychiatric Board certification.

This department strives to create intellectual environment with the subsequent satisfactions of research and investigation, the satisfaction of reaching larger numbers of patients, and the satisfaction of working with numerous mental diseases. Prior steps are necessary in building an effective psychiatric team which reaches and treats patients and sees its results in tangible and quantifiable terms. Such results may attract qualified psychiatric workers and maintain interest in the program.

Methods for combing these aims, formerly under an "experimental teaching unit", are now included in the "Interim Staff" which consists of all staff personnel intimately related to the individual patient's institutional life and whose aim is the presentation of that unitary therapeutic formulation for the paient which will be most conducive to a psychobiologically integrated personality. Other staffs which are weighed heavily with teaching implications are the "Diagnostic Staff", "Social Service Planning Staff", "Clinic for Behavior Disorders", "Preadmission" and "Preliminary" staffs.

During fiscal 1957 the following activities were included:-

- 1. Teaching consultations in child psychiatry and psychotherapy with psychiatrists and psychologists (90 hours).
- 2. Formal lectures, staff meetings for all professional personnel: Preadmission, Preliminary, Diagnostic, Interim and Journal Club (259 hours).
- 3. Supervision for specific professional groups individually and in staff conference (Social Service—43 hours).
- 4. Rosewood Practical Nursing Course (11,430 hours, 30 students). 12 were licensed, 9 expecting licensure, and 13 of total working.
- 5. Affiliate Nurses: 2,808 hours-78 students.
- 6. Attendant Orientation (198 attendants; 5,346 hours). In conjunction with this program a 20 minute orientation lecture dealing with the Institution's philosophy on the "Care and Training of the Mentally Retarded" by the superintendent was added.
- 7. An out-patient diagnostic, psychiatric clinic was established to handle referrals of emotionally disturbed children from the Department of Public Welfare of Baltimore City, 138 hours. This is to be incorporated in our admission procedure for the Emotionally Disturbed Unit when it is opened. Until such time we will continue the clinic under present status. This clinic, while diagnostic, is one of our best training staffs.
- 8. During the past year a "Clinic or Staff for Behavior Disorders" has been established once weekly in the two maximum security buildings (400 patients—200 hours). This clinic has both therapeutic and training aspects.

F	Program Cost Per Capita	ACTUAL 1957 \$11.89	ESTIMATED 1958 \$18.89	1959 \$16.01
Appro	opriation Statement:			
		1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	7	6	6
01	Salaries and Wages	15,051	30,013	28,205
02	Technical and Special Fees	5,616	3,600	3,600
04	Travel	252	100	160
08	Contractual Services	102	170	170
09	Supplies and Materials	465	470	560
11	Equipment—Additional	454	540	759
13	Fixed Charges	225	200	250
	Total Operating Expenses	1,498	1,480	1,899
	Total Expenditure	22,165	35,093	33,704
	:		===	
	Original General Fund Appropriation	42.756	37,593	
		-19,246	2,500	
	Total General Fund Appropriation	23,510		
	Less: General Fund Reversion	1,345		
	Net General Fund Expenditure	22,165	35,093	33,704
	=			

Budget Bill Text:

10.03.05.07 Education and Training of Professional Personnel General Fund Appropriation......

33,704

RELIGIOUS AND COMMUNITY SERVICES—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

The focus of this program is upon encouraging the growth of those personality traits which are related to the formation of socially acceptable habits and the ability to live constructively with others. Community interest in helping the handicapped child is manifest in the various services of the volunteer workers who supplement the "treatment team". The program provides religious guidance and community contacts for patients. Volunteers served a total of 20,520 man hours during the 1957 fiscal year.

Religious guidance is given by all part-time Chaplains, Roman Catholic, Protestant and Hebrew, who provide spiritual comfort and counseling to patients of all faiths. In addition to formal religious services, volunteer clergymen, seminarians and Sunday School teachers of all faiths visit on the wards for counseling, Bible classes and informal service. For the past two years our hospital has been available for specialized training for Seminarians and theologians. Through this training Seminarians are able to extend the fundamentals of character building to greater numbers of patients in our hospital and are better prepared to interpret the problems inherent in mental retardation to the community.

Religious Services Weekly

	ACTUAL	ESTIMATED	ESTIMATED
	1957	1958	1959
Number of Religious Services	6	8	8
Patients Attending Formal Services	479	700	700
Patients Attending Volunteer Services	375	450	450
Number of Volunteer Clergy and Seminarians	32	35	35
Hours given by Volunteer Clergy			
and Seminarians	152	80	90

The interest of the community in the program can be measured not only by its activities, but by the value of its gifts, which in the fiscal year of 1957 amounted to \$16.06 per patient. Diversion from hospital routine are provided by interested individals and groups. The friendly personal relationships that develop, facilitate the rehabilitation of patients within the hospital and accelerate their re-adjustment in the community when they leave. Summer day camp for 25 children each week, a new venture this year, has proven to be an effective additional therapeutic facility. An active parents' association and woman's auxiliary add impetus to the community service program in the institution. The community, through these interested organizations and persons, gains greater understanding and appreciation of the problems and needs of the mentally retarded child.

	ACTUAL 1957	ESTIMATED 1958	ESTIMATED 1959
Individual Volunteer Workers		250	600
Volunteer Workers (Weekly) Volunteer Man Hours (Weekly)		60 240	100 400
Evaluation of Gifts	\$31,000.44	\$35,900	\$36,000
Annual Program Per Capita	\$5.70	\$5.35	\$5.38

Appropriation	Statement:
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Thhr	opilation Statement.			
		1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	2	2	2
01	Salaries and Wages	6,595	6,864	6,972
02	Technical and Special Fees	2,120	3,150	3,150
04 08 09 11 13	Travel Contractual Services Supplies and Materials. Equipment—Additional Fixed Charges	83 234 168 33	100 315 180 35	125 665 285 100 35
	Total Operating Expenses	518	630	1,210
	Total Expenditure	9,233	10,644	11,332
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation	8,833 436 9,269		
	Less: General Fund Reversion	36		
	Net General Fund Expenditure	9,233	10,644	11,332
_	et Bill Text: .05.08 Religious and Community Services			11.332

General Fund Appropriation.....

11,332

RESEARCH—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

The nature of the patient population naturely focuses on problems concerning mental deficiency and related emotional disorders. For the most part the research is oriented toward a search for etiological factors, improvement in diagnostic criteria, and the elaboration of techniques aimed at the maximum utilization of the potentialities of the handisanced. tialities of the handicapped.

Projects Completed:

A Study of Tranquilizing Drugs. As a result of the study these preparations can be used therapeutically with the mental defective.

Projects in Progress:

An intensive follow-up study of Preadmission applicants (particularly those referred back to community resources) begun in 1956.

The study of the "Natural History of Human Respiratory Viral Disease in Children" with the objective to determine the causative agent and to develop a vaccine against the agents causing such disease. The period of this study was originally determined as three years from April 1, 1956. This project is under the direction of Dr. Winston H. Price, Department of Epidemiology, Johns Hopkins University School of Hygiene and Public Health.

An Investigation of Phenylalonine Free Diet in Phenylpyruvic Oligophrenia over an extended period of time.

Projects Contemplated:

The efficacy of "Music Therapy" as a means of establishing rapport of patient and therapist, applicable to the autistic, withdrawn or regressed patient.

Appr	opriation Statement:			
		1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	••••	3	***************************************
01	Salaries and Wages		7,285	***************************************
02	Technical and Special Fees	1,725	852	400
08 09 11	Contractual Services		6,000 20,478 800	48
	Total Operating Expenses		27,278	48
	Total Expenditure	1,725	35,415	448
	Original General Fund Appropriation Transfer of General Fund Appropriation	9,149 — 7,249		
	Total General Fund Appropriation Less: General Fund Reversion	1,900 175		
	Net General Fund Expenditure	1,725	35,415	448
_	et Bill Text: 05.09 Research General Fund Appropriation			448

FARM OPERATION AND MAINTENANCE—ROSEWOOD STATE TRAINING SCHOOL

Program and Performance:

Some adjustments in the farming program are planned for 1959. Since the transfer of the dairy herd in 1951, the productive farming operations have been concerned with beef and pork production and one truck crop, white potatoes. Additional farm land has been absorbed by the Long Term Colony, the new nursery, and the Emotionally Disturbed Children's Unit.

With the farm colony now relocated in the central farming area and reduced farming acreage, we plan to reduce the size of the beef cattle operation. Also, we plan to activate the food crops program by centralizing this activity on farm land adjacent to the Long Term Colony. Twelve patients in a didactic farm training program under Program V have been using part of this land during the past year. One of the patients progressed to a point where he was eligible for parole. Since this site adjacent to the new headquarters for adult working patients, we expect in 1959 to regularly assign 60 patients for gardening and other general farming activities. Allied farming activities will include soil conservation work, land and woodland improvements and other off-season farming activities. It is our opinion that valuable therapeutic benefits will be obtained by the participating patients.

The overall farming operation will now provide adequate facilities and activities for our patients and allow for a productive farming program consistent with the facilities available and food service requirements.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1956	1957	1958	1959
Average Number of Patients				
Assigned Daily	8	11	25	60
Total Value of Farm Production	\$19.324	\$22,401	\$26,200	\$30,000
Annual Production Value Per Employee	\$3,864	\$4,480	\$5,240	\$6,609
Number Acres Used for Farming	402	402	364	364

Appr	opriation Statement:			
		1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	5	5	5
01	Salaries and Wages	17,959	18,382	18,382
06 07 08 09 10 11 14	Fuel	1,799 787 5,176 29 93	158 1,825 868 5,025 125 8,001	168 1,800 860 5,205 1,050 500 1,085
	Total Expenditure	25,843	<u>26,383</u>	29,050
	Original General Fund Appropriation Transfer of General Fund Appropriation	24,892 1,151		
	Total General Fund Appropriation Less: General Fund Reversion	26,043 200		
	Net General Fund Expenditure	25,843	26,383	29,050
	et Bill Text: 05.10 Farm Operation and Maintenance			00.050

EMOTIONALLY DISTURBED CHILDREN'S BUILDING—ROSEWOOD STATE TRAINING SCHOOL

29.050

General Fund Appropriation.....

Program and Performance:

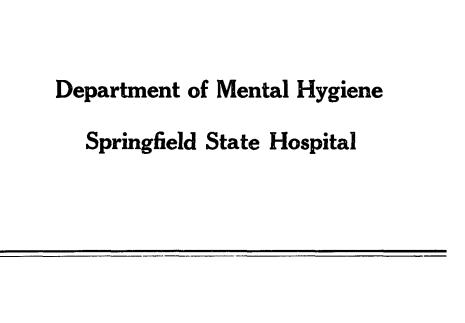
This program has been added in an effort to separate this departure of "Clinical Services" from the preexisting services of the Institution which relate exclusively to the mentally retarded. This is intended to be a Clinical and Budgetary separation without relinquishing the Administrative control.

Clinically this separation is necessary because of the basic difference in the pathology presented by patients in these respective areas. With Mental Deficiency irreversible pathology of the Central Nervous System (Demonstrable or Implied) is the etiological determinant, whereas, in the Emotionally Disturbed, psychopathological processes are basic in etiology and serve to disorganize the personality.

Hence, the primary goal of the program for emotionally disturbed "children" at Rosewood is prophylactic or preventative psychiatry. It aims to be concerned with emotional problems of children from the ages of six years through fourteen and during this formative period of personality integration serves to prevent pathological patterns of personality development.

Functionally the Staff of this unit, under a psychiatric team approach, will serve to examine and categorize patients in relation to their individual needs, maintaining the Unit predominantly as an active psychiatric treatment center, and hopefully as a training area for interested professional personnel both local and extramural.

Group Dental Specia SI T. A Numb X L. P. S. Consu Habili T. R	dual Psychotherapy Therapy Care Care: Cock Treatments Tranquilizing Drugs Inti-Convulsants Trays Therapy Thera	c Teams	Undet Undet 90 Pa 90 Pa 90 Pa Undet 90 Pa 30 Pa 90 Pa	tients	procedures procedures
	nstai year).			ESTIMATED	ESTIMATED
Progr	am Cost Per Capita			1958 \$3,038	1959 \$3,701
	opriation Statement:			φο,σσσ	4-7.
Appro	priation Statement:	1957		1958	1959
		ACTUA	L AP	PROPRIATION	ALLOWANCE
	Number of Authorized Positions			56	56
01	Salaries and Wages			164,724	176,373
02	Technical and Special Fees			2,500	4,300
03	Communication				728 20
04 05	Travel			12,227	13,017
06	Fuel			************	4,396
07	Motor Vehicle Operation and Maintenance				262
08	Contractual Services			2,288 520	9,326 9,445
09 11	Supplies and Materials Equipment—Additional				4,217
	Total Operating Expenses			15,035	41,411
	Total Expenditure			182,259	222,084
	Transfer of General Fund Appropriation			182,259	
	Net General Fund Expenditure			182,259	222,084
_	al Funds: Appropriation	••••••	•••••	······································	485,000
10.03.	05.11 Emotionally Disturbed Children's B General Fund Appropriation				222,084
					,



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SUMMARY OF SPRINGFIELD STATE HOSPITAL

Total Number of Authorized Positions	1957 ACTUAL 1,095	1958 APPROPRIATION 1,110	1959 ALLOWANCE 1,143
Salaries and Wages	25,594	3,568,935 28,995 1,412,738	3,674,903 28,030 1,430,586
Original General Fund Appropriation Transfer of General Fund Appropriation	4,355,413 363,689		_
Total General Fund AppropriationLess: General Fund Reversion	4,719,102 16,189		
Net Total General Fund Expenditure	4,702,913	5,010,668	5,133,519
Capital Funds:			
Appropriation	355,480	140,000	115,500

GENERAL ADMINISTRATION—SPRINGFIELD STATE HOSPITAL

Program and Performance:

Springfield State Hospital, located at Sykesville, Carroll County, Maryland, was established in 1896. White mentally ill patients are received for care and treatment from Baltimore City and from the central and western counties of the State, as are the white tuberculosis and epileptic patients that are psychotic from the entire State.

The property consist of 1,382 acres, of which 761 acres are used for farming and allied activities.

In spite of the fact that our admission rate has continued to increase, 1,292 in 1957, an increase of 60 over 1956, our daily average population was 3,371, representing a decease of 58 patients. As of June 30, 1957 there were 4,142 patients on the books; of this number 3,335 were in the hospital, which was 78 less than on the same date last year. There were 136, or 4 per cent, in Foster Care and 671, or 20 per cent, on parole or otherwise absent from the hospital. Of the number in the hospital, 1,052 or 31.55 per cent, were 65 years or over.

The Joint Commission on Accreditation of Hospitals and the American Psychiatric Association has given provisional accreditation to Springfield State Hospital. The hospital has been approved by the Council of Medical Education and Hospitals and the American Board of Psychiatry and Neurology for two year residency training in psychiatry.

As a result of some remodeling of our present buildings, our capacity has been increased to 2,800, or 26 additional beds, so that, as of June 30, 1957, our over-crowding was reduced to 571 beds, or 20.4 per cent. With an estimated average in-patient population of 3,375, the average square feet of bed space per patient will be 51.7.

	ACTUAL 1956	ACTUAL 1957	ESTIMATED 1958	ESTIMATED 1959
Admissions (Total)	1,232	1,292	1,370	1,412
Discharges Deaths	922 308	$^{1,004}_{309}$	1,018	1,101
Total Patient DaysAverage Daily In-Patient	1,258,067	1,230,415	1,262,900	1,231,875
Population	3,429	3,371	3,460	3,375
PositionsRatio-Total Positions to	982	1,095	1,110	1,143
Population	1:3.4 \$1,236 \$3.38	1:3.08 \$1,395 \$3.82	1:3.1 \$1,448 \$3.97	1:2.95 \$1,521.04 \$4. 17

Appropriation Statement:

		1957 ACTUAL	1958 APPROPRIATION	1959 ALLOWANCE
	Number of Authorized Positions	31	31	31
01	Salaries and Wages	128,554	133,316	132,735
03 04 07 08 09 10 11	Communication Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials. Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses.	15,633 12 842 1,437 2,253 1,137 222 485	21,442 85 922 1,425 2,150 1,317 250 480 28,071	21,137 110 987 1,541 2,400 1,915 250 493 28,833
	Total Expenditure	150,575	161,387	161,568
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	143,793 6,989 150,782 207		
	Net General Fund Expenditure	150,575	161,387	161,568
Budg 10.03	161,568			

DIETARY SERVICES—SPRINGFIELD STATE HOSPITAL

Program and Performance:

Dietary Services involves the planning, ordering, preparation, cooking, transportation and the serving of food, plus the proper sanitation in all dietary areas.

In planning food served to patients a basic ration, as recommended by the Department of Mental Hygiene, is followed. It is the function of the Dietary Department to serve this ration in an appetizing and sanitary manner, and to vary its preparation to meet the various needs of patients on therapeutic diets, for the old and debilitated, unable to swallow solid foods, and to provide extra nourishments for our patients suffering from tuberculosis and malnutrition.

In addition to service to patients, the Dietary Department operates a cafeteria, serving 162,073 meals in 1957. This was an increase of 9,699 meals over 1956.

In 1957 we operated 4 kitchens for one month, 3 kitchens for two months, 2 kitchens for eight months and 1 kitchen for four months. We had 36 feeding areas in 27 buildings. In 1959 we will have 1 kitchen and 42 feeding areas in 29 buildings.

Thirteen additional Food Service Worker positions have been allowed to complete the staffing of the new Central Kitchen.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1956	1957	1958	1959
Total Regular Patient Meals				
Served	3,478,614	3,102,237	3,788,700	3,133,000
Total Special Diets Served (*)	479,610	589,008	479,610	590,000
Total Student Meals	19,645	29,529	54,084	61,221
Total Employee Meals Served	132,729	132,544	142,200	135,000
Total Daily Per Capita Food Cost	\$.544	3 \$.538	32 \$.57	82 \$.5782
Annual Program Per Capita	\$277	\$276	\$302	\$317

^{*} This figure represents special diets, plus nourishments.

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A	UDIUU	riation	Statement	, ē

	op. adviou.	1957 ACTUAL	1958 APPROPRIATION	1959 ALLOWANCE
	Number of Authorized Positions	111	114	127
01	Salaries and Wages	321,162	339,301	385,571
04 05 07 08 09 10	Travel	37 562,877 3,122 7,036 22,116 12,827 179	145 657,336 3,459 5,325 22,243 9,661 5,745	25 636,658 3,490 5,376 23,771 5,075 4,900
	Total Operating Expenses	608,194	703,914	679,295
	Total Expenditure	929,356	1,043,215	1,064,866
	Original General Fund Appropriation Transfer of General Fund Appropriation Total General Fund Appropriation Less: General Fund Reversion	991,288 —61,454 929,834 478		
	Net General Fund Expenditure	929,356	1,043,215	1,064,866
Budg 10.03		1,064,866		

HOUSEHOLD AND PROPERTY SERVICES—SPRINGFIELD STATE HOSPITAL

Program and Performance:

This program provides services concerned mainly with general housekeeping, such as heat, water and sewage; safety, including fire protection; control of electrical and mechanical devices; general care of buildings and grounds; clothing and laundering.

and mechanical devices; general care of buildings and grounds; clothing and laundering. With the exception of purchasing a portion of our electrical power requirements, the hospital is self-sufficient in respect to utilities. The boilers, with a capacity of 265,000 pounds of steam per hour, operate the electric generators which have a capacity of 6,000,000 kilowatt hours per year. Steam is also produced for heating of the major hospital buildings, heating water and operating the laundry, kitchen and cannery. The water filtration and treatment plant capacity is 1,500,000 gallons per day. This plant, in addition to meeting the water needs of Springfield State Hospital, also supplies water to the Henryton State Hospital (361 beds). Eighty buildings, with 1,085,488 square feet of floor space, must be heated and maintained.

The new Geriatric Building will be opened during the current year. Two additional positions have been allowed for general housekeeping duties.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1956	1957	1958	1959
Patients Clothed by Hospital	2,450 \$32.08 \$216 \$.59 472,200	2,350 \$29.95 \$246 \$.67 399,581	2,480 \$31.72 \$240 \$.66 495,000	2,350 \$29.58 \$255 \$.70 399,581

Appropriation Statement:

		1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	102	104	106
01	Salaries and Wages	341,058	359,916	368,340
04 06 07 08 09 10 11 13	Travel Fuel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	206,924 8,339 52,672 205,768 11,864 2,849	60 184,500 8,179 60,603 203,411 10,646 3,165 5	60 202,515 8,700 68,728 196,335 11,890 1,893
	Total Operating Expenses	488,423	470,569	490,126
	Total Expenditure	829,481	830,485	858,466
	Original General Fund Appropriation Transfer of General Fund Appropriation	734,979 97,172		
	Total General Fund Appropriation Less: General Fund Reversion	832,151 2,670		
	Net General Fund Expenditure	829,481	830,485	858,466
Capita	al Funds:			
•	Appropriation	355,480	140,000	112,000

Budget Bill Text:

10.03.06.03 Household and Property Services
General Fund Appropriation......

858,466

MEDICAL CARE OF PATIENTS—SPRINGFIELD STATE HOSPITAL

Program and Performance:

This program is responsible for the most essential function of the hospital, the medical treatment and nursing care of all patients. It includes the Departments of Clinical Psychology, Physical Therapy, Pharmacy, Laboratory, and Medical Record Room.

Following the national trend, there has been a moderate increase in admission and a slight decrease of the average in-patient population during the past year. The latter seems to be due to the improvement of long-term psychotic patients under treatment with tranquilizing drugs—a group that we have been unable to help before. In addition the length of hospitalization of newly admitted patients appears to be slightly shortened. If this assumption is correct, we should expect a similar performance next year. This increased therapeutic activity calls for more trained personnel in all services directly engaged with the treatment of patients as physicians, psychologists, nurses, social and rehabilitation workers. More patients have returned to the state where they can be reached by experienced therapists and guided back to useful living.

The tuberculosis service has shown a similar trend as the rest of the hospital. More intensive treatment resulted in shorter hospitalization and fewer patients in the building. Most important, however, is the collaboration with the open tuberculosis hospitals of the state which facilitates the exchange of patients.

As expected, the number of patients treated in the Out-Patient Clinic has markedly increased during the past year and this trend will probably continue. Therefore, more professional personnel will be needed to staff the Clinic adequately. A recent study showed that follow-up in the Clinic seems to prevent the return of released patients substantially.

The number of our epileptic patients has changed little. While there are many anti-convulsant drugs on the market, no real progress has been made in the treatment of psychotic epileptics during the past year.

The Medical-and-Surgical Building is increasing its performance due to the large number of aged patients needing special medical services. Various consultants from the two medical schools advise our institutional physicians and assure a high standard of treatment that is comparable to that in a general hospital.

The construction of the first part of the Geriatrics Building is underway. When completed it will be used as an intensive treatment unit for elderly patients suffering from mental disorders that can be influenced by medical and psychological means. It is hoped that the experience gained from this geriatric unit will be helpful in the planning of similar services in other hospitals.

Eleven new positions have been allowed, ten to staff two new patient areas and a Psychiatrist for clinic activities.

Patient Population:

i anent i opulation.			NII	MBER F	ERCENTAGE
65 years of age and over Tubercular Epileptic	nd under		1	,052 103 302 12	31.55 3.06 8.97 .356
Completely bedridden Mentally retarded				195 460	5.79 13.96
	NUMBER	AVERAGE NUMBER PATIENTS	ACTUAL	ESTIMATED	ESTIMATED
	PATIENTS	DAILY	1957	1958	1959
Treatment: Electroshock therapy Psychotherapy, individual Psychotherapy, group Lobotomies	. 214 . $292+7$	20 24 20	1,924 1,546(h 3,561 1	1,600 rs) 1,800 3,600	1,600 1,800 3,600
Drug Therapies Chlorpromazine Reserpine Combined Chlorpromazine and Reserpine	. 1,557		* 2,747	2,750	2,700
Other tranquilizing drugs	. 319]		• • • • • • • • • • • • • • • • • • • •	No. of Patien	its) 1,700
Psychological examinatitons Medical-Surgical Services (admissions)		103	1,274 ter	sts 1,500	1,700
Out-Patient Clinic			{ 1,131 { (intervi	1,300 ews by phys	1,500 sicians)
Dental Care Psychotherapy Surgical Operations: Major Minor Bronchoscopies Ophthalmological Neurosurgery Dental Surgery Radium Implantation	. 326 169 35 88 32 2 4		2,359 7,042 169	2,500 7,000 180	2,500 7,000 190
Consultations: General Surgical	225 s. 7 36 . 23 ses 111 109	ssions			

X-r Pho Her His Sur Bio Ser Spi Phy Uri Spu Aut Annu Progr	ratory: ays btographs, clinical and pathological matology tology gical Pathology chemistry, routine and special teriology ology nal fluid examinations ysiology (BMR, EEG, EKG, Function tests, nalyses atum examinations topsies al Program Per Capita cam Cost Per Capita Per Day	etc.)	9,40 73 3,96 15 2,36 9,80 6 5	7 .9 .33 .33 .1 .1 .98 .83 .99 .92 .88	198 6,7 2,0 22,0 1,0 10,0 8 4,0 1 2,5 10,0	700 000 000 50 000 850 000 160	2,5 10,0	59 00 00 00 00 00 50 00 00 00 60
Appr	opriation Statement:				40			•
		198	•		1958		195	-
	Number of Authorized Positions	ACTU	761	APPR	OPRIA 76		ALLOW.	ANCE 76
01	Salaries and Wages	2,283,0	008	2,	394,82	23	2,407,0	80
02	Technical and Special Fees	17,2	230		17,99)5	18,6	30
04 07 08 09 10	Travel	1,1 2,9 104,7 5,0)34 21)15 764)54	;	97 1,02 2,52 112,53 8,26 5,35	22 21 34 36	1,0 9 3,4 125,1 8,7 4,3	06 21 10 57
	Total Operating Expenses	118,5	345	-	130,67	- 75	143,6	07
	Total Expenditure	2,418,	583	2,	543,49	 93 =-	2,569,3	<u>17</u>
	Original General Fund Appropriation Transfer of General Fund Appropriation							
	Total General Fund Appropriation Less: General Fund Reversion	2,424,8 6,5	857 274					
	Net General Fund Expenditure	2,418,	583	2,	543,49	93 =	2,569,3	317
Capit	al Funds: Appropriation						3,8	500
_	et Bill Text: .06.04 Medical Care of Patients General Fund Appropriation	•••••		•••••		••••	2,56	9,317

REHABILITATION AND RECREATION OF PATIENTS—SPRINGFIELD STATE HOSPITAL

Program and Performance:

Rehabilitation comprises an important segment of the patient's treatment during his hospitalization. It uses media such as Musical, Occupational, Recreational, Industrial and Educational Therapies.

The efforts of this department in 1957 resulted in reaching a number of patients not heretofore available for treatment. A Home Economics unit began functioning for female patients with long hospitalization. A formal In-service Training Program for the rehabilitation personnel was inaugurated during the year. The use of the hospital greenhouse has reached an optimum level in the rehabilitation of patients. Close collaboration with the Social Service Department has resulted in the development of a device for aiding in the social adjustment for prospective Foster Care patients.

Figure in 1959 will be directed towards consolidating the going made thus for

Efforts in 1959 will be directed towards consolidating the gains made thus far. An additional Therapy Aide II has been allowed for expanded activities.

		ACTUAL 1956		ACTUAI	E	STIMATED	ESTIMATED 1959	
Patie	nts Reached:	1996		1957		1958	1959	
	Education	65		94		105	100	
I	ndustrial Therapy	1,425		1,576		1,625	1,650	
(Occupational Therapy	1,725		1,561		1,760	1,760	
Ŋ	Music Therapy	169		364		200	365	
Doil	Recreational Therapy	1,425		2,102		1,900	2,200	
Dany F	Average of Patients Under Treat	ment: 5.:	2	20		6.5	20	
Î	ndustrial Therapy	868.8		813		975	990	
1	Music Therapy	47.9	-	48		65	50	
(Occupational Therapy	194.8		172		235	200	
1	Recreational TherapyAnnual Program Per Capita Cost	254.8 \$33.0	-	259	:0	360 \$38.84	300 \$42.15	
Í	Program Cost Per Patient	ф 00.(J U	\$35.)4	φοο.04	φ44.10	
_	Per Day	\$.090	\$.097	\$.10	\$.1 2	15
Appr	opriation Statement:							
			1	957		1958	1959	
			AC	TUAL	APF	ROPRIATIO	N ALLOWAN	СE
	Number of Authorized Positions	•••••		35		37	38	
01	Salaries and Wages	•••••	10	5,647		120,513	125,747	,
04	Travel			265	-	268	393	
08	Contractual Services			1,712		1,764	1,799	
09	Supplies and Materials	•••••	1	1,146		11,236	11,180	
10 11	Equipment—Replacement Equipment—Additional	•••••		$\begin{array}{c} 576 \\ 372 \end{array}$		178 408	3,125	
13	Fixed Charges			12		16	16	
	Total Operating Expenses		<u> </u>	4.083	-	13,870	16,513	
	1 0 1				-		140,000	
	Total Expenditure	•••••		9,730 	=	134,383 	142,260	:
	Original General Fund Appropri	iation	19	0.404				
	Transfer of General Fund Appropri	priation		1,119				
	Total General Fund Appropriation	on	12	1,523				
	Less: General Fund Reversion			1,793				
	Net General Fund Expendit	ure	11	9,730		134,383	142,260)
					=			:
	et Bill Text:							
10.03	.06.05 Rehabilitation and Recreation							
	General Fund Appropria	tion	•••••	•••••	•••••	•••••	142,260)

SOCIAL SERVICES—SPRINGFIELD STATE HOSPITAL

Program and Performance:

The objectives of this program for 1959 are:

- 1. To maintain and develop further effective Foster Care and Intra-Mural Services.
- 2. To extend a coordinated social service program into the continued service groups.
- 3. To promote community follow-up services to patients on leave and to the families of the hospitalized.

It is estimated that, with the proposed new staffing pattern which permits concentration of supervisory staff on patient movement, it will be possible in 1959 for social service to be more effective in the hospital and in the community. More intensive pre-admission consultations and prompter pre-parole counselling to the newly hospitalized should result in the prevention of chronicity. A coordinated program of social services in the continued service groups developed by a supervisor, should stimulate more patients who have settled down in the hospital. More follow-up of paroled patients by community agencies and county clinics, and help to patients in their use of resources, under the guidance of the clinic supervisor, should bring about improvement in the problems of community adjustment.

Efforts were made in 1957, through temporary re-alignment of responsibilities to try out on a small scale what could be effected if a qualified staff were thus to concentrate on patient movement. With a casework staff of 10.72, supplemented by supervisors and advanced students, not only 2,169 patients were reached (or almost 300 above the number originally estimated), but the way was paved for greater community agency and hospital participation in plans for the patient's return to the community.

Foster Care: Foster Care concentrated on reducing the number of long-time dependents and also on giving a maximum number of new patients opportunity to benefit from the service. Of the 232 individuals in Foster Care during the year, 42 were helped to discharge and only one of these had to be readmitted. 13 recipients of the boarding fund were transferred to community agencies for assistance which enabled us to extend the fund to 95 different patients during the year. Chronic repeaters were re-evaluated to determine need. Of the 129 placements during the year, 74 were entirely new patients to the service.

Intra-Mural: The admission staff gave not only reception and history services to the 1,292 admissions to the hospital, but provided pre-admission services to 1,160 situations of whom 72 received intensive consultation help. Of these, 62 were helped to other plans than hospitalization. Thirty-five referrals of relatives of newly admitted patients were made to a Mental Hygiene Society group service. Pre-parole and pre-discharge counselling, immediately following admission to the hospital, were initiated experimentally for some cases. In the continued service groups, special preparatory programs were begun for the long-time hospitalized under the Chief Supervisor's direction and assisted by an advanced student and a worker of supervisory caliber, resulting in a decided increase in referrals from one of the large units. Of the 61 referrals from this unit alone, 22 have already reached the community and 26 are actively working with social workers on plans for leaving.

Clinics: Out-Patient services to sustain patients in the community reached an all-time high of 593 cases this year. With part-time consultation by one of the supervisors plus student help 311 patients were followed by public health nurses and other community agencies in 3 counties; 209 patients and their families received casework assistance with their problems of social adjustment at the Wall Street Clinic; 117 of these were drug therapy patients and their families; 12 were emotionally disturbed adolescents from the training schools who lived in the community under the supervision of protective services of the Department of Welfare. In addition, connections were made for paroled patients to the newly established Rockwell Center and for relatives of drug therapy patients to a Mental Hygiene Society group service.

Two positions have been allowed for clinic activities.

		ACTUAL		ESTIMATED	ESTIMATED
		1957		1958	1959
Total	number of patients served	2,169	•	2,200	2,407
	number of interviews		-	14,039	15,562
Total	cost per active assigned case	\$26.7	7	\$30.17	\$34.67
Total	number of cases assigned Pre-admission	3,951		4,011	4,389
h.	Admissions	1,474	(Actual 1,292)	1,160) 1,350	1,160 1,350
	Interim	1,111	(Actual 1,202)	20	20
ď.	Pre-parole counseling	$29\bar{5}$		295	503
	Clinic assistance	593		720	890
	Supervised parole				
g.	Pre-placement	182		198	198
	In Foster Care	246		268	268
	per of cases per month	45 5			
_	vaiting assignment	47.5		•••••	********
	r Care-Total number of	000		050	050
	atients served	232 129		$\begin{array}{c} 252 \\ 141 \end{array}$	$\begin{array}{c} 252 \\ 141 \end{array}$
Mo	al placednthly average boarded	40.6		41	41
Dai	ly average	122.9		$1\overline{32}$	132
Dis	charged	42		40	40
Ave	erage annual cost per patient				
iı	r Foster Care	\$539.40	6	\$537	\$608
_ Ave	erage Foster Care caseload	31.6		31.6	31.6
	am cost per capita	\$31.40	•	\$35.26	\$39.62
Progr	am cost per patient per day	\$.080	o	\$.097	\$.109
Annr					
	opriation Statement:				
	opriation Statement:		1957	1958	1959
ppi	opriation Statement:		1957	1958	1959
pp-			ACTUAL A	PPROPRIATION	ALLOWANCE
	opriation Statement: Number of Authorized Positions		ACTUAL A		
01			ACTUAL A	PPROPRIATION	ALLOWANCE
01	Number of Authorized Positions Salaries and Wages	••••••••	80,584	96,843	27 106,456
01 04	Number of Authorized Positions Salaries and Wages Travel		80,584 2,277	25 96,843 2,745	27 106,456 2,390
01 04 07	Number of Authorized Positions Salaries and Wages Travel Motor Vehicle Operation and Main	itenance	80,584 2,277 763	96,843 2,745 734	ALLOWANCE 27 106,456 2,390 741
01 04	Number of Authorized Positions Salaries and Wages Travel Motor Vehicle Operation and Main Contractual Services	itenance	80,584 	25 96,843 2,745	27 106,456 2,390
01 04 07 08	Number of Authorized Positions Salaries and Wages Travel Motor Vehicle Operation and Main Contractual Services Supplies and Materials	itenance	80,584 	96,843 2,745 734 20,200	27 106,456 2,390 741 23,269 235
01 04 07 08 09 10	Number of Authorized Positions Salaries and Wages Travel Motor Vehicle Operation and Main Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional	itenance	24 80,584 	96,843 	27 106,456
01 04 07 08 09 10	Number of Authorized Positions Salaries and Wages Travel Motor Vehicle Operation and Main Contractual Services Supplies and Materials Equipment—Replacement	itenance	24 80,584 	96,843 	27 106,456 2,390 741 23,269 235
01 04 07 08 09 10	Number of Authorized Positions Salaries and Wages Travel	tenance	80,584 	96,843 	27 106,456
01 04 07 08 09 10	Number of Authorized Positions Salaries and Wages Travel Motor Vehicle Operation and Main Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses	itenance	80,584 2,277 763 20,709 216 1,027 216 59 25,267	96,843 2,745 734 20,200 250 1,005 160 86 25,180	27 106,456 2,390 ,741 23,269 235
01 04 07 08 09 10	Number of Authorized Positions Salaries and Wages Travel	itenance	80,584 2,277 763 20,709 216 1,027 216 59 25,267	96,843 	27 106,456 2,390 741 23,269 235
01 04 07 08 09 10	Number of Authorized Positions Salaries and Wages Travel Motor Vehicle Operation and Main Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses	itenance	80,584 2,277 763 20,709 216 1,027 216 59 25,267	96,843 2,745 734 20,200 250 1,005 160 86 25,180	27 106,456 2,390 ,741 23,269 235
01 04 07 08 09 10	Number of Authorized Positions Salaries and Wages Travel	tenance	80,584 2,277 763 20,709 216 1,027 216 59 25,267	96,843 2,745 734 20,200 250 1,005 160 86 25,180	27 106,456 2,390 ,741 23,269 235
01 04 07 08 09 10	Number of Authorized Positions Salaries and Wages Travel Motor Vehicle Operation and Main Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges Total Operating Expenses	ation	80,584 2,277 763 20,709 216 1,027 216 59 25,267 105,851 106,219	96,843 2,745 734 20,200 250 1,005 160 86 25,180	27 106,456 2,390 ,741 23,269 235
01 04 07 08 09 10	Number of Authorized Positions Salaries and Wages Travel	ation	80,584 2,277 763 20,709 216 1,027 216 59 25,267 105,851 106,219 1,943	96,843 2,745 734 20,200 250 1,005 160 86 25,180	27 106,456 2,390 ,741 23,269 235
01 04 07 08 09 10	Number of Authorized Positions Salaries and Wages Travel Motor Vehicle Operation and Main Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Total Operating Expenses Total Expenditure Original General Fund Appropriation	ation	80,584 2,277 763 20,709 216 1,027 216 59 25,267 105,851 106,219 1,943 108,162	96,843 2,745 734 20,200 250 1,005 160 86 25,180	27 106,456 2,390 ,741 23,269 235
01 04 07 08 09 10	Number of Authorized Positions Salaries and Wages Travel	ation	80,584 2,277 763 20,709 216 1,027 216 59 25,267 105,851 106,219 1,943	96,843 2,745 734 20,200 250 1,005 160 86 25,180	27 106,456 2,390 ,741 23,269 235
01 04 07 08 09 10	Number of Authorized Positions. Salaries and Wages Travel	ation	80,584 2,277 763 20,709 216 1,027 216 59 25,267 105,851 106,219 1,943 108,162 2,311	96,843 2,745 734 20,200 250 1,005 160 86 25,180 122,023	ALLOWANCE 27 106,456 2,390 741 23,269 235
01 04 07 08 09 10	Number of Authorized Positions Salaries and Wages Travel Motor Vehicle Operation and Main Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Total Operating Expenses Total Expenditure Original General Fund Appropriation	ation	80,584 2,277 763 20,709 216 1,027 216 59 25,267 105,851 106,219 1,943 108,162 2,311	96,843 2,745 734 20,200 250 1,005 160 86 25,180	27 106,456 2,390 ,741 23,269 235

Budget Bill Text:

10.03.06.06 Social Services

General Fund Appropriation.....

133,704

EDUCATIONAL AND TRAINING OF PROFESSIONAL PERSONNEL— SPRINGFIELD STATE HOSPITAL

Program and Performance:

The scope of this program is to plan and integrate all teaching and training activities throughout the hospital. The effort and expense used for this purpose should result in better treatment and improved patient care and should attract a higher caliber of personnel.

For the post-graduate training of physicians in psychiatry the hospital is accredited by the American Medical Association and it is authorized to accept foreign exchange students. Residents are working under the supervision of a senior psychiatrist and receive the integral part of their training through informal discussions, seminars, service staffs and instruction on the ward. Didactic lectures in the basic sciences and neurology are available. There are teaching ward rounds, case presentations, journal club, and clinical pathological conferences, and more recently, seminars on ataractic drugs, during which the choice, action, and side reactions of the newer pharmacological compounds are discussed. Psychotherapy is supervised by psychiatric consultants and the facilities of the University Hospital and Johns Hopkins Hospital are used for training in child psychiatry, psychotherapy of adult out-patients and psychosomatic disorders. Commensurate with his increasing experience the resident is given more responsibility, and in his third year of training he participates in teaching of ancillary professional personnel. Medical students from the University of Maryland School of Medicine serve a three-week clerkship at the hospital as part of their training in psychiatry. In addition a number of students work as medical externes in the hospital throughout the year.

For the training of internes in psychology the hospital is affiliated with several universities. This year the internes came from Vanderbilt and Yeshiva Universities and Adelphi College. One staff psychologist and one interne received their doctorates in clinical psychology. The Springfield Conferences on intern training have aroused considerable interest and proceedings of this Conference will be published in the Spring of 1958.

For social work students, Springfield serves as a field training center for the Catholic University and the Universities of North Carolina and Pennsylvania. One student earned his master's degree and two were on an advanced curriculum. In addition, two foreign students from the Catholic University were sent to Springfield for special training.

Eight schools of nursing in Maryland, Virginia and North Carolina are affiliated with the hospital for the training of undergraduate nurses in psychiatry. The University of Maryland has started to use our facilities for advanced training in psychiatry of graduate nurses. A one year training course for practical nurses is offered to a selected group of candidates. There are orientation classes and special instructions in drugs and solutions for attendants.

The Westminster Theological Seminary sent ten ministerial students this year for a course in clinical psychiatry for which college credits are given.

There is a special in-service training course for rehabilitation and social workers. An additional Resident Physician has been allowed for expanded resident training.

,		ESTI-			
	ACTUAL		CLASS HOURS	ESTIMATED	CLASS HOURS
	1957	1958	PER YEAR	1959	PER YEAR
Number of Persons					
Receiving Training:					
Physicians receiving		10	000	10	802
psychiatric training Medical Externes	8 9	10 6	80 2 20	10 9	30
Medical Students, University	J	U	20	3	00
of Maryland	35	48	360	48	360
Psychological Interns	. 5	5	1,151	5	1,150
Psychological Externes		3	260	3	260
Psychological Practice Students	4	. 3	16	3	16
Social Service Students	6	10	469	10	500
Ministerial Students	10	12	37½	12	37½ 500
Affiliated Student Nurses Practical Nurse Students	186	$\begin{array}{c} 176 \\ 22 \end{array}$	520 370	200 25–40	500 370
Advanced Clinical Program,	31	22	310	20-40	010
Psychiatric Nursing		6		8	
Attendants, Orientation Classes	230	250	640	250	640
Attendants, Drugs	200		0.10		
and Solutions	237	250	640	250	640
Attendants, Advanced					
Medications	••••	72	360	72	360
In-service training of	_	_	227	•	435.0
social workers	6	3	225	6	250
In-service training of	oc	00	70	31	72
rehabilitation workers	26	28	72	91	12
A					
Appropriation Statement:				4050	1959
			1957	1958	1999
				PROPRIATION	ALLOWANCE
Number of Authorized Pos	itions	••••••			
		-	ACTUAL AP	PROPRIATION 16	ALLOWANCE 17
Number of Authorized Pos 01 Salaries and Wages		-	ACTUAL AP	PROPRIATION	ALLOWANCE
01 Salaries and Wages,		-	16 50,085	PROPRIATION 16 59,085	ALLOWANCE 17 66,590
		-	ACTUAL AP	PROPRIATION 16	ALLOWANCE 17
01 Salaries and Wages 02 Technical and Special Fee	······s	-	50,085 6,424	PROPRIATION 16 59,085 6,900	66,590 6,900
01 Salaries and Wages 02 Technical and Special Fee	······	-	50,085 6,424 404	PROPRIATION 16 59,085 6,900 575	ALLOWANCE 17 66,590
01 Salaries and Wages 02 Technical and Special Fee 04 Travel	······································	-	50,085 6,424 404 189	59,085 6,900 575 135	66,590 6,900 550
01 Salaries and Wages 02 Technical and Special Fee 04 Travel	······	-	50,085 6,424 404 189 795	PROPRIATION 16 59,085 6,900 575	66,590 6,900 550 195
01 Salaries and Wages 02 Technical and Special Fee 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	·	-	6,424 404 189 795 376	### PROPRIATION 16 59,085 6,900 575 135 860	66,590 6,900 550 195 866
01 Salaries and Wages 02 Technical and Special Fee 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	· · · · · · · · · · · · · · · · · · ·	-	6,424 404 189 795 376 25	### PROPRIATION 16 59,085 6,900 575 135 860	66,590 6,900 550 195 866
01 Salaries and Wages 02 Technical and Special Fee 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement	· · · · · · · · · · · · · · · · · · ·	-	6,424 404 189 795 376	### PROPRIATION 16 59,085 6,900 575 135 860	66,590 6,900 550 195 866
01 Salaries and Wages 02 Technical and Special Fee 04 Travel 08 Contractual Services 09 Supplies and Materials 10 Equipment—Replacement 11 Equipment—Additional	s	-	6,424 404 189 795 376 25	### PROPRIATION 16 59,085 6,900 575 135 860	66,590 6,900 550 195 866
01 Salaries and Wages	s	-	50,085 6,424 404 189 795 376 25 352 2,141	59,085 6,900 575 135 860 90 330 1,990	66,590 6,900 550 195 866 300 434 2,345
01 Salaries and Wages	enses	-	50,085 6,424 404 189 795 376 25 352	59,085 6,900 575 135 860 90 330	66,590 6,900 550 195 866
01 Salaries and Wages 02 Technical and Special Fee 04 Travel	enses	-	50,085 6,424 404 189 795 376 25 352 2,141	59,085 6,900 575 135 860 90 330 1,990	66,590 6,900 550 195 866 300 434 2,345
01 Salaries and Wages	ee	-	50,085 6,424 404 189 795 376 25 352 2,141 58,650	59,085 6,900 575 135 860 90 330 1,990	66,590 6,900 550 195 866 300 434 2,345
01 Salaries and Wages	nsese		50,085 6,424 404 189 795 376 25 352 2,141 58,650	59,085 6,900 575 135 860 90 330 1,990	66,590 6,900 550 195 866 300 434 2,345
01 Salaries and Wages	nsese		50,085 6,424 404 189 795 376 25 352 2,141 58,650	59,085 6,900 575 135 860 90 330 1,990	66,590 6,900 550 195 866 300 434 2,345
01 Salaries and Wages 02 Technical and Special Fee 04 Travel	epproprie	ation	ACTUAL AP. 16 50,085 6,424 404 189 795 376 25 352 2,141 58,650 65,560 —5,347	59,085 6,900 575 135 860 90 330 1,990	66,590 6,900 550 195 866 300 434 2,345
01 Salaries and Wages	pproprie Approp	ation	ACTUAL AP. 16 50,085 6,424 404 189 795 376 25 352 2,141 58,650 65,560 —5,347 60,213	59,085 6,900 575 135 860 90 330 1,990	66,590 6,900 550 195 866 300 434 2,345
01 Salaries and Wages 02 Technical and Special Fee 04 Travel	pproprie Approp	ation	ACTUAL AP. 16 50,085 6,424 404 189 795 376 25 352 2,141 58,650 65,560 —5,347	59,085 6,900 575 135 860 90 330 1,990	66,590 6,900 550 195 866 300 434 2,345
01 Salaries and Wages	enses ppropriz Approp	ation	65,560 60,213 16 50,085 6,424 404 189 795 376 25 352 2,141 58,650	59,085 6,900 575 135 860 90 330 1,990 67,975	66,590 6,900 550 195 866 300 434 2,345 75,835
01 Salaries and Wages	enses ppropriz Approp	ation	ACTUAL AP. 16 50,085 6,424 404 189 795 376 25 352 2,141 58,650 65,560 —5,347 60,213	59,085 6,900 575 135 860 90 330 1,990	66,590 6,900 550 195 866 300 434 2,345
01 Salaries and Wages	enses ppropriz Approp	ation	65,560 60,213 16 50,085 6,424 404 189 795 376 25 352 2,141 58,650	59,085 6,900 575 135 860 90 330 1,990 67,975	66,590 6,900 550 195 866 300 434 2,345 75,835
01 Salaries and Wages	enses ppropriz Approp	ation	65,560 60,213 16 50,085 6,424 404 189 795 376 25 352 2,141 58,650	59,085 6,900 575 135 860 90 330 1,990 67,975	66,590 6,900 550 195 866 300 434 2,345 75,835
01 Salaries and Wages	pproprie Approp priation	ation	ACTUAL AP. 16 50,085 6,424 404 189 795 376 25 352 2,141 58,650 65,560 —5,347 60,213 1,563 58,650	59,085 6,900 575 135 860 90 330 1,990 67,975	66,590 6,900 550 195 866 300 434 2,345 75,835
01 Salaries and Wages	pproprietion priation continuous	ationriation	ACTUAL AP. 16 50,085 6,424 404 189 795 376 25 352 2,141 58,650 65,560 —5,347 60,213 1,563 58,650 and Personnel	PROPRIATION 16 59,085 6,900 575 135 860	66,590 6,900 550 195 866 300 434 2,345 75,835

RELIGIOUS AND COMMUNITY SERVICES—SPRINGFIELD STATE HOSPITAL

Program and Performance:

This program gives the patient the opportunity for the fulfillment of his spiritual needs through the services of staff and volunteer clergy. It contributes to his social readjustment through friendly community contacts with hospital trained volunteer workers.

Formal church services are conducted each week in the hospital auditorium by staff connected Catholic, Jewish and Protestant clergy. Informal services are held on the ward by volunteer clergy for the patients who are unable to participate in the large group. Religious counseling is available and religious holidays of the three faiths are appropriately observed.

	ACTUAL	ESTIMATED	ESTIMATED
	1957	1958	1959
Formal Religious Services (weekly)	3	5	5
Patients attending formal services	260	300	350
Hours given by volunteer clergy (weekly)	25	30	35
Patients attending volunteer services	580	600	650
Volunteer clergy and Laymen	12	14	15

Diversions from hospital routines are provided by community organizations who indicate their interest in the care and treatment of the mentally ill with gifts and volunteered services. In the fiscal year of 1957 a total of 21,843 man-hours were given by volunteer services. A Coordinator of Volunteer Activities channels this interest through the hospital, arranges for the orientation of volunteer workers and schedules their activities in the medical and rehabilitation treatment areas, where, under the supervision of department heads, volunteers extend treatment techniques to greater numbers of patients. A Woman's Auxiliary participates in and gives impetus to the volunteer program, and in addition, operates a canteen for patients, profits from which inure to patient welfare projects.

	ACTUAL	ESTIMATED	ESTIMATED
	1957	1958	1959
Volunteers (individual)	391	390	400
Volunteer hours (weekly)	432	400	450
Days of service (weekly)	54	50	55
Volunteer Workers (weekly)	70	70	70
Valuation of gifts	\$24,503.15	\$25,000	\$25,000

Appropriation Statement:

Appr	opriation Statement:			
		1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	1	3	3
01	Salaries and Wages	3,757	11,425	11,585
02	Technical and Special Fees	1,690	1,100	1,100
04 08 09 11	Travel Contractual Services Supplies and Materials Equipment—Additional	44 185	195 180 60 160	195 171 225 30
	Total Operating Expenses	229	595	621
	Total Expenditure	5,676	13,120	13,306
	Original General Fund Appropriation Transfer of General Fund Appropriation	5,452 330		
	Total General Fund Appropriation Less: General Fund Reversion	5,782 106		
	Net General Fund Expenditure	5,676	13,120	13,306

Budget Bill Text:

10.03.06.08 Religious and Community Services
General Fund Appropriation......

13,306

RESEARCH—SPRINGFIELD STATE HOSPITAL

Program and Performance:

During the past two years, interest in research, particularly in the biological aspects of mental diseases, has increased markedly through the hospital. The Research Committee is no longer able to coordinate and supervise adequately the numerous activities of the different investigators, and the appointment of a Director of Research is imperative. This search for new forms of treatment has penetrated almost all departments responsible for patients' care and has changed favorably the attitudes of the personnel and thereby has contributed to a better movement of patients. At the same time it has attracted the interest of scientists working in other medical institutes who have asked for our collaboration. This has resulted in a number of joint research projects which our hospital alone could never have done. More important, however, it has brought about a closer affiliation of the hospital with the two medical schools and the National Institute of Mental Health.

Projects completed and published or in the process of being published:

- 1. The Use of Projective Techniques in Gauging the Effect of Tranquilizing Drugs. Read at the annual meeting of the American Psychiatric Association, May, 1957, Chicago, Illinois.
- A Follow-Up Study of Patients Treated with Tranquilizing Drugs. Read at the National Conference on Social Welfare, Philadelphia, Pennsylvania, May, 1957.
- 3. Chlorpromazine in the Treatment of Chronic Schizophrenia. Read before Society of Biological Psychiatry, June, 1957, Atlantic City, New Jersey.
- 4. The Relation of the Perception of Frustrating Experiences with Parents and Non-Conforming School Behavior Among Mentally Retarded Children. (Doctoral dissertation, Adelphi College Library, 1957).
- 5. Chlorpromazine in the Treatment of Chronic Schizophrenia. (Doctoral dissertation, New York University Library, 1957).
- Preliminary Study of the Action of Benzyl Analogue of Serontenin on Psychotic Patients.
- Comparison of the Efficacy of Chlorpromazine and Promazine in the Treatment of Delirium Tremens.
- 8. Evaluation of Glyoxylic Acid test on Urines of Schizophrenic Patients.
- 9. The Predictive Value of the Klopfer Prognostic Scale as to the Success of Thorazine medication.
- 10. Association Value of the Bender-Gestalt for Paranoid Schizophrenics.
- 11. Pre-Admission Authorization of Beds and Arrangements for Admission to a State Mental Hospital as Part of the Admission Social Casework Function.
- 12. A New Responsibility of the Hospital Social Worker in Community Followup of State Hospital Patients, Read at the meeting of the Southern Medical Association, November, 1956.
- The Challenge of the New Drug Therapies to Social Work. Presented at the National Conference of Social Welfare, Philadelphia, Pennsylvania, May, 1957.
- 14. A Social Study of a Group of Senile Patients Admitted to Springfield State Hospital.
- 15. Discovering the Plus in Social Group Work. Skill in Helping Chronic Mental Patients Use the Pre-Parole Services in a State Mental Hospital.
- 16. Some Aspects of Dealing with Chronicity in the Rehabilitation of Long-hospitalized Patients in a State Mental Hospital. To be published in Journal of Social Work Process, University of Pennsylvania, in October, 1957. Paper received an award from the Virginia Robinson Fund.

Projects in Progress:

1. Psychological and Biological Correlates of Tranquilizing Drugs.

2. A Study of the Children of Long-Term Hospitalized Schizophrenic Women. 3. Convulsive Disorders with Psychotic Reaction: A Clinical, Neurological and

Electro-encephalographic study.

4. Correlation of Psychiatric and Pathological Diagnosis on Brains at Autopsy with Reference to Arteriosclerosis.
5. Orinase in the Treatment of Psychotic Diabetics.

Changes in Self-Concept, Ideal Self, and Generalized Other Concepts as a Result of Chlorpromazine Treatment.

An Experimental Investigation of Color as Related to Psychoses.

8. The Body Image Tests: A Graphic Technique.

9. A Scoring Plan for the Goldstein-Scheorer Test for Organic Brain Damage.

10. A Study of the Placebo Reaction.

11. A Comparative Study on Patients' Movement between two Maryland Counties.

Projected Research:

1. Studies of the Action of Mood-Ameliorating drugs in Depressions.

2. Study of Suicides and Suicidal Attempts in Patients Under Treatment with Ataractic Drugs.

3. Investigation of Long-Term Schizophrenics Released from the Hospital and Followed in the Out-Patient Clinic to Determine the Appropriate Time and Method of Discontinuation of Drug Treatment.

4. Neutralization of Aggression as a Measure of Ego Strength.

5. Investigation of Neuro-muscular Correlates as a Measure of Personality.

6. The Mira Test in the Early Diagnosis of Brain Damage.

7. Energy Dissipation after Neutralization of Aggression in Various Diagnostic Categories. Three new positions have been allowed for expanded research activities.

Appropriation Statement:

шры	,	1957 ACTUAL	1958 APPROPRIATION	1959 ALLOWANCE
	Number of Authorized Positions		1	4
01	Salaries and Wages	**********	4,979	22,372
02	Technical and Special Fees	250	3,000	1,400
04 08 09 11	Travel	7 31 220 823	20 175 333 875	300 325 700 1,831
	Total Operating Expenses	1,081	1,403	3,156
	Total Expenditure	1,331	9,382	26,928
	Total General Fund Appropriation Less: General Fund Reversion Net General Fund Expenditure	1,670 339 1,331	9,382	26,928
D., J.,		====	====	
_	et Bill Text:			

10.03.06.09 Research

26,928 General Fund Appropriation.....

FARM OPERATION AND MAINTENANCE—SPRINGFIELD STATE HOSPITAL Program and Performance:

The objectives of this program are to provide selected patients with the avocational and vocational activities for their use and further improvement and to provide the hospital with home produced foods as a part of the basic food ration.

Patient Rehabilitation

The utilization of the farm and allied activities in our therapeutic program has expanded and is in the process of further development as the following statistics indicate:

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1956	1957	1958	1959
Patients placed	76	323	335	349
Patients paroled or discharged	21	199	215	235
Total patients daily	94	94	104	112
Individual gardening projects (patients)	6	6	7	12
Group gardening projects (patients)	65	25	45	60

Farm Food Production

The farm occupies 761 acres of our hospital property; 421 acres are used for the production of livestock feed, 178 acres are used for growing vegetables and fruits and 162 acres are in pastures. The farm facilities and pastures previously used for raising young dairy stock in connection with the Central Farm are being converted to the raising of beef cattle for the Institution's own use. Full production from this project is expected in 1960.

The institution farm produces pork, poultry, eggs and food crops as a part of the basic ration. A beef herd is being started in 1958 and this will provide another food product for patient feeding. Surplus food crops are canned in our own facility and stored for future use.

		ACTU 198		ACTU. 195'	_	ESTIMATED 1958	ESTIMATED 1959
1	Total value of food production		711 784 037	\$99,38 2,69		\$90,000 5,000	\$95,000 4,000
:	Total farm income Annual production value per employee Number of acres used in farming	\$5,6		\$102,70 \$7,3		\$95,000 \$6,786 761	\$99,000 \$7,071 761
Appı	opriation Statement:			.957		1958	1959
			AC	TUAL	AP	PROPRIATION	ALLOWANCE
	Number of Authorized Positions			14		14	14
01	Salaries and Wages		4'	7,651		48,734	48,427
07 08	Motor Vehicle Operation and Maintena Contractual Services			3,201 666		3,176 700	3,300 700
09 10 11	Supplies and Materials Equipment—Replacement Equipment—Additional			9,835 362 1,668		$30,090 \\ 250 \\ 1,910$	$27,500 \\ 450 \\ 6,712$
14	Land and Structures		•	297		345	180
	Total Operating Expenses		3(6,029		36,471	38,842
	Total Expenditure	 =	8	3,680		85,205	87,269
	Original General Fund Appropriatio Transfer of General Fund Appropriat			0,937 3 ,191			
	Total General Fund Appropriation Less: General Fund Reversion		84	1,128 448			
	Net General Fund Expenditure	······ <u>-</u>	88	3,680	,	85,205	87,269
Budg	et Bill Text:						
10.03	.06.10 Farm Operation and Maintenan General Fund Appropriation		•••••	•••••	•••••	••••••	87,269

Department of Mental Hygiene Spring Grove State Hospital

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SUMMARY OF SPRING GROVE STATE HOSPITAL

Total Number of Authorized Positions	1957 ACTUAL 897	1958 APPROPRIATION 913	1959 ALLOWANCE 931
Salaries and Wages	2,893,526 33,215 1,108,330	3,027,096 38,237 1,179,088	3,134,096 37,545 1,178,779
Original General Fund Appropriation Transfer of General Fund Appropriation	3,722,804 316,579		
Total General Fund AppropriationLess: General Fund Reversion	4,039,383 4,312		
Net Total General Fund Expenditure	4,035,071	4,244,421	4,350,420
Capital Funds: Appropriation	82,883	165,500	141,300

GENERAL ADMINISTRATION—SPRING GROVE STATE HOSPITAL

Program and Performance:

Spring Grove State Hospital is located at Catonsville, Baltimore County, Maryland. It was established in 1797. White male and female mentally ill patients from Baltimore City and from the central and southern counties of the State receive treatment, as do criminally insane patients from the entire State. The property consists of 637 acres of land, of which 517 acres are farmland, woodland, and pasture, and 120 acres are in lawns and buildings.

This program provides executive direction, business management, and coordination of all hospital programs and establishes and interprets institutional policies and methods of operation under supervision of the State Department of Mental Hygiene.

In 1957 there were 1,471 admissions, the largest number ever admitted in one year, and there are no indications that admissions will decline. At the end of the year 858 or 34% of the patients were 65 years or older, 22% of the book population were on visit, and 4.3% were in boarding out care. The hospital has a capacity of and is licensed for 2253 patients.

1959 population estimates are based on a projection of admissions and discharges, plus the transfer of emotionally disturbed children (under fifteen years of age) and adult ambulatory non-psychotic mentally retarded patients at Rosewood. No patient buildings were constructed in 1957, although construction of a Rehabilitation Building is planned for late 1958. Plans and specifications for a 100 bed male Active Treatment building and an Administration Building are being prepared. The Central Storage and Kitchen Building which was accepted in May 1957 will provide a centralized and more effective storeroom and food preparation service.

Spring Grove is fully accredited by the Joint Commission on Accreditation of Hospitals and the American Psychiatric Association.

				DOMESATION
	ACTUAL 1956	ACTUAL 1957	ESTIMATED 1958	ESTIMATED 1959
Admissions (Total)			1,525	1,540
Admissions (Total) Admissions over 65	$1,385 \\ 261$	$\substack{\textbf{1,471}\\264}$	1,525 295	1,540 295
Admissions under 15	21		ransferred to	200
			osewood Unit	
Discharges (Total)	1,206	1,446	1,362	1,465
Discharges	956	1,183	1,115	1,195
Deaths Paroles	250	263	247	270
Paroles Parole Returns	5,699 5,089	6,704	5,220	6,700
On Parole (Average during year)	748	6,101 863	4,590 865	6,100 900
Average Daily In-natient	. 40	000	000	000
Population	2,779	2,800	2,900	2,710
Average Daily Book Population	3,527	3,676	3,765	3,800
Total Patient Days	13,970 1,	022,000 1	L,058,500	989,150
Positions	834	897	913	931
Ratio Total Positions to	004	091	910	201
Population	1:3.3	1:3.12	1:3.2	1:2.9
Total Annual Per Capita	\$1,264	\$1,441	\$1,464	\$1,605
Total Cost per Patient Per Day	\$3,46	\$3.95	\$4.01	\$4.40
Appropriation Statement:				
		1957	1958	1959
N. 1		ACTUAL	APPROPRIATION	ALLOWANCE
Number of Authorized Positions	S	31	31	30
01 Salaries and Wages	••••••	128,496	134,151	131,209
03 Communication		13,836	16,511	17,651
04 Travel		223	414	309
07 Motor Vehicle Operation and Mair 08 Contractual Services	ntenance	2,224	1,100	1,503
08 Contractual Services 09 Supplies and Materials	••••••	$718 \\ 2,236$	513 1 450	628
10 Equipment—Replacement	•••••	1,314	$1,450 \\ 173$	2,236 565
11 Equipment—Additional		279	35	739
13 Fixed Charges	••••••	290	244	290
		01 100		
Total Operating Expenses		21,120	20,440	23,921
Total Expenditure		149,616	154,591	155,130
	;			
Oniginal Consent Thank Assussed		144 100		
Original General Fund Appropr Transfer of General Fund Appro	nriation	144,130 6,251		
Transfer of General Pulla Appro	priamon	0,201		
Total General Fund Appropriati	on	150,381		
Less: General Fund Reversion	••••••	765		
Net General Fund Expenditu		140.010	154 501	155 100
ivet General Fund Expenditt	ire	149,616	154,591	155,130
Capital Funds:				
Appropriation			1,500	125,000
Budget Bill Text:				
10.03.07.01 General Administration				
General Fund Appropria	tion	••••••	••••••	155,130

DIETARY SERVICES—SPRING GROVE STATE HOSPITAL

Program and Performance:

During the fiscal year 1957, meals were prepared for patients and employees in 6 kitchens. Meals were served in 41 areas and 15 buildings. Meals for employees were prepared and served in 3 areas.

In fiscal 1957, a nutritionally adequtae diet was provided.

Within the first few months of 1958, all kitchens for preparation of food for the patients will be consolidated in the Central Kitchen. This will eliminate waste and insure uniformity of food preparation for all areas. Standards of nutrition as set up under the basic ration will be maintained. Effort will be made to improve food service to patients by continued instruction of food service personnel.

In 1959, effort wil be made to complete a proper Central Kitchen staffing pattern which will assure the preparation of food in a satisfactory manner and make daily cost accounting possible.

Eight additional Dietary positions have been allowed to complete the staffing of the Central Kitchen.

	ACTUA	AL ACTUA	L ESTIMATED	ESTIMATED
	1956	1957	1958	1959
Total Total Total Total	Regular Patient Meals Served 2,936,955 Special Diet Meals Served 114,387 Student Meals Served 18,251 Employee Meals Served 200,167 Daily Per Capita Food Cost 3 al Program Per Capita \$265	131,589 24,178 203,244	3,040,815 2 $134,685$ $27,453$ $209,000$ 5664 $$.5782$,806,485 160,965 48,543 212,000 \$.5782 \$312
A	anniation Statements			
Appr	opriation Statement:	1957	1958	1959
				ALLOWANCE
	Number of Authorized Positions	ACTUAL 93	APPROPRIATION 95	103
	Number of Authorized rositions		70	
01	Salaries and Wages	272,726	286,022	315,254
04	Travel	25	25	25
05	Food	506,685	544,119	504,487
07	Motor Vehicle Operation and Maintenance	1,173	1,625	1,625
08	Contractual Services	1,083	1,511	1,300
09	Supplies and Materials	15,953	13,795	18,252
10	Equipment—Replacement	3,640	5,220	3,711
11	Equipment—Additional	53	180	1,489
	Total Operating Expenses	528,612	566,475	530,889
	Total Expenditure	801,338	852,497	846,143
	-			
	Original General Fund Appropriation	809,230		
	Transfer of General Fund Appropriation	7,318		
	Transfer of denotar rand reppropriation			
	Total General Fund Appropriation	801,912		
	Less: General Fund Reversion	574		
	Net General Fund Expenditure	801,338	852,497	846,143
	:			
Budge	et Bill Text:			
10.03.	07.02 Dietary Services			
	General Fund Appropriation			846,143
				•

HOUSEHOLD AND PROPERTY SERVICES—SPRING GROVE STATE HOSPITAL

Program and Performance:

This Program includes the police, laundry, housekeeping, sewing, power and maintenance services of the Hospital. It is responsible for maintenance of 131 buildings, 21 of which house patients; six miles of roads, walks, and parking areas; and 120 acres of lawns. Motor vehicles and all equipment except those under service contract are maintained by this Program. Telephone, gas, and electricity, water and sewage are purchased from local utilities. Maintenance work with the exception of high line electrical work and some equipment repairs is done by the hospital maintenance force.

Six new positions have been allowed, two for increased maintenance activities and four Linen Stewardesses for central linen control.

Perce T Cost Laund Annu	nts Clothed	70% \$37.31 051 247 \$.677	\$32 176,404 \$258	57 1958 3 2,050 1% 71% 2.55 \$36.88 4 180,000	1959 1,984 71% \$31.55 184,000 \$291 \$.797
Appr	opriation Statement:				
		1	957	1958	1959
			TUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions		98	98	104
01	Salaries and Wages	328	3,425	336,041	353,040
02	Technical and Special Fees		1,113	1,600	
06	Fuel	109	9,561	124,000	123,728
07	Motor Vehicle Operation and Maintenan		5,741	6,800	6,800
08	Contractual Services		5,684	92,450	120,347
09	Supplies and Materials		0,113	176,121	171,763
10	Equipment—Replacement	16	3,045	6,560	8,582
11	Equipment—Additional		2,087	1,512	4,598
13	Fixed Charges		462	462	462
	Total Operating Expenses	390),693	407,905	436,280
	Total Expenditure	720),231	745,546	789,320
	Original General Fund Appropriation	679	3,039		
	Transfer of General Fund Appropriation	m 19	3,180		
	Transfer of General Fund Appropriation	JII 40	,100		
	Total General Fund Appropriation	721	.219		
	Less: General Fund Reversion	•••	988		
	Net General Fund Expenditure	720	,231	745,546	789,320
Capit	al Funds:				
-	Appropriation	00	000		
	**************************************		2,883		
		_			
Budge	et Bill Text:				
_					
10.03.	07.03 Household and Property Services				
	General Fund Appropriation	••••••	••••••	••••••	789,320

MEDICAL CARE OF PATIENTS—SPRING GROVE STATE HOSPITAL

Program and Performance:

Program and Performance:

The over-all purpose of this program is to provide the best possible medical, nursing, and psychological services for patients so as to facilitate a rapid recovery and rehabilitation of the patient to the community. The Admission Service receives new patients, establishes diagnosis, and provides initial therapy. The major emphasis in the Convalescent Service is on rehabilitation and resumption of life outside the hospital. The Medical-Surgical Service treats patients acutely ill physically and provides consultative services. The White Building permits intensive treatment for acutely psychotic women. The Continued-Care Services provide treatment, including infirmary care, for senile and chronic cases. Maximum security areas provide care for male patients who need the utmost in security facilities, or who have seriously transgressed the law. The

primary functions of the Out-Patient Clinic are to provide after-care supportive treatment, to refer patients and families to other agencies for help, to advise foster care workers and families concerning patients living in the community. Physiotherapy, pharmacy, laboratory and medical record services are an integral part of the medical care program.

During 1957 the extensive use of tranquilizing drugs continued to contribute greatly to treatment, management and rehabilitation of newly admitted patients, and particularly to patients in the Continued Care Services. Every effort is being made to maintain and expand present treatment program. As a result of more intensive treatment in all hospital services and expanding activities of the Out-Patient Clinic, more patients were discharged and more have been able to reside outside the hospital. Since the hospital has been operating under a program and performance budget for several years, it is significant to note that there were more discharges (1,446) in 1957 than in any previous year; these discharges represent an increase of 240 discharges over fiscal 1956 and 115% increase over five years ago. At the end of fiscal 1957, there were 858 patients 65 years and over; 10 patients 15 years and under; 82 mentally retarded patients and 441 bedridden and infirm patients.

Two additional Psychiatrist positions have been allowed, one for clinic activities and the other for alcoholics.

	ACTUAL	ESTIMATED 1	ESTIMATED
	1957	1958	1959
Total Patients Under Treatment:			
Shock Treatments (all types)	295	250	300
Insulin Therapy	47	50	60
Individual Psychotherapy	82	138	150
Group Possebothoropy	391	550	600
Group Psychotherapy Out-Patient Clinic	784	1.040	1,400
		3,297	1,665
Chlorpromazine	1,665		200
Reserpine	527	1,456	298
Sparine	89	*******	
Compazine	64	*******	270
Trilofen	•••••	•••••	250
Equinil	52	******	160
Ritalin	63	******	170
Other Ataraxic Drugs	153	******	200
Antabuse	25	30	30
Psychological Examinations	1,561(tests) 2,500(tests)	2,500 (tests)
Medical-Surgical Service	929`	1,000	1,100
Medical-Surgical Dispensary	2,879	2,700	3,000
Consultants		visits) 900	900
Dental Care	1,784	2,300	2,500
Physical Therapy	1,150	$\frac{2,000}{1,275}$	1,300
Surgery (all types)	127	225	225
General Anesthesia	75	125	125
Orthopedics (including fractures)	41	130	130
	1	5	5
Radium Applications	12	20	20
Neurosurgery (including lobotomies)		20 15	20 15
Opthalmological	10		
Major (other)	21	36	36
Minor (other)	45	100	100
Other Procedures	19	80	80
Laboratory Procedures	59,178	65,000	65,000
Roentgenologic Examinations	8,273	9,000	9,000
Bacteriology	876	800	900
Blood Bank Operation	828	1,300	1,300
Hematology	25,190	15,000	30,000
Blood Chemistry		7,500	8,200
Urine, Feces, Fluids		26,000	18,000
Serology		2,500	2,400
Functional (kidney, liver, etc.)	780	500	800
Physiological (EKG, BMR, EEG)	1,376	1,400	1,400
Special and Unclassified	102	390	200
Histopathology	410	450	450
Autoposies	84		400
**************************************	0-2	*******	*******

Program Cost Per Capita (average in-patient population)	19 \$5	TUAL 56 87 \$1.60	19 \$7	57	1958 \$716 \$1.96	ESTIMATED 1959 \$784 \$2.15
Appropriation Statement:			57		1958	1959
Number of Authorized Positions	•••••	ACT	UAL 600	APP	ROPRIATION 603	ALLOWANCE 605
01 Salaries and Wages		1,881	755	1	,943,649	1,984,714
02 Technical and Special Fees		24,	847	-	27,122	27,860
04 Travel	ance	2, 94, 4,	262 161 ,090 ,446 ,241 ,494	_	320 263 1,742 98,852 2,200 2,100 75	320 190 2,796 103,259 4,561 1,560 85
Total Operating Expenses		102,	744	_	105,552	112,771
Total Expenditure		2,009	346	2	2,076,323	2,125,345
Original General Fund Appropriation Transfer of General Fund Appropria Total General Fund Appropriation	tion	$\frac{247}{2,010}$	969 257			
Less: General Fund Reversion Net General Fund Expenditure			911 346	2	,076,323	2,125,345
Capital Funds: Appropriation				=	14,000	Maria -
Budget Bill Text:				_		
10.03.07.04 Medical Care of Patients General Fund Appropriation.				••••••		2,125,345

REHABILITATION AND RECREATION AF PATIENTS—SPRING GROVE STATE HOSPITAL

Program and Performance:

The purpose of the Rehabilitation Therapies is to assist, as a part of the overall treatment program, in restoring the hospitalized person through the media of occupational, recreational, industrial, musical and educational therapies, to his maximum level of physical, social, mental and economic adjustment so that he may assume his normal role in the community.

Efforts will be made in 1959 to improve and extend our services. Late in 1959 the Rehabilitation Building should be nearing completion so that organization and planning will be begun for providing more intensive and concentrated treatment programs.

In 1957 our average monthly staff was 23 workers and was relatively stable. Worker load was very heavy. All programs were enlarged, services increased, and more patients reached, especially in chronic areas. A domestic job training and day placement service was expanded in Industrial Therapy. Educational therapy concentrated on academic instruction and preparation for high school equivalency examinations. Literacy classes for adults were begun. Increased opportunities for self-expression and group approval were provided through major art projects and self-government groups.

In 1958 there will continue to be increased emphasis on Industrial Therapy and on Recreational Therapy in chronic areas, made possible through the acquisition of two additional employees. Two additional positions have been allowed for increased services.

	ACTU 198		CTUA 1957	L E	STIMATED 1958	ESTIM 19	
Total Number of Patients Reached: Industrial Therapy Music Therapy Occupational Therapy Recreational Therapy Daily Average Patients Under Treatment:	1,2 1.5	13 99	1,312 1,250 1,526 1,923		1,700 1,400 1,800 2,000	1,7 1,4 1,8 2,2	00 00
Industrial Therapy (monthly)	. 1 . 1 . \$	21 64 90 28 27.90 \$.076	551 63 171 133 \$32.	51 089	600 90 210 150 \$36.66 \$.100	2 2 \$	50 90 15 50 42.19 \$.116
Appropriation Statement:		'			·		•
		198	57		1958	1	.959
		ACTU	JAL	APP	ROPRIATION	ALLO	WANCE
Number of Authorized Positions			26		28		30
01 Salaries and Wages	••••••	78,	580		91,954	100	0,216
04 Travel	•••••	9,9	118 918 942 144	_	118 995 10,497 605	10	135 1,658 0,214 1,185
11 Equipment—Additional	• • • • • • •		313 22	_	1,130 24		893 24
Total Operating Expenses		12,	457		13,369	1	4,109
Total Expenditure	•••••	91,	037	=	105,323	11	4,325
Original General Fund Appropriation Transfer of General Fund Appropria		92,1 —1,					
Total General Fund Appropriation. Less: General Fund Reversion		91,0	066 29				
Net General Fund Expenditure.	•••••	91,	037	=	105,323		4,325
Capital Funds: Appropriation	••••••			=	150,000	1	6,300
Budget Bill Text: 10.03.07.05 Rehabilitation and Recreation o General Fund Appropriation	f Pat	tients			•••••	11	4,325

SOCIAL SERVICES—SPRING GROVE STATE HOSPITAL

Program and Performance:

1957:

Two new services were added this year. 1. Pre-admission consultation was offered to children and aged. As a result, 40% of the aged considering admission found more suitable facilities than Spring Grove. According to medical opinion, 68% of those who were admitted could have been more appropriately cared for in nursing homes or chronic disease hospitals; a sampling of this group was followed up after admission, with the result that one half were soon released. 2. The hospital wards, under Social Service administration, were set up as half-way residences in January 1957 to stimulate and prepare chronic patients to live outside. In five months, 46 were released.

Two services expanded. 1. Out-patient clinic was established on a 5½ day, instead of 2 day, basis and included pre-admission service. 2. Pre-parole referrals and the number of patients leaving as a result increased by more than 50%.

Foster Care reviewed the patients in care for more than a year and by increasing discharges and paroles to family or self by 50%, it was possible, in spite of previous more cautious expectations, to place almost as many new patients as in 1956, thereby eliminating a waiting list.

1958:

Clinic and pre-admission service will be expanded to meet increased need. Foster Care will raise the total in care to 150 and will start an on-the-job training project for women (deferred in 1957), similar to the project continuing so successfully for men which was established in 1955.

1959:

The staff requested this year, part of a three year plan, will permit restitution of the vital admission service, which was curtailed to meet expanding clinic needs, and an increase in Foster Care.

In 1960 and 1961, more active intervention is planned to reduce the large chronic in-patient population (and to handle especially the problem of the aged) and to prevent unnecessary additions to this group. If the social conditions that favor chronicity can be reversed, Foster Care, which has been expanding, may thereafter be gradually reduced.

A psychiatric case supervisor position has been allowed for clinic activities.

	ACTUAL	ACTUAL	ESTIMATED	ESTIMATED
	1956	1957	1958	1959
Total number of Patients Served				
(unduplicated count)	2,120	1,687	2,134	2,830
Total Number of Interviews	11,291	12,281	12,580	16,939
Total Cost Per Active Case	\$37	\$49	\$48	\$41
Total Number Cases Assigned (all services)	2,532	1,982	2,543	3,145
Pre-Admissions	147	199	160	600
Admissions	1,280	422	960	1,000
(1) Actual Number Patients Admitted	(1,385)	(1,471)	(1,525)	(1,540)
Interim Services	214	131	234	131
Pre-Parole Counselling	274	568	342	568
Clinic Assistance	195	246	273	350
Supervised Parole	3	1		
Pre-Placement in Foster Care	183	180	279	230
Foster Care	236	235	295	266
Number Cases Per Month Waiting for	41.0	20.0		
Assignment	41.6	30.8	•••••	********
(unduplicated count)	222	221	269	240
Total Number Placed	103	94	269 154	116
Monthly Average Boarded by Hospital	100	34	104	110
(full or in part)	20.0	21.9	36.0	30.0
Daily Average in Care	139.3		162.0	162.0
Discharged from Foster Care	12	26	24	35
Average Annual Cost per Patient	\$357		\$457	\$459
Average Foster Care Case Load	φοσ.	φουσ	Ψ.σ.	Ψ100
(include pre-placement)	33.3	29.8	30	30
Annual Program Per Capita	\$28.44			
Program Cost Per Patient Per Day	\$.07			\$.112

Appropriation	Statement:
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	Name of Authorical Destricts	1957 ACTUAL	1958 APPROPRIATION	1959 ALLOWANCE 22
	Number of Authorized Positions	20	21	22
01	Salaries and Wages	79,208	86,715	91,460
04 07 08 09 10 11	Travel Motor Vehicle Operation and Maintenance Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional Fixed Charges	412 1,056 12,566 376 998	603 1,000 20,125 425 1,630 49 45	662 1,000 16,175 425 1,055 174 45
	Total Operating Expenses	15,468	23,877	19,536
	Total Expenditure	94,676	110,592	110,996
	Original General Fund Appropriation Transfer of General Fund Appropriation	87,513 7,980		
	Total General Fund Appropriation Less: General Fund Reversion	95,493 817		
	Net General Fund Expenditure	94,676	110,592	110,996
Budge 10.03.				
	General Fund Appropriation	•••••	••••••	110,996

EDUCATION AND TRAINING OF PROFESSIONAL PERSONNEL—SPRING GROVE STATE HOSPITAL

Program and Performance:

Spring Grove Hospital is one of several State Hospitals in the United States unconditionally approved for training psychiatric residents and students in the ancillery disciplines. Authorization has been received from the State Department to accept foreign exchange students. The educational program embraces all disciplines, emphasizing the clinical team approach. There is general participation in the Journal Club, Staff conferences (diagnostic, treatment, forensic, social service planning, clinical-pathological conferences, ward administration, etc.), lectures, seminars, and films. Beginning in the Fall of 1957, two courses by outstanding psychiatrists in the diagnosis and treatment of psychiatric patients are to be given at this hospital in the evening. These courses are open to all physicians and persons in related professions both on the hospital staff and in the community. Plans are being made to expand this program in association with the Psychiatric Institute of the University of Maryland. It is hoped that this will eventually grow into a School of Psychiatry.

Training for the resident physicians includes both individual and group supervision. At present this supervision is provided by senior staff members and a limited number of consultants. Didactic instruction in basic psychiatry, clinical neurology, neuro-anatomy, neurophysiology, and neuropathology is given each year. Experience in the treatment of both in-patients and out-patients is required in this hospital. In addition, supervised experience in the diagnosis and treatment of neurologic, psychosomatic, child psychiatric, and adult neurotic patients is provided through affiliations with the Johns Hopkins Hospital, University of Maryland Hospital, and Baltimore City Hospitals. The program is planned to provide adequate, well rounded psychiatric training over a three year period as required by the American Board of Psychiatry and Neurology for certification in psychiatry. A number of physicians who have been trained at this hospital have received such certification.

Training in psychiatric nursing falls into three categories. Thirteen weeks training repeated quarterly is offered to affiliating nursing students from several Schools of Nursing in Maryland and nearby states. This year student nurses from the University of Maryland have been receiving a month of clinical psychiatric training at this hospital. An intensive one year course is offered to attendants who wish to qualify as graduate

psychiatric aides. During this past year two such courses have been running concurrently. In-service training for attendants under the supervision of the Department of Education is carried out through the year. There is a basic training program for all new attendants which is to be expanded and intensified within the limits of available teaching personnel and time requirements for good patient care. Field work training is provided for students working toward a Masters Degree in Social Work. Clinical psychology internes receive training in psychological testing, basic psychiatry, and psychotherapy. Clerkships in clinical psychiatry are provided for students of the University of Maryland School of Medicine. Students from the Johns Hopkins Medical School also receive clinical instruction here. Orientation courses are provided to volunteer workers. During the past year resident physicians from Doctors Hospital in Baltimore have been receiving one month's instruction in clinical psychiatry.

Number of Persons Receiving Training in 1957:

		ACTUAL 1957	CLASS HOURS	ESTIMATED 1958	CLASS ES	STIMATEI 1959	CLASS HOURS
Medi	niatric Resident Physicians cal Externes cal Students in Clerkship	13 3		15 2		17 2	
Medi	(U. of Md.)cal Students—Clinical	48		48		48	
Psych	Hopkins) sology Internes rgraduate Psychology	40 2		$\begin{array}{c} 40 \\ 2 \end{array}$		40 2	
Gradi	Studentsuate Psychology Students	160 4		$^{160}_{4}$		160 4	
Resid	ents—Doctors Hospital	2 1		$\begin{array}{c} 4 \\ 1 \end{array}$		4 1	
Socia Socia	l Service Students	7	336	6	384	8	512
Stude	Prientation	$\begin{smallmatrix} 9\\160\end{smallmatrix}$	63 680	$\begin{smallmatrix} 6\\160\end{smallmatrix}$	20 680	$\begin{smallmatrix} 6\\160\end{smallmatrix}$	20 700
5	ersity of Maryland Student Nurses	60					
Psvch	natric Aides	43	920	47	920	50	960
Atter	dants' Basic Orientation	212	210	220	225	240	480
Appr	opriation Statement:			1957	1958		1959
	Number of Authorized P	Pagitiana		ACTUAL 13	APPROPRIATI 16	ON ALI	LOWANCE 16
	Number of Authorized r	ositions	••••••	19	10		
01	Salaries and Wages	••••••		62,107	63,735		72,832
02	Technical and Special Fe	es		5,555	6,075		6,245
04	Travel			249	250		193
08 09	Contractual Services	••••••	••••••	139	230		260
10	Supplies and Materials Equipment—Replacement	••••••	•••••	757	$725 \\ 178$		725
11	Equipment—Additional			442	500		636
13	Fixed Charges	••••••		•••••	330		330
	Total Operating Expense	s	······································	1,587	2,213		2,144
	Total Expenditu	re	·············: :	69,249	72,023		81,221
	Original General Fund A	Appropria I Approp	tion riation	59,625 9,784			
	Total General Fund Ap Less: General Fund Reve	propriati ersion	on	69,409 160			
	Net General Fund E	xpenditu	re	69,249	72,023		81,221
			100				

Budget Bill Text:

10.03.07.07 Education and Training of Professional Personnel
General Fund Appropriation......

81,221

RELIGIOUS AND COMMUNITY SERVICES—SPRING GROVE STATE HOSPITAL

Program and Performance:

This program provides religious guidance and community contacts for patients. In both its religious and community aspects, it is maintained by volunteers who serve under the direction of the Coordinator of Volunteer Activities.

Staff and visiting clergy for the three main faiths hold weekly religious services in the hospital Auditorium. For those patients who are unable to participate in the larger groups, church services are conducted on the wards by volunteer clergy. Individual religious counselling is available, and religious holidays of all faiths are appropriately observed. A meditation chapel is open daily.

	ACTUAL	ESTIMATED	ESTIMATED
	1957	1958	1959
Religious Services (weekly)	3	3	4
Patients Attending Formal Services	565	300	700
Patients Attending Volunteer Services	1,309	975	1,450
Volunteer Clergy and Seminarians and Nuns	45	35	55
Hours Given by Volunteer Clergy and			
Seminarians and Nuns	129	85	160

A training program is provided by the hospital staff for selected volunteers of professional and non-professional capacity. These volunteers assist the various hospital programs. A Woman's Auxiliary, composed entirely of volunteers with non-paid staff, makes its great contribution to the program.

The interest of the friendly public-spirited citizen in the program is revealed not only by the value of his gifts, but by his hours of service to patients throughout the year.

Efforts will be made in fiscal 1959 to: 1. Consolidate existing services; 2. Based on previous experience with the rehabilitation of patients referred to this office, the scope of this service will be expanded; 3. To extend volunteer services to the special social rehabilitation units now existing; 4. To further encourage and augment the participation of industry to the program.

	ACTUAL	ESTIMATED	ESTIMATED
	1957	1958	1959
Community Services (weekly)			
Individual Volunteers	527	220	545
Volunteer Workers (weekly)	143	115	155
Volunteer Man Hours	551	600	650
Valuation of Gifts	\$43,057	\$22,000	\$22,000
Christmas Cheer		\$3,200	\$2,500
Good Cheer	\$3,818	\$5,000	\$3,500

Appropriation Statement:

Thhr	priation Statement.			
		1957	1958	1959
		ACTUAL	APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	2	3	3
01	Salaries and Wages	6,058	11,481	11,403
02	Technical and Special Fees	1,700	1,240	1,240
04 08 09 10 11	Travel Contractual Services Supplies and Materials Equipment—Replacement Equipment—Additional	34 204 143 25	110 105 75	110 130 100 80
	Total Operating Expenses	406	290	420
	Total Expenditure	8,164	13,011	13,063
	Original General Fund Appropriation Transfer of General Fund Appropriation	8,402 —236		
	Total General Fund Appropriation Less: General Fund Reversion	8,166 2		
	Net General Fund Expenditure	8,164	<u>13,011</u>	13,063
Budg	et Bill Text:			
10.03	.07.08 Religious and Community Services General Fund Appropriation			13,063

RESEARCH—SPRING GROVE STATE HOSPITAL

Program and Performance:

The development of a Research Department, with an increasing potential for contributing information to the understanding care and treatment of the mentally ill. This has brought about contributions of new information which should ultimately help contribute to raising the level and effectiveness of patient treatment and care. In addition, there has resulted an increasing participation and training of hospital staff in the techniques of research methodology, with resultant benefits to patients and staff.

Projects completed and in the process of being published or have been published:

- 1. The Drug Placebo-Its Psychodynamic and Conditional Reflex Action
- 2. A Prognostic Indicator of Treatment Failure in Schizophrenia.
- 3. The Response of Chronically Hospitalized Lobotomized Patients to Treatment with Chlorpromazine and Reserpine.
- 4. Determination of Insulin Coma with Glucagon (In conjunction with investigators of the Johns Hopkins Hospital).
- 5. The Effect of Glucagon on Food Intake in Body Weight in Man (In conjunction with investigators from the Johns Hopkins Hospital).
- 6. Clinical Trial of Orinase in Adult Diabetics.
- 7. Research—A Challenge to the State Psychiatric Hospital.
- 8. A Study of Long Hospitalized Patients Transferred to a Convalescent Service.

Projects in progress:

- Hexafluorodiethyl Ether (Indoklon) An Inhalant Convulsant Its Use in Psychiatric Treatment.
- 2. Comparative Study of Electroconvulsive Therapy and Hexafluorodiethyl Ether.
- Spontaneous Fluctuations in the Severity of Illness in Hospitalized Lobotomized Patients.
- 4. Placebo Reactivity of Lobotomized Patients.

- 5. A Historical Survey of the Changes in the Patient's Medical Record in a State Psychiatric Hospital.
- 6. Development of a Technique for Performing Conditional Reflex Studies by Means of the Salivary Flow in Man.
- 7. A Comparative study of Phenothiazine Tranquilizers.

Projects Contemplated in 1959:

- 1. Development of Conditional Techniques to Carry out Multiple Testings Simultaneously.
- 2. Comparative Studies of Mood Stimulators such as Dexadrine, Amphetamine, Ritalin, Meratran and Marsilid.

1057

1059

1050

- 3. Comparative Study of Vesprin and Thorazine on Lobotomized Patients.
- 4. Evaluation of the Outpatient Clinic of a State Psychiatric Hospital.
- 5. Continuing Studies with Hexafluorodiethyl Ether (Indoklon).

Appropriation Statement:

1957	1958	1959
ACTUAL	APPROPRIATION	ALLOWANCE
itions2	6	6
17,467	31,533	32,154
	2,200	2,200
	250	225 75
	553	600 2,140
108	175	355
ses 640	4,299	3,395
	38,032	37,749
propriation 14,257 Appropriation 3,909		
priation 18,166 sion 59		
penditure 18,107	38,032	37,749
opriation		37,749
	ACTUAL 2 17,467	ACTUAL APPROPRIATION 2 6 17,467 31,533 2,200 141 250 43

FARM OPERATION AND MAINTENANCE—SPRING GROVE STATE HOSPITAL

Program and Performance:

The objectives of this program are to provide patients assigned by the medical department with planned avocational and vocational farm activities as part of the treatment program, and to provide the hospital Dietary Department with home produced food as part of their basic diet.

The number of patients assigned for industrial therapy through farm work increased in the latter part of the year. There have been an approximate average of 80 patients assigned daily for the past three months. This is a gain over the 1957

experience. The work has proven beneficial to the patients in the majority of cases, as modern methods of farming with the use of machinery has reduced the heavy labor from farm work, and now offers the patients light and more interesting work. During the past two years, rehabilitation through assignment to farm activities has proven very successful with alcoholic patients. Many of the patients can be assigned to various jobs by themselves in work such as vegetable, poultry, hog, and greenhouse projects; others to farm shops to repair and paint machinery.

In addition to normal farm operations the farm personnel operates the greenhouse and produces cut flowers and potted plants for patients buildings. It is planned to increase greenhouse production in order to supply more flowers and plants for patient areas, especially during the Christmas and Easter Seasons. The greenhouse also offers fine rehabilitation for the older and more physically infirmed patients especially in the winter months. More emphasis is expected to be placed on the rehabilitation program during 1958 and 1959.

Spring Grove State Hospital has a balanced farm program in which pork, beef, poultry, eggs, vegetables and fruit are produced. Of the 637 acres of land at the hospital there are 226 acres for growing vegetable crops and fruits, 151 acres of field crops, 60 acres in pasture, 80 acres in woodland and 120 acres in buildings and lawns.

		ACTU 19		ACTUAT 1957	L ESTIMATED 1958	ESTIMATED 1959
Total	Value of Edible Food Production Value of Other Farm Production	\$70,2 \$2,8		70 \$81,246 \$3,982	85 \$82,000 \$3,000	90 \$82,000 \$3,000
Annu	Value of Farm Productional Production Value Per Employee age Acreage in Cultivation	\$73,0 \$6,6 4		\$85,229 \$7,748 460	\$85,000 \$7,742 437	\$85,000 \$7,083 437
Appr	opriation Statement:					
			-	1957	1958	1959
			AC		APPROPRIATION	ALLOWANCE
	Number of Authorized Positions	•••••		12	12	12
01	Salaries and Wages		3	8,704	41,815	41,814
07	Motor Vehicle Operation and Mainter	ance		3,259	2,850	2,800
08	Contractual Services			2,806	2,848	2,830
09	Supplies and Materials			2,747	22,845	22,545
10	Equipment—Replacement	••••••		1,905		3,350
11 14	Equipment—Additional Land and Structures			3,785	5,930	3,700
14	Land and Structures	********		101	195	89
	Total Operating Expenses	•••••	3	4,603	34,668	35,314
	Total Expenditure	•••••	7	3,307	76,483	77,128
	Original General Fund Appropriation	on	7	1,805		
	Transfer of General Fund Appropri	ation		1,509		
	Total General Fund Appropriation. Less: General Fund Reversion		7	3,314 7		
	Net General Fund Expenditure	e		73,307	76,483	77,128
D., 2	of Dill Mont.					
Budget Bill Text:						
10.03.07.10 Farm Operation and Maintenance General Fund Appropriation						77,128

Personnel Detail Department of Mental Hygiene

			•
	,	•	

DEPARTMENT OF MENTAL HYGIENE DEPARTMENT OF MENTAL HYGIENE—HEADQUARTERS

			TTTTT &	311101 13100		
		1957		1958		1959
CLASSIFICATION OF EMPLOYMENT	_	ACTUAL		OPRIATION		OWANCE
General Administration—Headquarters:	_		_			
1 Commissioner of Mental Hygiene	1	20,000	1	20,000	1	20,000
2 Assistant Commissioner of Mental	4	C 050	4	12 000		15 220
Hygiene3 Chief of the Division of Administration	1	6,050	1	13,280	1	15,320
and Finance	1	10,718	1	11,087	1	11,087
4 Director of Personnel	ī	5,896	ī	6,199	î	6,433
5 Methods and Procedures Analyst	1	4,811	ī	5,068	ī	5,249
6 Biostatistician	1	3,304	1	5,632	1	5,230
7 Director of Procurement	1	5,654	1	5,934	1	6,034
8 Auditor II	1	585	1	4,706	1	4,706
9 Supervisor of Budget and Accounts	1	7,140	1	7,471	1	7,471
10 Investigator	1 1	$\frac{4,202}{4,741}$	1 1	4,295 4,826	1 1	4,295 4,826
12 Principal Account Clerk I	1	$\frac{4,741}{3,921}$	1	4,826 4,071	1	$\frac{4,020}{4,071}$
13 Senior Clerk	$\frac{1}{2}$	5,845	$\overset{\mathtt{1}}{2}$	6,206	$\dot{\hat{2}}$	6,314
14 Stenographer-Secretary	$ar{4}$	15,215	$ar{4}$	15,808	$\overline{4}$	15,944
15 Senior Stenographer	3	8,526	$\bar{3}$	10,089	3	9,853
16 Senior Typist	1	3,153	1	3,238	1	3,238
17 Key Punch Operator	1	2,235	1	3,163	1	2,937
18 Reproduction Machines Operator II	1	3,486	1	3,691	1	3,691
19 Telephone Operator I	1	3,251	1	3,389	1	3,389
20 Chauffeur I	1	3,284	1	3,481	1	3,540
			•	141,634	•	143,628
Less Turnover Expectancy				21,241		14,363
Ecss 1 tillover Expectation						
Total	26	122,017	26	120,393	26	129,265
=	=	<u> </u>	===	<u> </u>	===	<u> </u>
Dietary Services—Headquarters:						
1 Food Service Director	1	5,574	1	5,865	1	6,086
1 Tood Bervice Director		0,074				0,000
Total	1	5,574	1	5,865	1	6,086
	=	====		====	==	===
Household and Property Services-Headquarters						
1 Supervisor of Engineering and	•					
Maintenance	1	6,648	1	6,973	1	7,222
2 Cleaner	$\tilde{2}$	4,593	$\frac{1}{2}$	4,920	$\bar{2}$	5,106
_ 0.04.761	_	2,000			_	
				11,893		12,328
Less Turnover Expectancy				118		123
m + 1						10.005
Total	3	11,241	3	11,775	3	12,205
Medical Care of Patients—Headquarters:			<u></u>			
1 Director of Neuropathology and Legal Medicine	1	14,112	1	14,112	1	14,112
2 Director of Clinics	ī	14,114	1	12,232	ī	12,232
3 Director of Correctional Psychiatry	ī	14,112	ī	14,112	ī	14,112
4 Director of Hospital Inspection and	_	,	-	,		
Licensure	1	8,142	1	14,112	1	12,232
5 Hospital Adviser	1	5,043	1	5,128	1	5,128
6 Director of Nursing	1	7,386	1	7,471	1	7,471
7 Laboratory Technician I	1	4,506	1	4,746	1	4,826
8 Medical Stenographer	$\frac{2}{1}$	6,814	2 1	7,505	2 1	7,641 3,540
5 Semor Stenographer	1.	3,415	1	3,540	1	3,540
				82,958		81,294
Less Turnover Expectancy				10,000		5,000
Total	10	63,530	10	72,958	10	76,294
-	==	=	==	===	=	==
	109					

CLASSIFICATION OF EMPLOYMENT		1957 Actual	_	1958 opriation	AL	1959 LOWANCE
Rehabilitation and Recreation of Patients—Head 1 Director of Rehabilitation	dqua 1	rters: 6,251	1	6,336	1	6,336
Total	1	6,251		6,336	1	6,336
a						
Social Services—Headquarters: 1 Social Service Director	1 1	6,553 6,235	1 1	6,638 6,336	1 1	6,638 6,336
Less Turnover Expectancy			•			12,974 2,000
Total		12,788	2	12,974		10,974
Education and Training of Professional Person 1 Chief, Division of Psychiatric Education and Training	1	15,320	rs: 1 1	15,320 4,071	1 1	15,320 4,071
2 Stenographer-Secretary 3 Assistant Librarian	1 1	$3,922 \\ 4,292$	1	4,665	1	4,826
Total	3	23,534	3 == :	24,056	3	24,217
Religious and Community Services—Headquarte 1 Public Relations Director	ers:	5,345	1	5,430	1	5,430
Total	1	5,345	1 =	5,430	1	5,430
Research—Headquarters:						
1 Psychiatrist	1 1 1	4,584	1 1 1	12,232 4,826 3,330	1 1 1	12,232 4,826 3,330
Less Turnover Expectancy			•	20,388 8,000		20,388 8,000
Total	3	4,584	3	12,388	$\stackrel{-}{=}$	12,388
Farm Operation and Maintenance—Headquarter	·s:					
1 Supervisor, Farming Management	1	7,386	_1	7,471	_1	7,471
Total	1	7,386	1	7,471	<u>1</u>	7,471
Recoveries and Collections—Headquarters:		•				
1 Accountant II					1 5 1 5 1 2 1	5,281 21,365 3,391 15,380 2,698 5,900 2,950
Less Turnover Expectancy						56,965 8,546
Total					16	48,419

DEPARTMENT OF MENTAL HYGIENE—CENTRAL FARM

··· - ·-		1957		1958		1959	
CLASSIFICATION OF EMPLOYMENT		ACTUAL	Арр	ROPRIATION	Aı	LOWANCE	
	_	HOTOAD		1101 11111111111			
Department of Mental Hygiene—Central Farm		c c99					
1 Farm Superintendent (N)	1 1	$6,638 \\ 5,732$					
3 Farmer, Mental Hospital	î	4,597					
4 Farm Hand	$\overline{4}$	11,164					
5 Dairyman	2	6,521					
6 Dairy Helper	13	30,679					
7 Pasteurizer I	1	3,322					
8 Mechanical Handyman 9 Chauffeur II	$\frac{1}{1}$	$3,778 \\ 2,994$					
10 Senior Account Clerk	1	3,245					
Total	26	78,670					
CDOWNSWILL I		TE HOODI	m a t				
CROWNSVILLE			IAL				
General Administration—Crownsville State Hos			1	13,535	1	14,810	
1 Superintendent, Mental Hospital	1	13,025	1	10,000			
Hospital	1	8,747	1	8,830	1	8,830	
3 Personnel Manager I	1	6,117	1	6,417	1 1	6,638 5,833	
4 Accountant III	1 1	$5,355 \\ 3,722$	1 1	5,632 3,938	i	4,081	
5 Principal Account Clerk II	3	8,823	3	9,322	3	9,425	
7 Stenographer-Secretary	ĭ	4,210	ĭ	4,295	1	4,295	
8 Principal Stenographer	$\bar{2}$	6,241	2	7,394	2	5,971	
9 Senior Clerk	4	12,393	4	13,104	4	12,521	
10 Junior Typist	1	2,754	1	2,933	1	3,036	
11 Telephone Operator I	5	16,764	4	15,077	4 1	$14,160 \\ 2,544$	
12 Telephone Operator II	 1	5,345	$egin{array}{c} 1 \\ 1 \end{array}$	2,446 $5,430$	1	5,430	
13 Buyer (K)	1	3,986	i	4,071	î	4,071	
15 Storekeeper III	$\dot{\bar{3}}$	8,623	$\hat{3}$	9,120	3	9,336	
16 Property Custodian	ĺ	3,921	1	4,071	1	4,071	
17 Shop Clerk I	1	3,196	1	3,394	1	3,522	
18 Receptionist	1	3,031	1	3,220	1	3,333	
19 Senior Typist (Part time)	••••	163	••••		••••		
				122,229		121,907	
Less Turnover Expectancy				1,222		1,219	
		110.410		121,007	29	120,688	
Total	29 ===	116,416	$\stackrel{29}{=}$	=====	===	=====	
Dietary Services—Crownsville State Hospital:							
1 Head Dietitian	1	6,251	1	6,336	1	6,336	
2 Dietitian II	1	4,357	1	4,746	1 1	$4,343 \\ 5,430$	
3 Food Production Manager 4 Head Cook	$\frac{1}{3}$	$5,167 \\ 12,563$	$\frac{1}{3}$	5,430 $12,885$	3	12,885	
5 Cook	7	24,124	8	29,200	8	29,136	
6 Assistant Cook	5	13,647	5	15,308	5	15,476	
7 Food Service Worker	30	79,976	38	95,282	38	107,836	
8 Baker I	1	3,788	1	4,003	1	4,071	
9 Meat Cutter	1	3,054	1	3,245	1	3,363	
10 Cafeteria Supervisor	1	3,986	1	4,071	$\frac{1}{4}$	$4,071 \\ 12,952$	
11 Dining Room Supervisor	$\frac{4}{2}$	$11,547 \\ 5,437$	$\frac{4}{2}$	$12,952 \\ 6,270$	$\overset{4}{2}$	5,882	
13 Senior Clerk	1	2,974	1	3,163	ī	3,276	
14 Chauffeur II	4	8,434	$\overline{4}$	11,751	$\bar{4}$	11,738	
	_			214,642		226,795	
Less Turnover Expectancy				18,185		3,402	
•		105.005					
Total	62 ===	185,305	$\stackrel{71}{=}$	196,457 ======	$\stackrel{71}{=}$	223,393	
	111						

			1957	1958			1959	
	CLASSIFICATION OF EMPLOYMENT	-	ACTUAL	APPR	OPRIATION	Ali	LOWANCE	
Hous	ehold and Property Services—Crownsville	State	Hospital:					
1	Head Housekeeper	1	3,696	1	3,842	1	3,842	
2	Housekeeper	5	15,588	6	17,379	6_1	$\frac{19,770}{3,691}$	
3	Head Seamstress	1 5	3,606 $14,997$	1 5	3,691 15,435	5	15,281	
4 5	Linen Stewardess	1	3,186	1	3,276	1	3,389	
6	Laundry Supervisor I	ī	4,512	ī	4,597	1	4,597	
7	Laundry Supervisor II	ī	3,068	1	3,261	1	3,384	
8	Laundry Worker	12	32,587	12	35,141	12	34,933	
9.	Maintenance Superintendent II	1	7,183	1	6,638	1	6,638	
10	Chief Stationary Engineer I	1 5	$5,254 \\ 19,717$	$\frac{1}{5}$	6,336 21.206	1 5	5,249 [,] 20,765	
$\begin{array}{c} 11 \\ 12 \end{array}$	Shift Engineer	5	16,088	5	17,287	5	17,148	
13	Steam Fitter	1	4,041	ĭ	4,224	ĭ	4,295	
14	Sheet Metal Worker	ĩ	3,967	$\bar{1}$	4,152	1	4,295	
15	Plumber*	2	8,381	2	8,735	3	12,720	
16	Carpenter-Foreman	1	4,741	1	4,826	1	4,826	
17	Carpenter	4	15,866	4	16,608	4	16,894	
18	Mason-Plasterer	1	3,862	1	4,081	1 1	$\frac{4,224}{4,295}$	
$\frac{19}{20}$	Painter I	$\frac{1}{4}$	$4,210 \\ 12.845$	$\frac{1}{4}$	4,295 $13,393$	$\overset{1}{4}$	13,629	
$\frac{20}{21}$	Painter II	3	12,845 12.219	3	13,409	4	16,859	
$\frac{21}{22}$	Mechanical Handyman	10	34,303	11	39,510	1Î	38,760	
$\frac{22}{23}$	Mechanical Handyman II	3	8,548	1	3,076	_ <u>_</u>	3,076	
24	Handyman	2	4,173	5	$14,\!277$	5	12,916	
25	Cleaner	7	18,724	7	19,866	7	20,356	
26	Gardener	1	3,025	1	3,389	1	2,994	
27	Automobile Mechanic I	1	4,210	1	4,295	1	4,295 3.068	
$\frac{28}{29}$	Automobile Mechanic II	1 1	$\frac{2,946}{2.757}$	1 1	$3,261 \\ 3,842$	1 1	3,842	
30	Chauffeur II	9	$3,757 \\ 26,196$	9	28,865	9	28,530	
31	Police	5	17,633	5	18,025	5	17,840	
32	Senior Clerk	ĭ	2,974	ĺ	3,163	í	3,276	
33	Maintenance Supervisor★	••••	**********			1	3,580	
					353,381		363,257	
	Less Turnover Expectancy				10,601		10,898	
	Total	98	326,103	101	342,780	104	352,359	
		=	<u> </u>	=		=		
Medi	ical Care of Patients—Crownsville State Ho	ospita	d:					
1	Clinical Director	1	7,676	1	12,232	1	14,112	
2	Clinical Pathologist	1	9,611	1	9,980	1	10,349	
3	Chief Psychologist	1	6,447	1	6,973	1	7,222	
4 5	Psychologist* Psychiatrist I*		$20,\!879 \\ 24,\!196$	4 4	$28,562 \\ 39,736$	5 5	27,758 $49,900$	
6	Psychiatrist II	5	53,346	6	53.715	6	55.719	
ž	Psychiatrist III	5	35.107	š	29,212	5	29,875	
8	Physician, Institutional	1	8,747	$\dot{2}$	10,670	2	16,337	
9	Dentist	2	12,345	2	12,724	2	12,945	
10	Pharmacist	1	4,539	1	4,786	1	4,957	
$\begin{array}{c} 11 \\ 12 \end{array}$	X-Ray Technician	1	3,696	1	3,842	1	3,842	
13	Head Laboratory Technician Laboratory Technician I	$\frac{1}{1}$	$5,345 \\ 3.186$	1 1	5,430	1 1	5,430	
14	Laboratory Technician II	$\frac{1}{2}$	7,248	$\frac{1}{2}$	$4{,}182$ $7{,}875$	$\overset{\scriptscriptstyle{1}}{2}$	$\frac{4,504}{7,732}$	
$\hat{15}$	Laboratory Assistant		2,072	1	2,806	í	2,675	
16	Director of Nurses I. Psychiatric		6,402	î	6,724	î	6,973	
17	Assistant Director of Nurses.		· , ·	_	- ,	_	-	
	Psychiatric	1	1,679	1	6,020	1	5,492	
18	Supervisor of Nurses, Psychiatric	4	14,468	5	16,246	5	25,069	
19 20	Head Nurse. Psychiatric	$\frac{6}{13}$	13,929	$\begin{array}{c} 6 \\ 15 \end{array}$	$25,897 \\ 51,764$	$\begin{array}{c} 6 \\ 15 \end{array}$	26,220	
21	Registered Nurse Hospital Attendant Supervisor I	2	$\frac{38,058}{10,087}$	2	10,256	. 2	56,348 10,256	
$\tilde{2}\tilde{2}$	Hospital Attendant Supervisor II		· 21,923	5	22,756	5	22,756	
	· · · · · · · · · · · · · · · · · · ·	-	,,	-	,	•	,	

,			1957		1958		1959
	CLASSIFICATION OF EMPLOYMENT		ACTUAL .	APF	ROPRIATION	\mathbf{A} 1	LLOWANCE
23 24 25 26 27 28 29 30 31 32 33 34 35 36 37 38 39 40	Hospital Attendant Supervisor III Hospital Charge Attendant Licensed Practical Nurse Psychiatric Aide Hospital Attendant Physical Therapist Beauty Operator Barber Medical Records Librarian Medical Stenographer Senior Stenographer Junior Stenographer Senior Typist Junior Typist Junior Typist Principal Clerk Senior Clerk Dental Hygienist Laboratory Helper II	9 49 60 2 3 22 1 2 4 2 2 1 1 2 1 	36,105 170,124 109,546 527 957,225 4,512 6,115 9,072 3,638 4,334 10,140 4,272 9,078 5,007 2,434 4,742 1,065	9 49 70 20 340 1 2 3 1 2 2 3 1 1 2 1 1 2 1 1 1 1 1 1 1	37,012 181,218 194,834 6,136 1,002,761 4,597 6,383 9,716 3,586 7,258 13,216 5,612 9,150 5,402 3,458 2,937 3,723 2,446	9 49 70 2 340 1 2 3 1 2 4 2 3 1 1 2 1 1 2 1 1 2 1 1 1 1 1 1 1 1 1	37,513 181,538 216,197 6,136 1,028,182 4,597 6,496 9,376 3,586 7,261 13,393 5,608 8,580 2,593 3,586 5,967 3,723 2,506
	Less: Turnover Expectancy				1,871,833 129,873		1,953,309 106,433
	Total	=	1,648,922	562	1,741,960	564	1,846,876
	abilitation and Recreation of Patients—Crow			-	5 159	1	5,340
1 2 3 4 5 6 7 8 9 10 11 12	Director of Rehabilitation Therapies Head Occupational Therapist Occupational Therapist Musical Therapist Recreational Therapist I Foreman, Industrial Shop Academic Instructor Therapy Aide I Therapy Aid II	1 1 1 1 1 1 8 8 1 1	4,902 1,809 3,944 	111111111111111111111111111111111111111	5,159 4,504 4,062 3,832 4,138 4,826 3,691 4,291 27,140 26,982 4,152 2,881 ———————————————————————————————————	1 1 1 1 1 1 1 1 8 10 1 1	5,340 4,182 4,215 3,985 4,291 4,826 3,691 4,444 27,553 30,058 4,295 2,860 99,740 5,486
	Total	25	77,970	27	89,441	28	94,254
Socia 1 2 3 4 5 6 7	Al Services—Crownsville State Hospital: Chief Supervisor, Psychiatric Case Work Psychiatric Case Supervisor Senior Case Worker Case Worker I Principal Stenographer Senior Stenographer Junior Typist	1 3 8 3 1 1 2	6,553 17,641 17,082 21,837 3,389 2,784 5,295	1 4 8 3 1 1 2	6,638 16,910 40,429 11,598 3,595 3,068 5,762	1 5 8 3 1 1 2	6,638 26,368 34,664 13,110 3,731 3,186 5,865
	Less Turnover Expectancy				88,000 5,280		93,562 5,614
	Total	19	74,581	20	82,720	21	87,948
Educ	cation and Training of Professional Personr	nel	Crownsville	State I	Iospital:		,
$\begin{array}{c} 1 \\ 2 \\ 3 \end{array}$	Director of Psychiatric Education	1 4	8,585	1 4	10,791 12,260	1 4	10,791 12,260
4 5	Psychiatric Instructor of Nursing, Psychiatric Student Case Worker, Mental Hospital	1 2 	4,054 7,473 963	1 2 	5,492 9,955 3,400	1 2 	6,231 9,955 3,400

	Cr. 1997 Programmer on Theory Country	1957 1958					1959 LOWANCE
	CLASSIFICATION OF EMPLOYMENT		ACTUAL		OPRIATION	-	
6	Library Assistant	1	3,284	1	3,481	1 1	3,540 2,778
7 8	Junior Stenographer	1 3	2,219 9,281	1 5	2,806 15,363	5	15,702
9	Medical Stenographer		0,201	ĭ	3,391	ĭ	3,330
10	Psychiatric Externe (3)	••••	********	••••	7,503	••••	7,503
	. ,			-		-	75.400
	Less Turnover Expectancy				74,442 11,166		75,490 11,324
	Total	13	35,859	16	63,276	16	64,166
		=	=====	= :		== :	
	gious and Community Services—Crownsville				10		0.040
1	Volunteer Activities Coordinator	1	3,632	1	3,842	1	3,842
2	Chaplain		0.554	1	5,000	1 1	5,000 2,830
$\frac{3}{4}$	Junior Typist	1	$2,\!554$	1	2,727	1	2,950 2,950
4	Senior Stenographer	••••	***********	••••		٠.	2,500
	Less Turnover Expectancy				$11,\!569$ 116		14,622 146
	Total	2	6,186	3	11,453	4 .	14,476
	10(a1	===	0,180	== :	11,400	== :	11,110
Rese	arch—Crownsville State Hospital:						
1	Director of Medical Research			1	3,874	1	10,791
2	Psychologist			1	1,155	1	5,230
				•	F 000		
	Less Turnover Expectancy				$5,029 \\ 50$		
	Less Turnover Expectancy						
	Total			2	4,979	2	16,021
		=		=		== :	
Farr	n Operation and Maintenance—Crownsville	Stat	te Hospital:				
1	Farm Superintendent (N)	1	6,553	1	6,638	1	6,638
2	Farmer, Mental Hospital	1	4,512	1	4,597	1	4,597
3	Farm Hand	10	27,862	10	29,842	10	30,098
4 5	Herdsman II, Mental Hospital	1	5,053	$\frac{1}{4}$	5,128 $13,329$	1 4	5,128 $13,653$
6 6	Dairy Helper Pasteurizer II	4 1	$11,496 \\ 3,310$	1	3,389	1	3,389
U	1 asteurizer 11	_	0,010			-	
					62,923		63,503
	Less Turnover Expectancy				1,887		635
	Total	18	58,786	18	61,036	18	62,868
	10001	==	=====	=	====	=	===
	EASTERN SHOR	ים מו	TATE BASDI	TAT			
~				IAL			
Gene	eral Administration—Eastern Shore State I			_	005		15 000
1	Superintendent, Mental Hospital	1	14,556	1	15,065	1	15,320
Z	Administrative Assistant II, Mental Hospital	1	6,553	1	6,638	1	6,638
3	Personnel Manager III	1	4,633	i	4,887	i	5,068
$\overset{\circ}{4}$	Accountant III	î	5,751	ī	6,034	ī	6,034
5	Senior Account Clerk	1	3,606	1	3,691	1	3,691
6	Stenographer-Secretary	1	4,210	1	4,295	1	4,295
7	Senior Stenographer	2	6,625	2	7,021	2 3	7,080
8	Senior Clerk	3	9,162	3	9,320	3	9,885
9 10	Telephone Operator II	5	12,817	5 1	14,303	5 1	13,693 3,842
10 11	Storekeeper II Property Custodian	1	3,757 3,986	1	$3,842 \\ 4,071$	1	3,842 4,071
11	rioperty Oustoutan	1	0,000	-		1	
					79,167		79,617
	Less Turnover Expectancy				792		806
	Total		75 050	10	70 975	10	70 011
	Total	18	75,656	18	78,375	18	78,811
		114	- 		_	_	

							4050
	Cr. a garry ga Bross on Therm or the		1957	.	1958	A -	1959
	CLASSIFICATION OF EMPLOYMENT	_	ACTUAL	APP	OPRIATION	AL	LOWANCE
Diet	ary Services—Eastern Shore State Hospita	l:					
1	Dietitian I	1	5,949	1	6,034	1	6,034
$\frac{2}{3}$	Head Cook	$\frac{1}{3}$	4,177	$\frac{1}{3}$	4,295 $11,526$	$\frac{1}{3}$	4,295 11,526
4	Assistant Cook	3 3	$11,147 \\ 9,363$	3	9,828	3	9,941
5	Food Service Worker	10	27,371	11	31,795	11	32,310
6	Dining Room Supervisor	2	6,202	2	6,476	2	6,476
7	Senior Clerk	1	3,304	1	3,389	1	3,389
				•	73,343		73,971
	Less Turnover Expectancy				1,100		1,110
	Total	21	67,513	22	72,243	22	72,861
	10641	==	====	==	=======================================	==	======
Нопе	sehold and Property Services—Eastern Sho	-a S	tata Hasnita	1.			
					0.000	4	9 990
$\frac{1}{2}$	Housekeeper	1	3,304 3,606	1 1	3,389 3,691	1 1	3,389 3,691
3	Seamstress	i	3,002	i	3,087	ī	3,087
4	Laundry Supervisor I	1	3,839	1	4,062	1	4,215
5	Laundry Worker	4	10,794	4	11,989	4	11,577
$rac{6}{7}$	Maintenance Superintendent III	1	5,367	1	5,637	1	5,732
1	Chief Stationary Engineer II (L), Mental Hospital	1	5,949	1	6.034	1	6.034
8	Shift Engineer	5	20,663	5	21,475	5	21,332
9	Steam Fireman	5	16,216	5	17,718	5	17,323
10	Steam Fitter	1	4,258	1	4,295	1	$4,295 \\ 4,597$
$\begin{array}{c} 11 \\ 12 \end{array}$	PlumberCarpenter	$\frac{1}{2}$	$\frac{4,607}{8,245}$	$\frac{1}{2}$	4,597 $8,519$	${ \frac{1}{2} }$	8,590
13	Painter I	ī	3,814	ĩ	4,009	ī	4,152
14	Electrician	1	4,614	1	4,597	1	4,597
15	Mechanical Handyman	3	11,034	3	11,462	3	11,526
$\begin{array}{c} 16 \\ 17 \end{array}$	Cleaner Montal Hamital	2	5,135	2	5,480	$\begin{array}{c} 2 \\ 1 \end{array}$	$5,627 \\ 3,842$
18	Gardener, Mental Hospital Chauffeur II	1 1	$3,765 \\ 3,103$	1 1	$\frac{3,842}{3,276}$	1	3,389
19	Handyman	_		i	2,572	ī	2,544
	·				400.504		100 500
	Less Turnover Expectancy				$129,731 \\ 649$		$129,539 \\ 648$
	Dess Turnover Expectancy				040		
	Total	33	121,315	34	129,082	34	128,891
		==				==	
Med	ical Care of Patients-Eastern Shore State	Hos	pital:				
1	Clinical Director	1	14,027	1	14,112	1	14,112
$ar{2}$	Psychologist	1	5,309	1	5,733	2	10,963
3	Psychiatrist I	2	4,549	2	19,222	2	20,883
4 5	Psychiatrist II Psychistrist III	$\frac{2}{1}$	$\frac{3,420}{6,553}$	2_1	$17,404 \\ 6.638$	$\frac{2}{1}$	17,404 6,638
6	Dentist	1	5,792	1	6,086	i	6,307
$\check{7}$	Pharmacist	ī	4,625	î	4,872	ī	5,043
8	Head Laboratory Technician	1	5,345	1	5,430	1	5,430
9	Laboratory Technician II	1	2,123	1	3,723	1	3,723
10 11	Director of Nurse II, Psychiatric Supervisor of Nurses, Psychiatric	1 1	6,553 $5,167$	1 1	6,638 5,430	1 1	6,638 5,430
12	Head Nurse, Psychiatric	3	12,620	3	13,512	$\hat{3}$	13,915
13	Registered Nurse	6	16,421	6	22,696	6	23,625
14	Hospital Attendant Supervisor I	1	5,043	1	5,128	1	5,128
$\begin{array}{c} 15 \\ 16 \end{array}$	Hospital Attendant Supervisor III Hospital Charge Attendant	$\frac{4}{10}$	$16,431 \\ 35,953$	4 10	$16,894 \\ 37,460$	4 10	$\frac{17,037}{37,908}$
17	Licensed Practical Nurse	15 15	45,179	15	47,615	15	48,915
18	Hospital Attendant★	$\tilde{99}$	283,785	$1\overline{04}$	316,232	108	333,720
19	Psychiatric Aide	4	8,907	4	12,272	4	12,272
$\begin{array}{c} 20 \\ 21 \end{array}$	Barber	1 1	2,985 9 951	1 1	3,220	1	3,333
41	Beauty Operator	_	3,251	T	3,389	1	3,389
		115					

Classification of Employment		1957 Actual	Аррг	1958 COPRIATION	AL	1959 LOWANCE
22 Medical Stenographer	1 1 1	3,921 2,608 2,649 3,632	1 1 1 1	4,071 3,363 2,937 3,842	1 1 1 1	4,071 3,422 3,050 3,842
Less Turnover Expectancy				587,919 38,214		616,198 27,729
Total 1	61	506,848	166	549,705	171	588,469
Rehabilitation and Recreation of Patients—Easte	rn	Shore State	Hospita	l:		
	1 1 1	4,989 4,431 2,441	1 1 1 1	5,249 4,597 3,723 3,832	1 1 1 1	5,430 4,597 3,723 3,985
5 Therapy Aide I. 6 Therapy Aide II. ★ 7 Senior Clerk	3 1 1	8,976 3,153 1,810	3 1 1	9,912 3,238 3,333	3 2 1	10,148 5,936 2,860
Less Turnover Expectancy				33,884 3,388		36,679 3,668
Total	8	25,800	9	30,496	10	33,011
Social Services—Eastern Shore State Hospital:						
1 Psychiatric Case Supervisor	1 1 3 1	5,452 4,688 9,796 3,084	1 1 3 1	5,350 4,957 12,099 3,276	1 1 3 1	5,541 5,128 13,312 3,389
Less Turnover Expectancy				25,682 128		27,370 137
Total	6	23,020	6	25,554		27,233
Education and Training of Professional Personne	·11	Eastern Sho	re State	Hospital:		
1 Director of Psychiatric Education	1	1,894	1	10,791	1	10,791
Psychiatric	1	5,941	1 :	6,231 1,360	1	6,336 1,360
4 Medical Stenographer 5 Student Nurse	1 6	3,655	6	3,867 4,080		4,003
Less Turnover Expectancy				26,329 11,848		22,490 $10,121$
Total	9	11,490	9	14,481	3	12,369
Religious and Community Services—Eastern Sho	re :	State Hospit	al:			
1 Volunteer Activities Coordinator	1	3,446	1 1 1	3,650 2,698 5,000	1 1 1	3,778 3,036 5,000
Less Turnover Expectancy			•	11,348 113	•	11,814 118
Total	1	3,446	3	11,235	3	11,696

			•							
		1957		1958		1959				
CLASSIFICATION OF EMPLOYMENT		ACTUAL		OPRIATION	AL	LOWANCE				
Farm Operation and Maintenance—Eastern Sho			.1.							
				E 100	-	4.444				
1 Farm Manager I 2 Farmer, Mental Hospital	1 1	4,607	1 1	5,128 $4,597$	1 1	4,597				
2 Farmer, Mental Hospital 3 Farm Hand	3	4,513 8,051	3	8,695	3	8,901				
4 Herdsman II	1	3,757	ĭ	3,842	ĭ	3,842				
5 Dairy Helper	1	3,153	$\bar{1}$	3,238	1	3,238				
-				05 500		05 000				
				25,500		25,022				
			<u> </u>							
Total	7	24,081	7	25,500	7	25,022				
	==		=		===					
ROSEWOOD STATE TRAINING SCHOOL										
General Administration—Rosewood State Train	ing S	School:								
1 Superintendent, Mental Hospital	1	15,320	1	15,320	1	15,320				
2 Administrative Assistant I. Mental	1	10,020		10,020	-	10,020				
Hospital	1	8,747	1	8,830	1	8,830				
3 Personnel Manager I	1	6,553	1	6,638	1	6,638				
4 Accountant III	1	5,950	1	6,034	1 1	6,034 4,295				
5 Principal Account Clerk II	$\frac{1}{2}$	$\frac{4,070}{7,213}$	$\frac{1}{2}$	4,295 $7,382$	$\overset{1}{2}$	7,382				
7 Junior Account Clerk	1	3,153	1	3,238	ī	3,238				
8 Stenographer-Secretary	$\overline{2}$	8,072	$\overline{2}$	8,376	$ar{f 2}$	8,519				
9 Principal Stenographer	1	3,986	1	4,071	1	4,071				
10 Senior Clerk	4	13,218	4	13,556	4	13,556				
11 Junior Typist	$\frac{3}{1}$	6,853	$\frac{3}{1}$	$8,901 \\ 2,806$	3 1	8,718 3,130				
12 Receptionist	5	$2,287 \\ 16,318$	5	14,920	5	14,198				
14 Buyer (K)	1	5,346	ĭ	5,430	ĺ	5,430				
15 Storekeeper I	1	3,853	1	4,071	1	4,071				
16 Storekeeper III★	1	3,048	1	3,238	2	5,684				
17 Property Custodian	1 1	3,986	1 1	$\frac{4,071}{2,714}$	1 1	$\frac{4,071}{3,261}$				
18 Shop Clerk I	Т	3,507	1	3,714	1					
				124,891		126,446				
Less Turnover Expectancy				2,498		2,529				
Total	29	121,480	29	122,393	30	123,917				
	===		===		=					
Dietary Services—Rosewood State Training Sci	hool•									
1 Head Dietitian	1	6,251	1	6,336	1	6,336				
2 Dietitian II	i	4.190	1	4,424	ī	4,585				
		•	-	•	4	F 490				
3 Food Production Manager	_	$\frac{5,080}{7.581}$	1	5,340 8.018	$\frac{1}{2}$	5,430 8,304				
4 Head Cook	2 5	$7,581 \\ 17,572$	2 5	8,018 $18,314$	5	18,698				
6 Assistant Cook★	9	28,222	9	29,824	10	33,043				
7 Food Service Worker★		61,039	35	79,383	41	115,398				
8 Butcher	1	3,606	1	3,691	1 1	3,691 3,540				
9 Baker II	1 1	$3,399 \\ 3,372$	1 1	$3,540 \\ 3,333$	1	2,860				
11 Cashier II	3	8,672	3	9,584	$\hat{3}$	10,016				
12 Chauffeur II★	3	8,531	4	11,961	6	17,334				
13 Dining Room Supervisor★	1		1	2,806	4	10,900				
				186,554		240,135				
Less: Turnover Expectancy				7,332		9,605				
Total	59	157,515	65	179,222	_77	230,530				
	=	===	===		=					

			1957		1958		1959	
	CLASSIFICATION OF EMPLOYMENT		ACTUAL		OPRIATION	AL	LOWANCE	
Hous	sehold and Property Services—Rosewood St	ate ?	Fraining Sci	hool:				
1	Hospital Attendant Supervisor I	1	5,043	1	5,128	1	5,128	
2	Housekeeper	2	6,609	2	6,778	2	6,778	
3	Linen Steward	1	2,864	1	3,050	1	3,163	
4	Linen Stewardess*	3	9,803	3	10,167	4	12,991	
5	Head Seamstress	1	3,275	1	3,199	1 8	3,384	
$\frac{6}{7}$	Seamstress	6	$16,247 \\ 4,512$	$^{7}_{1}$	$20,015 \\ 4,597$	1	$22,792 \\ 4,597$	
8	Laundry Supervisor I	$\frac{1}{2}$	$\frac{4,312}{6,794}$	$\overset{1}{2}$	7,075	2	7,198	
9	Laundry Worker*	10	27,802	10	29,379	13	37,764	
10	Maintenance Superintendent II	1	6,335	ĭ	6,638	-ĭ	6,638	
11	Chief Stationary Engineer I, Mental				•			
	Hospital	1	6,251	1	6,336	1	6,336	
12	Chief Stationary Engineer	1	4,635	1	4,597	1	4,597	
13	Shift Engineer	4	14,744	5	20,491	5	18,668	
$\begin{array}{c} 14 \\ 15 \end{array}$	Steam Fireman	5	13,953	5	17,165	5 1	16,635	
$\frac{15}{16}$	Sheet Metal Worker	1 1	$3,722 \\ 4,210$	1 1	3,938 4,295	1	4,081 4,295	
17	Plumber-Foreman	1	$\frac{4,210}{4.741}$	i	4,826	i	4,826	
18	Plumber	ī	4,073	$\dot{\tilde{2}}$	8,123	$\hat{2}$	8,429	
$\overline{19}$	Carpenter-Foreman	ī	4.741	ī	4,826	$\bar{1}$	4,826	
20	Carpenter	5	21,052	5	21,475	5	21,475	
21	Mason-Plasterer	1	4,210	1	4,295	1	4,295	
22	Painter I	1	4,002	1	4,224	1	4,295	
23	Painter II	3	10,366	3	10,620	3	10,620	
$\frac{24}{25}$	Electrician	2	9,600	$^{2}_{1}$	9,194	$\frac{2}{1}$	9,194 4,295	
$\frac{25}{26}$	Blacksmith	1 5	$4,210 \\ 18,232$	5	4,295 18,698	$\frac{1}{7}$	24,790	
$\frac{20}{27}$	Mechanical Handyman II	5	16,232	5	17,816	5	15,704	
28	Handyman★	5	11,864	4	11,267	5	12,818	
$\overline{29}$	Cleaner *	ğ	23,453	9	24,872	10	28,205	
30	Service Worker	2	4,170	3	5,067	3	6,846	
31	Police	5	16,611	5	17,717	5	17,963	
32	Chauffeur-Foreman	1	3,768	1	3,842	1	3,842	
$\frac{33}{34}$	Chauffeur II★	9	27,351	9 1	28,785	13 1	$40,056 \\ 3,333$	
35	Senior Clerk	1	3,031 $4,512$		3,220			
00	Difficer, brentar Hospital		4,012	••••		••••		
					356,010		390,857	
	Less: Turnover Expectancy				7,120		7,817	
	Total	100	332,901	102	348,890	${115}$	383,040	
	10001	===	====	==	====	=	====	
M.J.	and Come of Detionts Developed State True	·•	Cata al					
	cal Care of Patients—Rosewood State Trai	_	School:	4	10.000	4	10.020	
$\frac{1}{2}$	Clinical Director	1 1	5,996	1 1	$12,232 \\ 6,973$	1 1	12,232 $6,724$	
$\frac{2}{3}$	Chief Psychologist Psychologist	6	17,514	5	27,557	5	27,960	
4	Chief, Somatic Services	1	11.068	1	10,038	ĭ	12,451	
$\bar{5}$	Psychiatrist I	$\bar{3}$	17,896	$\bar{\tilde{2}}$	20,883	$ar{2}$	20,698	
6	Psychiatrist II	2	12,911	2	17,571	2	18,072	
7	Psychiatrist III	4	18,065	4	24,784	4	24,895	
8	Dentist	2	11,473	2	12,061	2	12,503	
9	Pharmacist	1	5,043	1 1	5,128	1 1	$5,128 \\ 3,842$	
$\begin{array}{c} 10 \\ 11 \end{array}$	X-Ray Technician	1 1	3,757 $5,345$	1	3,842 5,430	1	5,430	
12	Laboratory Technician II	3	12,351	3	12,742	4	16,465	
$\tilde{1}\tilde{3}$	Laboratory Assistant	ĭ	2,733	ĭ	2,914	ī	2,675	
14	Director of Nurses, I, Psychiatric	ī	6,648	ī	6,973	$\bar{1}$	7,222	
15	Assistant Director of Nurses,		•					
_ ~	Psychiatric	1	5,627	1	5,914	1	6,125	
16	Supervisor of Nurses, Psychiatric*	8	30,833	7	37,105	8	41,359	
$\begin{array}{c} 17 \\ 18 \end{array}$	Hospital Attendant Supervisor I	6 1	$17,976 \\ 4,961$	$^6_{1}$	$23,768 \\ 5,128$	6_1	$23,196 \\ 5,128$	
19	Hospital Attendant Supervisor I	3	12,637	3	13,179	3	13,485	
10	Troobiser Treetingen Dahet A1201 II	J	1000	o	20,210	J	20,300	

			1957	1958		1959				
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	API	PROPRIATION	A	LLOWANCE			
20 21 22 23 24 25 26 27 28 29 30 31 32 33 34 35	Hospital Attendant Supervisor III Hospital Charge Attendant Psychiatric Aide Licensed Practical Nurse Hospital Attendant Medical Stenographer Senior Stenographer Junior Stenographer Senior Clerk Junior Clerk Senior Typist Junior Typist Junior Typist Medical Records Librarian Barber Beauty Operator Physical Therapist Physician, Institutional	33 1 44 326 2 4 2 3 1 1 1 1	7,652 107,880 3,033 97,414 759,250 6,378 9,144 3,417 9,521 2,554 2,811 2,496 3,507 2,270 2,077	5 33 1 44 305 2 3 1 1 1 1 1 1 1 1	8,090 114,044 3,068 135,672 948,468 7,394 9,912 3,287 10,167 2,727 2,994 2,727 3,714 3,050 2,994 3,832	5 38 1 46 350 2 3 1 1 1 1 1 1 1	19,473 138,828 3,186 139,906 1,039,556 7,666 10,148 3,238 10,167 2,830 3,107 2,830 3,842 2,937 2,994 3,985 7,360			
	Less: Turnover Expectancy				1,516,362 108,831		1,667,643 116,735			
	Total	470	1,222,238	448	1,407,531	503	1,550,908			
Rehabilitation and Recreation of Patients—Rosewood State Training School:										
1 2 3 4 4 5 5 6 7 8 9 10 11 12 13 14 15 16 17 18	Director of Education, Mental Hospital Director of Rehabilitation Therapies Academic Instructor Vocational Instructor Occupational Therapist Music Teacher Musical Therapist Recreational Therapist I Motion Picture Machine Operator Therapy Aide I Library Asistant Senior Stenographer Junior Stenographer Hospital Attendant Supervisor I Industrial Therapist Beauty Operator Barber Less: Turnover Expectancy.	1 1	7,386 5,346 48,161 12,713 4,431 7,196 4,512 4,267 1,872 13,068 17,740 3,225 3,455 2,838 5,044 3,912 198 205	1 1 12 3 1 2 1 1 1 1 5 7 1 1 1 1 1 	7,471 5,430 53,634 13,256 4,597 7,364 4,597 4,665 3,723 16,520 20,345 3,422 3,540 3,022 5,128 4,138	1 13 4 1 2 1 1 1 7 7 7 1 1 1 1 1 	7,471 5,430 57,313 17,394 4,597 7,492 4,597 4,665 3,938 22,243 20,452 3,540 3,540 2,675 5,128 4,291 			
Soci	al Services—Rosewood State Training School	ol:								
1 2 3 4 5 6	Chief Supervisor, Psychiatric Case Work Psychiatric Case Supervisor Senior Case Worker Case Worker I Principal Stenographer Junior Stenographer Less: Turnover Expectancy	1 3 6 3 1 2	6.228 10,050 21,357 10,492 3.522 2,390	1 2 6 3 1 2	6.528 10,796 27,600 11,402 3,731 5,697 65,754 2,548	1 3 6 3 1 2	6 638 13.548 27.413 12,619 3,867 5,350 			
	Total	<u>16</u>	54,039	$\stackrel{15}{=}$	<u>63,211</u>	==	00,008			

CLASSIFICATION OF EMPLOYMENT		1957 ACTUAL	Арі	1958 Appropriation		1959 owance
Education and Training of Professional Personne	el—i	Rosewood	State Tr	aining School	ol:	
1 Director of Psychiatric Education	1	1,292	1	11,206	1	10,791
2 Resident Physician II	î	1,202	î	4,315	$\bar{1}$	4,315
3 Director of Nursing Education,	-	**********	_	1,010		,
Psychiatric	1	2,851	1	6,020	1	5,703
4 Instructor of Nursing, Psychiatric	ī	2,777	1	4,706	1	4,706
		379		1,360		2,720
6 Senior Stenographer	1	3,169	1	3,363	1	3,481
7 Library Assistant	1	3,284	1	3,481	1	3,540
8 Psychologist Interne	1	1,299		3,065	••••	
				07.510	-	35,256
Taran Marana Marana Arana				37,516 7,503		7,051
Less: Turnover Expectancy			_	7,503		1,001
Total	7	15,051	<u></u>	30,013	6	28,205
10tal		10,001	· ==	======	= :	
·						
Religious and Community Services-Rosewood S	state					
1 Volunteer Activities Coordinator	1	3,757	1	3,842	1	3,842
2 Junior Stenographer	1	2,838	1	3,022	1	3,130
						C 070
Total	2	6,595	2	6,864	_2	6,972
=		====	=			
Research—Rosewood State Training School:						
1 Hospital Attendant			3	8,094		
1 Hospital Attendant			U	0,004		
Less: Turnover Expectancy				809		
2000 - Latio voi Lipovonioj iliminimi						
Total			3	7,285		
			==	====		
Farm Operation and Maintenance—Rosewood St	tata	Training	School:			
				6.094	1	6,034
1 Farm Manager, Mental Hospital 2 Farm Hand	1 4	5,949 $12,010$		6,034 $12,348$	4	12,348
Z Farm Hang		12,010				
Total	5	17,959	5	18,382	5	18,382
2 3 442	<u> </u>	====	: ==	=======================================	==	===
Table 1 Die 1 1 Chill Day 1 Co.			1 1			
Emotionally Disturbed Children—Rosewood State	te T	raining 50	noon:			
Dietary Services:				0.400		0.000
1 Dining Room Supervisor			1	2,698	1 4	2,806 10,700
Food Service Worker			4	10,288	4	10,700
			5	12,986	5	13,506
Medical Care of Patients:			· ·	12,000		20,000
3 Psychologist			2	5,029	2	10,460
4 Psychiatrist I			1	9,242	ī	9,611
5 Psychiatrist II			i	8,368	î	8,702
6 Supervisor of Nurses, Psychiatric			ī	4,525	ĩ	4,706
7 Hospital Charge Attendant			$\bar{3}$	9,606	$\bar{3}$	9,990
8 Licensed Practical Nurse			2	5,648	2	5,874
9 Hospital Attendant			32	86,336	32	89,792
10 Senior Stenographer			1		1	3,068
Junior Stenographer			1	2,572	1	2,675
			44	194 976	44	144 979
Rehabilitation and Recreation of			44	134,276	44	144,878
Patients:						
12 Academic Instructor			1	3,832	1	3,985
13 Occupational Therapist			1	3,832	î	3,985
14 Recreational Therapist I			1	4,021	1	4,182
15 Therapy Aide I			1	2,950	1	3,068
16 Therapy Aide II			1	2,698	1	2,806
						10.000
	400		5	17,333	5	18,026
	120	l .				

Social Services: 17
Less: Turnover Expectancy
Concern Conc
SPRINGFIELD STATE HOSPITAL General Administration—Springfield State Hospital: 1
Superintendent, Mental Hospital
Superintendent, Mental Hospital
Administrative Assistant I, Mental Hospital 1 8,747 1 8,830 1 8,830 3 Personnel Manager I 1 6,553 1 6,638 1 6,638 4 Accountant III 1 5,060 1 5,331 1 5,532 5 Principal Account Clerk,
Hospital
4 Accountant III 1 5,060 1 5,331 1 5,532 5 Principal Account Clerk, Mental Hospital 1 6,815 1 5,123 1 4,597 6 Principal Account Clerk II 1 1,816 1 4,071 1 4,071 7 Accounting Machine Operator 1 3,606 1 3,691 1 3,691 8 Senior Account Clerk 2 6,106 2 7,113 2 6,590 9 Junior Account Clerk 1 2,838 1 3,022 1 2,675 10 Stenographer-Secretary 1 4,210 1 4,295 1 4,295 11 Principal Stenographer 2 6,725 2 7,598 2 7,734 12 Senior Stenographer 2 6,725 2 7,598 2 7,734 12 Senior Clerk, Superintendent's Office 1 3,606 1 3,691 1 3,691 13 Senior Clerk 4 12,000 4 12,521 4 13,330 15 Telephone Operator I 1 4,625 1
5 Principal Account Clerk, Mental Hospital 1 6,815 1 5,123 1 4,597 6 Principal Account Clerk II 1 1,816 1 4,071 1 4,071 7 Accounting Machine Operator 1 3,606 1 3,691 1 3,691 8 Senior Account Clerk 2 6,106 2 7,113 2 6,590 9 Junior Account Clerk 1 2,838 1 3,022 1 2,675 10 Stenographer-Secretary 1 4,210 1 4,295 1 4,295 11 Principal Stenographer 2 6,725 2 7,598 2 7,734 12 Senior Stenographer 1 3,455 1 3,540 1 3,540 13 Senior Clerk, Superintendent's Office 1 3,691 1 3,691 14 Senior Clerk 4 12,000 4 12,521 4 3,330 15 Telephone Operator I 6 19,653 6 20,827 6 20,147 16 Buyer 1 4,625 1 4,872 1 <td< td=""></td<>
Mental Hospital
6 Principal Account Clerk II
7 Accounting Machine Operator 1 3,606 1 3,691 1 6,590 9 Junior Account Clerk 2 6,106 2 7,113 2 6,590 9 Junior Account Clerk 1 2,838 1 3,022 1 2,675 10 Stenographer-Secretary 1 4,210 1 4,295 1 4,295 11 Principal Stenographer 2 6,725 2 7,598 2 7,734 12 Senior Stenographer 1 3,455 1 3,540 1 3,540 13 Senior Clerk, Superintendent's Office 1 3,606 1 3,691 1 3,691 14 Senior Clerk, Superintendent's Office 1 3,606 1 3,691 1 3,691 14 Senior Clerk 4 12,000 4 12,521 4 13,330 15 Telephone Operator I 6 19,653 6 20,827 6 20,147 16 Buyer 1 4,625 1 4,872 1 5,043 17 Storekeeper I 1 1 3,986 1 4,071 1 4,071 18 Storekeeper II 1 3,986 1 4,071 1 4,071 18 Storekeeper II 1 1 3,571 1 3,778 1 3,842 19 Storekeeper III 2 5,941 2 6,260 2 6,368 20 Property Custodian 1 3,921 1 4,071 1 4,071 1 4,071
8 Senior Account Clerk
10 Stenographer-Secretary 1 4,210 1 4,295 1 4,295 11 Principal Stenographer 2 6,725 2 7,598 2 7,734 12 Senior Stenographer 1 3,455 1 3,540 1 3,691 13 Senior Clerk, Superintendent's Office 1 3,606 1 3,691 1 3,691 14 Senior Clerk 4 12,000 4 12,521 4 18,330 15 Telephone Operator I 6 19,653 6 20,827 6 20,147 16 Buyer 1 4,625 1 4,872 1 5,043 17 Storekeeper I 1 3,986 1 4,071 1 4,071 18 Storekeeper III 1 3,571 1 3,778 1 3,842 20 Property Custodian 1 3,921 1 4,071 1 4,071 Total 31 128,554 31 133,316 31 132,735
11 Principal Stenographer 2 6,725 2 7,598 2 7,734 12 Senior Stenographer 1 3,455 1 3,540 1 3,540 13 Senior Clerk, Superintendent's Office 1 3,606 1 3,691 1 3,691 14 Senior Clerk 4 12,000 4 12,521 4 13,330 15 Telephone Operator I 6 19,653 6 20,827 6 20,147 16 Buyer 1 4,625 1 4,872 1 5,043 17 Storekeeper I 1 3,986 1 4,071 1 4,071 18 Storekeeper III 1 3,571 1 3,778 1 3,842 20 Property Custodian 1 3,921 1 4,071 1 4,071 Less: Turnover Expectancy 31 128,554 31 133,316 31 132,735 Dietary Services—Springfield State Hospital: 1 Head Dietitian 1 6,252 </td
12 Senior Stenographer 1 3,455 1 3,540 1 3,540 13 Senior Clerk, Superintendent's Office 1 3,606 1 3,691 1 3,691 14 Senior Clerk 4 12,000 4 12,521 4 13,330 15 Telephone Operator I 6 19,653 6 20,827 6 20,147 16 Buyer 1 4,625 1 4,872 1 5,043 17 Storekeeper I 1 3,986 1 4,071 1 4,071 18 Storekeeper III 1 3,571 1 3,778 1 3,842 19 Storekeeper III 2 5,941 2 6,260 2 6,368 20 Property Custodian 1 3,921 1 4,071 1 4,071 Less: Turnover Expectancy 1 3,921 1 4,071 1 4,071 Total 31 128,554 31 133,316 31 132,735 Dietary Services—Springfield State Hospital: 1 4,625 1 6,33
13 Senior Clerk, Superintendent's Office 1 3,606 1 3,691 1 3,691 1 3,691 1 4 Senior Clerk 4 12,000 4 12,521 4 13,330 15 Telephone Operator I 6 19,653 6 20,827 6 20,147 16 Buyer 1 4,625 1 4,872 1 5,043 17 Storekeeper I 1 3,986 1 4,071 1 4,071 18 Storekeeper II 1 3,571 1 3,778 1 3,842 19 Storekeeper III 2 5,941 2 6,260 2 6,368 20 Property Custodian 1 3,921 1 4,071 1 4,071 1 4,071
14 Senior Clerk 4 12,000 4 12,521 4 13,330 15 Telephone Operator I 6 19,653 6 20,827 6 20,147 16 Buyer 1 4,625 1 4,872 1 5,043 17 Storekeeper I 1 3,986 1 4,071 1 4,071 18 Storekeeper II 1 3,571 1 3,778 1 3,842 19 Storekeeper III 2 5,941 2 6,260 2 6,368 20 Property Custodian 1 3,921 1 4,071 1 4,071 Less: Turnover Expectancy 1 134,663 134,076 1,347 1,341 Total 31 128,554 31 133,316 31 132,735 Dietary Services—Springfield State Hospital: 1 1 6,252 1 6,336 1 6,336 2 Dietitian II 1 4,741 1 4,826 1 4,182 3 Assistant to Dietitian 1 4,512 1
Telephone Operator I
16 Buyer 1 4,625 1 4,872 1 5,043 17 Storekeeper I 1 3,986 1 4,071 1 4,071 18 Storekeeper II 1 3,571 1 3,778 1 3,842 19 Storekeeper III 2 5,941 2 6,260 2 6,368 20 Property Custodian 1 3,921 1 4,071 1 4,071 Less: Turnover Expectancy 31 128,554 31 133,316 31 132,735 Dietary Services—Springfield State Hospital: 1 Head Dietitian 1 6,252 1 6,336 1 6,336 2 Dietitian II 1 4,741 1 4,826 1 4,182 3 Assistant to Dietitian 1 4,512 1 4,597 1 4,597
18 Storekeeper II 1 3,571 1 3,778 1 3,842 19 Storekeeper III 2 5,941 2 6,260 2 6,368 20 Property Custodian 1 3,921 1 4,071 1 4,071 Less: Turnover Expectancy 31 128,554 31 133,316 31 132,735 Dietary Services—Springfield State Hospital: 1 Head Dietitian 1 6,252 1 6,336 1 6,336 2 Dietitian II 1 4,741 1 4,826 1 4,182 3 Assistant to Dietitian 1 4,512 1 4,597 1 4,597
19 Storekeeper III
20 Property Custodian
Less: Turnover Expectancy
Less: Turnover Expectancy
Dietary Services—Springfield State Hospital: 1 Head Dietitian
1 Head Dietitian 1 6,252 1 6,336 1 6,336 2 Dietitian II 1 4,741 1 4,826 1 4,182 3 Assistant to Dietitian 1 4,512 1 4,597 1 4,597
1 Head Dietitian 1 6,252 1 6,336 1 6,336 2 Dietitian II 1 4,741 1 4,826 1 4,182 3 Assistant to Dietitian 1 4,512 1 4,597 1 4,597
2 Dietitian II
3 Assistant to Dietitian
4 Food Production Manager 1 4,706 1 4,706
5 Head Cook
6 Cook
7 Assistant Cook
9 Meat Cutter 2 6,395 2 6,667 2 6,785
10 Kitchen Supervisor
11 Dining Room Supervisor 5 11,947 5 14,247 5 15,326
12 Cafeteria Supervisor
13 Cashier II
14 Senior Clerk 1 3,194 1 3,389 1 3,389 15 Chauffeur II 9 25,640 10 30,470 10 31,231
Less: Turnover Expectancy
Total

			1957		1958		1959
	CLASSIFICATION OF EMPLOYMENT		ACTUAL	APPR	APPROPRIATION		LOWANCE
Hous	ehold and Property Services—Springfield S	Hospital:					
1	Housekeeper★	11	34.555	11	36,432	12	39,426
2	Head Seamstress	1	3,606	1	3,691	1	3,691
3	Seamstress	3	8.027	3	8,489	3	8,695
4	Laundry Supervisor I	1	4,289	1	4,521	1	4,597
$\hat{5}$	Laundry Supervisor II	ī	3,366	$\bar{1}$	3,568	1	3,691
6	Laundry Worker	$1\bar{2}$	32,329	$ar{12}$	34,523	12	34,986
7	Ironer, Hand	5	14,116	5	14,631	5	14,680
8	Maintenance Superintendent, Mental Hospital	1	8,747	1	8,830	1	8,830
9	Chief Stationary Engineer I, Mental	_	•		•		•
	Hospital	1	6,251	1	6,336	1	6,336
10	Maintenance Foreman	1	4,629	1	4,597	1	5,128
11	Shift Engineer, Mental Hospital	4	18,049	4	18,388	4	18,388
12	Shift Engineer	1	3,722	1	3,938	1	4,081
13	Steam Fireman	5	14,555	5	16,410	5	16,302
14	Steam Fitter	1	3,787	1	$4,\!152$	1	4,295
15	Sheet Metal Worker	1	4,210	1	4,295	1	4,295
16	Plumber	1	4,512	1	4,597	1	$4,\!597$
17	Carpenter-Foreman	1	4,741	1	4,826	1	4,826
18	Carpenter	$\bar{7}$	28,665	$\bar{7}$	29,708	7	29,851
$\overline{19}$	Painter I	1	3,930	1	4.152	1	4,295
$\hat{20}$	Painter II	$\hat{6}$	19,412	$\bar{6}$	20,578	6	20,750
$\tilde{2}$ 1	Electrician	š	13,537	4	17.623	4	17,929
$\frac{22}{22}$	Mechanical Handyman	7	23,214	8	28,238	8	28,907
$\frac{22}{23}$	Mechanical Handyman II	$\dot{7}$	16,670	6	18,708	Ğ	19,104
$\frac{23}{24}$	Handyman	•	3,199	ĭ	2,446	ĭ	2,544
$\frac{24}{25}$		 5	12,727	$\frac{1}{5}$	13,455	6	16,265
	Cleaner	2		$\overset{0}{2}$	5,013	ž	4.652
26	Service Worker	í	$\frac{4,112}{3,446}$	1	3,650	ī	3,778
27	Shop Clerk I	1		1	3,184	i	2,727
$\frac{28}{29}$	Shop Clerk II		2,858	1	3,714	i	3,842
	Grounds Foreman	1	3,507			3	11,073
30	Chauffeur I	3	10,672	3	11,012	3	10,167
31	Chauffeur II	3	9,384	3 4	9,714	4	14,150
32	Police	4	12,234	4	13,842	4	
					367,261		376,878
	Less: Turnover Expectancy				7,345		7,538
	Total	102	341,058	104	359,916	106	369,340
		==		=		=	===
Med	ical Care of Patients-Springfield State Ho	spita	l:				
1	Clinical Director	1	14,112	1	14,112	1	14,112
2	Clinical Pathologist	1	11,087	1	11,087	1	11,087
3	Chief Psychologist	1	6,923	1	$7,\!471$	1	7,471
4	Psychologist	5	21,807	5	25,948	5	29,165
5	Psychiatrist I★	7	74,602	8	80,940	9	95,724
6	Psychiatrist II	5	10,034	5	43,510	5	43,510
7	Psychiatrist III	6	31.203	6	36,403	6	37,287
8	Physician, Institutional	3	24,057	3	24,873	3	25,461
9	Dentist	2	11,393	2	12,392	2	12,392
10	Dental Interne	1	13	1	3,540	1	2,655
11	Pharmacist	1	5,043	1	5,128	1	5,128
12	X-Ray Technician	2	7,078	2	7.364	2	7,492
13	Head Laboratory Technician	1	5,345	1	5,430	1	5,430
14	Laboratory Technician I	1	4,664	1	4,826	1	4,826
15	Laboratory Technician II	2	6,828	2	7,804	2	8,090
16	Laboratory Assistant	ī	2,501	$\bar{1}$	2,806	1	2,914
17	Director of Nurses I, Psychiatric	ī	·7,386	ī	7,471	$\bar{1}$	7,471
18	Assistant Director of Nurses,	_	.,	_	.,	_	· , - · -
	Psychiatric	1	4,789	1	5,492	1	5,703
19	Supervisor of Nurses, Psychiatric	$\hat{\bar{5}}$	20,079	$\hat{\bar{5}}$	23,350	$\hat{5}$	26,155
20	Head Nurse, Psychiatric	Š	19,937	š	22,119	Š	22,843
21	Registered Nurse	10	19,729	10	59,711	10	38,304
	O		20,120	10	00,.11		22,002

	CLASSIFICATION OF EMPLOYMENT		1957 Actual	Арр	1958 ROPRIATION	Aı	1959 LOWANCE
22 23 24 25 26 27 28 29 30 31 32 33 34 35 36	Hospital Attendant Supervisor I Hospital Attendant Supervisor II Hospital Attendant Supervisor III Hospital Charge Attendant Psychiatric Aide Licensed Practical Nurse Hospital Attendant Physical Therapist Barber Beauty Operator Medical Records Librarian Medical Stenographer Senior Stenographer Senior Clerk Senior Typist Chauffeur II	1 4 3 1 2	5,043 36,368 62,727 187,009 3,455 285,349 1,303,937 4,289 11,142 8,723 3,415 7,281 30,194 2,921 16,018 6,527	1 9 18 56 1 98 489 1 4 3 1 2 11 1 5 2	5,128 36,776 55,764 197,032 3,540 308,339 1,456,336 4,521 13,218 9,715 3,650 4,071 35,931 3,107 18,622 6,476	1 9 18 56 1 98 499 1 4 3 1 1 2 11 1 5 2	5,128 41,373 76,309 211,824 3,540 311,621 1,518,670 4,597 13,218 9,828 3,778 8,142 37,111 3,220 15,960 6,778
	Less: Turnover Expectancy				2,574,003 179,180		2,684,317 147,637
	Total	761 ==	2,283,008	765	2,394,823	776	2,536,680
Roha	bilitation and Recreation of Patients—Spr	inofi	ald State H	ognital			
1 2 3 4 5 6 7 8 9 10 11 12 13 14	Director of Rehabilitation Therapies Head Occupational Therapist Occupational Therapist Industrial Therapist Recreational Therapist I Musical Therapist Therapy Aide I Therapy Aide I Library Assistant Vocational Instructor Foreman, Industrial Shop Foreman, Industrial Shop (F) Motion Picture Machine Operator Senior Clerk	1 1 3 1 1 1 8 14 1 1 1	4,902 606 9,379 4,062 550 4,512 23,187 39,901 	1 3 1 1 8 15 1 1 1 1	5,159 4,182 13,179 4,291 4,182 4,597 25,606 46,284 2,824 4,062 3,691 3,842 4,295 3,389	1 3 1 1 8 16 1 1 1 1	5,340 4,182 13,791 4,444 4,182 4,597 27,140 49,054 3,050 4,215 3,691 3,842 4,295 3,389
	Less: Turnover Expectancy				129,583 9,070		135,212 9,465
	Total	35	105,647	37	120,513	38	125,747
Socia 1 2 3 4 5 6 7	Al Services—Springfield State Hospital: Chief Supervisor, Psychiatric Case Work Psychiatric Case Supervisor Senior Case Worker. Case Worker I Principal Stenographer Senior Stenographer Senior Typist	$\begin{array}{c} 3 \\ 10 \\ 5 \\ 1 \end{array}$	6,335 15,021 27,453 17,077 3,986 2,999 7,713	1 3 11 5 1 1 3	6,638 16,050 45,493 21,555 4,071 3,068 9,546	1 4 11 5 1 2	6,638 21,305 46,785 22,155 4,071 6,372 9,659
	Less: Turnover Expectancy				106,421 9,578		116,985 10,529
	Total	24	80,584	25	96,843	27	106,456
Educ 1 2 3 4 5	Director of Psychiatric Education	1 1 1 2	7,412	1 1 1 2	10,791 4,815 4,315 7,630 1,360	1 1 1 3	10,791 4,815 4,315 11,445 6,922

		1957		1958		1959	
	CLASSIFICATION OF EMPLOYMENT	4	ACTUAL	APPROPRIATION		ALLOWANCE	
6 7 8 9 10 11 12	Director of Nursing Education, Psychiatric Psychologist Interne Instructor of Nursing, Psychiatric Student Case Worker Library Assistant Medical Stenographer Housekeeper	1 5 2 1 1	6,043 12,736 9,570 191 3,169 3,065 2,811	1 5 2 1 1	6,336 15,325 10,136 2,720 3,363 4,071 2,994	1 5 2 1 1	6,336 15,325 10,317 2,720 3,481 3,663 3,107
	Less: Turnover Expectancy			•	73,856 14,771	•	83,237 16,647
	Total	16	50,085	16	59,085	17	66,590
Relig	ious and Community Services—Springfield	Stat	e Hospital:				
1	Volunteer Activities Coordinator	1	3,757	1	3,842	1	3,842
2	Senior Clerk	••••	•••••	1	2,698	1	2,860
3	Chaplain	••••	**********	1	5,000	1	5,000
	Less: Turnover Expectancy				11,540 115		11,702 117
	Total	1	3,757	3	11,425	3	11,585
Rose	arch—Springfield State Hospital:			==	===	==	
1	Psychologist			1	5,029	1	5,230
$\tilde{2}$	Director of Medical Research*				**********	1	10,376
3	Laboratory Technician I			••••	•••••	1	4,021
4	Medical Stenographer★			••••		1	3,202
	Less: Turnover Expectancy				5,029 50		22,829 457
	Total				4,979	4	22,372
Farn	on Operation and Maintenance—Springfield S	tate '	Hospital:				
1	Farm Manager, Mental Hospital	1	5,949	1	6,034	1	6,034
2	Farmer, Mental Hospital	ĩ	4,512	1	4,597	1	4,597
3	Farm Hand	9	26,673	9	27,577	9	27,268
4	Gardener, Mental Hospital	1	3,757	1 1	$\frac{3,842}{3,238}$	1 1	$\frac{3,842}{3,238}$
5 6	Dairy Helper Poultryman	1 1	$\frac{3,153}{3,607}$	1	3,691	i	3,691
Ū	104101 311441	-	0,001	-		_	
	Less: Turnover Expectancy				48,979 245		48,670 243
	Total	14 ——	47,651	<u>14</u>	48,734	14 ===	48,427
	SPRING GROVE	STA	TE HOSPIT	AL			
Conc	eral Administration—Spring Grove State H	ognit	al·				
1 2	Superintendent, Mental Hospital	1	15,320	1	15,320	1	15,320
_	Hospital	1	8,995	1	9,334	1	9,673
3	Personnel Manager I	1	4,073	1	5,754	1	5,975
4 5	Accountant III	1 1	5,950 $4,513$	1 1	6,034 $4,597$	1 1	$6,034 \\ 4.597$
6	Principal Account Clerk I	1	4,708	i	4,957	i	5,128
7	Accounting Machine Operator	1	3,607	1	3,691	1	3,691
8	Senior Account Clerk	2	6,566	2	6,844	2	6,962
9	Stenographer-Secretary	1	4,211 7,573	$\frac{1}{2}$	4,295	1 2	4,295
10 11	Principal Stenographer	2 1	$\frac{7,573}{3,110}$	2 1	$7,\!870 \\ 3,\!304$	1	$8,006 \\ 3,422$
12	Junior Stenographer	1	1,271	î	3,238	î	2,728
	• •	10/	•		•		

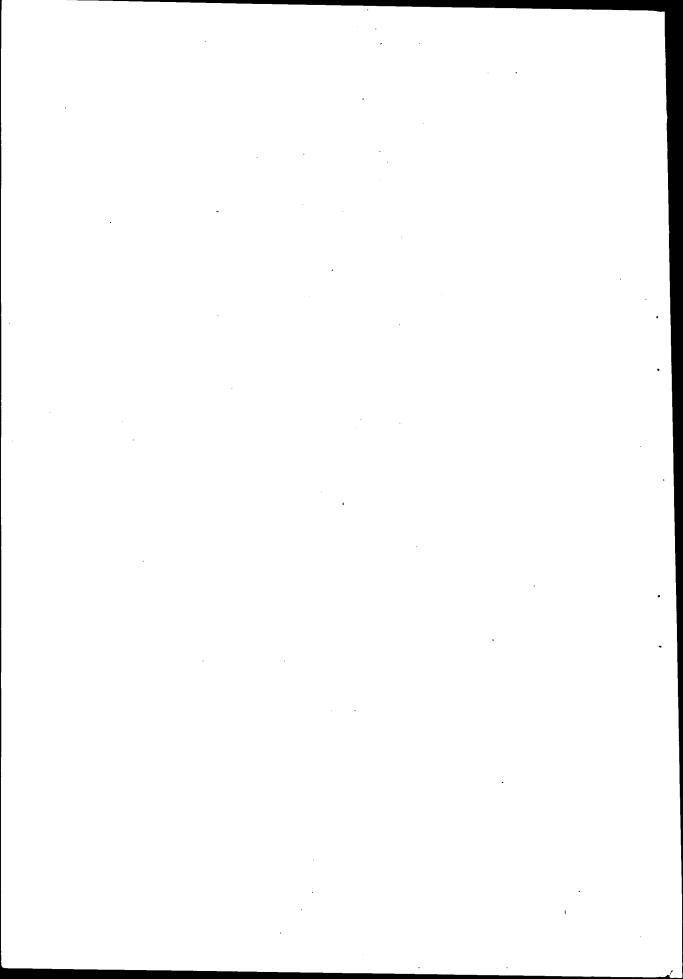
Classification of Employment		1957 ACTUAL			1959 Allowance		
13 Senior Clerk 14 Junior Clerk 15 Receptionist 16 Telephone Operator I 17 Buyer (K) 18 Storekeeper I 19 Storekeeper III 20 Property Custodian 21 Shop Clerk I	2 1 2 6 1 1 2 1	6,224 2,702 6,555 20,728 5,345 3,986 5,889 3,788 3,382	2 1 2 6 1 1 2 1	6,609 2,881 6,778 20,650 5,430 4,071 6,260 4,003 3,586	2 1 2 5 1 1 2 1	6,195 2,984 6,778 17,523 5,430 4,071 6,422 3,586 3,714	
Less: Turnover Expectancy				135,506 1,355		132,534 1,325	
Total	31	128,496	31 ===	134,151	30	131,209	
Dietary Services—Spring Grove State Hospital: 1 Head Dietitian 2 Dietitian II 3 Food Production Manager 4 Steward, Mental Hospital 5 Head Cook 6 Cook 7 Assistant Cook 8 Food Service Worker 9 Meat Cutter 10 Dining Room Supervisor 11 Cafeteria Supervisor 12 Cashier II 13 Senior Clerk 14 Chauffeur II	1 1 1 7 3 14 44 1 9 1 3 1 6	6,251 4,741 4,723 4,529 28,252 10,449 41,767 118,285 3,054 24,802 3,986 7,460 3,141 11,286	1 1 1 7 3 14 46 1 9 1 3 1 6	6,336 4,826 4,978 4,597 29,350 10,950 44,681 130,681 3,245 28,332 4,071 9,659 3,333 18,526	1 1 1 7 7 14 50 1 9 1 3 1 6	6,336 4,826 4,706 4,597 29,565 23,630 45,415 141,483 3,363 28,980 4,071 9,163 3,389 18,866	
Less: Turnover Expectancy				303,565 17,543		328,390 13,136	
Total	93	272,726	95	286,022	103	315,254	
Household and Property Services—Spring Grove 1 Head Housekeeper 2 Housekeeper 3 Head Seamstress 4 Seamstress 5 Laundry Supervisor I 6 Laundry Supervisor II 7 Laundry Worker 8 Maintenance Superintendent II 9 Chief Stationary Engineer I 10 Chief Stationary Engineer II 11 Shift Engineer 12 Shift Engineer, Mental Hospital 13 Steam Fireman 14 Sheet Metal Worker 15 Steam Fitter 16 Plumber 17 Carpenter-Foreman 18 Carpenter 19 Mason-Plasterer 20 Painter II 21 Painter II 22 Electrician 23 Blacksmith 24 Mechanical Handyman 25 Mechanical Handyman II 26 Handyman	e Str 1 5 1 2 1 1 1 1 1 1 3 2 2 5 2 2 2 2 1 6 1 1 1 5 2 2 1 1 0 3 4	3,757 15,971 3,607 5,456 4.507 3,486 43,027 6.553 5,346 4,636 16,513 4,578 17,048 8,421 8,066 9,085 4,835 23,738 4,210 3,722 13,634 8,795 4,210 35,137 5,478 8,714	1512116 1114152221611521025	3,842 16,606 3,691 5,814 4,597 3,691 46,613 6,638 5,430 4,597 16,608 4,597 17,902 8,233 9,194 4,826 25,199 4,295 3,938 16,048 8,965 4,295 36,564 6,188 13,816	151211611141522216115311125	3,842 16,832 3,691 5,968 3,985 3,199 46,253 6,638 5,430 4,597 16,751 4,597 18,086 8,590 8,376 9,194 4,295 4,081 14,799 12,950 4,295 40,154 6,044 13,747	

		1957		1958		1959			
CLASSIFICATION OF EMPLOYMENT		ACTUAL	APP	ROPRIATION	A	LLOWANCE			
27 Cleaner 28 Automobile Mechanic I 29 Chauffeur I 30 Chauffeur II 31 Police 32 Linen Stewardess	3 5 5	9,922 4,071 10,819 14,577 16,506	4 1 3 5 5	10,862 4,295 11,073 15,380 17,656	4 1 3 5 5 4	10,453 4,295 11,073 16,437 17,902 11,296			
Less: Turnover Expectancy				350,043 14,002		367,750 14,710			
Total	98	328,425	98	336,041	104	353,040			
Medical Care of Patients—Spring Grove State			1	12,232	1	12,467			
1 Clinical Director		$15,353 \\ 10,718$	1	11,087	ī	11,087			
3 Chief Psychologist		5,816	$\bar{1}$	6,973	1	6,724			
4 Psychologist	. 3	15,123	4	22,126	4	21,724			
5 Psychiatrist I		40,283	$\frac{7}{7}$	70,230	8 7	79,656			
6 Psychiatrist II	. 7	65,247	$\begin{array}{c} 7 \\ 4 \end{array}$	$63,085 \\ 23,570$	5	$62,751 \\ 29,102$			
7 Psychiatrist III	4	$29,578 \\ 8,747$	1	8.830	ĭ	8,830			
9 Dentist		8,891	$\frac{1}{2}$	8,908	$\bar{2}$	11,840			
10 Dental Interne	_	3,332	ī	3,540	1	3,540			
11 Pharmacist		5,043	1	5,128	1	5,128			
12 X-Ray Technician	. 2	6,792	2	7,364	2	7,364			
13 Head Laboratory Technician		5,345	1 1	5,430 3,394	1 1	5,430 3,458			
14 Laboratory Equipment Operator		$3,\!156$ $4,\!061$	1	4,182	1	4,826			
16 Laboratory Technician II	i	3,790	ī	4,009	1	4,152			
17 Laboratory Assistant	3	7,662	3	8,742	3	8,588			
18 Director of Nurses I, Psychiatric	. 1	7,386	1	7,471	1	7,471			
19 Assistant Director of Nurses, Psychiatric	. 1	5,316	1	5,598	1	5,809			
20 Supervisor of Nurses, Psychiatric		11,561	3	14,933	3	15,477			
21 Head Nurse, Psychiatric		22,191	6	27,105	$\frac{6}{10}$	$26,703 \\ 37,731$			
22 Registered Nurse		$28,316 \\ 5,043$	10 1	$43,782 \\ 5,128$	10	5.128			
24 Hospital Attendant Supervisor II	. 10	44,755	10	45,664	10	45,817			
25 Hospital Attendant Supervisor III		28,106	7	29,351	7	28,922			
26 Hospital Charge Attendant		205,753	57	215,154	57	215,794			
27 Psychiatric Aide		56,943	32	104,135	32	102,837			
28 Licensed Practical Nurse		29,822 1,126,311	$\frac{16}{394}$	50,214 $1,173,982$	$\begin{array}{c} 16 \\ 394 \end{array}$	49,931 1,185,052			
30 Physical Therapist		4,512	1	4,597	1	4,597			
31 Barber		6,389	$\overline{2}$	6,665	2	6,778			
32 Beauty Operator	. 3	6,798	3	10,054	3	9,715			
33 Medical Stenographer	. 5	17,048	6	22,250	6	21,983			
34 Senior Stenographer	. 9	$24,641 \\ 8,170$	9 3	$28,556 \\ 8,634$	9	$28,556 \\ 8,611$			
35 Junior Stenographer	. 1	3,757	1	3,842	1	3,842			
37 Senior Typist			ī	2,824	ī	2,806			
				2,078,769		2,100,227			
Less: Turnover Expectancy				135,120		115,513			
Total	. 600	1,881,755	603	1,943,649	605	1,984,714			
Rehabilitation and Recreation of Patients-Sp.	ring G	rove State	Hospita	d:					
1 Director of Rehabilitation Therapies	. 1	4,514	1	4,706	1	4,887			
2 Head Occupational Therapist	. 1	1,616	1	4,424	1	4,182			
3 Occupational Therapist	. 3	4,431	3	12,567	3	12,567			
4 Academic Instructor	. 1	4,322	1 1	4,597	. 1	$4,597 \\ 3,842$			
6 Foreman, Industrial Shop (F)	. 1	3,757 3,246	1	3,842 3,445	1	3,568			
	 196	•	*	0,110	_	3,000			

CLASSIFICATION OF EMPLOYMENT		1957 ACTUAL	1958 Appropriation		1959 Allowance				
7 Industrial Therapist	1 2 1 5 8 1	3,043 4,062 4,348 10,338 31,793 3,110	1 2 1 5 10 1	3,985 8,276 4,585 16,756 29,464 3,304	1 2 1 5 11 1	4,215 8,429 4,746 17,346 32,378 3,422 3,580			
Less: Turnover Expectancy				99,951 7,997		107,759 7,543			
Total	26 ===	78,580	28	91,954	30	100,216			
Social Services—Spring Grove State Hospital:									
1 Chief Supervisor, Psychiatric Case Work 2 Psychiatric Case Supervisor ** 3 Senior Case Worker 4 Case Worker I ** 5 Principal Stenographer ** 6 Junior Stenographer ** 7 Senior Typist **	1 3 6 7 1 1	6,554 16,418 14,163 32,726 3,854 2,733 2,760	1 3 7 7 1 1	6,638 16,337 31,536 29,596 4,071 2,914 3,163	1 4 7 7 1 1	6,638 21,496 31,414 29,912 4,071 3,022 2,860			
Less: Turnover Expectancy			•	94,255 7,540		99,413 7,953			
Total	20	79,208	21	86,715	22	91,460			
Education and Training of Professional Persons Director of Psychiatric Education Resident Physician II Resident Physician III Psychologist Interne Psychiatric Externe (6)	1 1 1 1 2	Spring Grove 10,524 4,730 7,365 3,498 8,258	e State	Hospital: 11,207 4,815 4,315 3,815 6,130 3,752	1 1 3 1 2	10,791 4,815 12,945 3,815 6,130 3,752			
7 Director of Nursing Education, Psychiatric 8 Instructor of Nursing, Psychiatric 9 Student Case Worker 10 Library Assistant 11 Housekeeper 12 Medical Stenographer	1 2 1 2 1	5,627 9,269 1,538 1,467 6,434 3,397	1 2 1 3 1	5,914 9,775 2,720 2,937 9,489 3,663	1 2 1 3 1	6,125 10,137 2,720 3,050 10,167 3,867			
Less: Turnover Expectancy				68,532 4,797		78,314 5,482			
Total	13	62,107	16	63,735	16	72,832			
Religious and Community Services—Spring Grove State Hospital:									
1 Volunteer Activities Coordinator	1 1	3,757 2,301	1 1 1	3,842 5,000 2,994	1 1 1	3,842 5,000 2,914			
Less: Turnover Expectancy			,	11,836 355		11,756 353			
Total	_ <u>2</u>	6,058	3	11,481	3	11,403			

CLASSIFICATION OF EMPLOYMENT				1958 ROPRIATION	1959 Allowan				
Research—Spring Grove State Hospital:									
1 Director of Medical Research	••••	12,451 5,016	1 1 1 1 1	12,451 5,431 5,533 5,281 2,950 3,391	1 1 1 1 1	12,451 5,632 5,754 5,492 3,068 3,330			
Less: Turnover Expectancy				35,037 3,504		35,727 3,573			
Total		17,467		31,533	6	32,154			
Farm Operation and Maintenance—Spring Grove State Hospital:									
1 Farm Superintendent (N)	1 1	6,553 5,949 26,202	1 1 10	6,638 6,034 29,996	1 1 10	6,638 6,034 29,995			
Less: Turnover Expectancy				42,668 853	,	42,667 853			
Total	12	38,704	12	41,815	12	41,814			

New Buildings and Improvements to Existing Structures



1959 CAPITAL IMPROVEMENT BUDGET

DEPARTMENT OF MENTAL HYGIENE:			
Headquarters: For final stage of construction of the Institution for the Criminally Insane	790,000		
Insane	99,800		
Total—Headquarters		889,80 0	,
Crownsville State Hospital:			•
Conversion of "B" Building kitchen to dining area	36,000		
Alterations to water treatment plant	15,000		
Utility improvements, and fire protection facilities in Young, "C", Meyer and Marbury Buildings	67,000		
Total—Crownsville State Hospital		118,000	
Eastern Shore State Hospital:			
Construction of Geriatrics Building, 200 beds (equipment to be requested later)	286,000		
Shoal Creek	25,000		
Total—Eastern Shore State Hospital		1,311,000	
Equipment for Industrial Building	185,000 14,800 485,000 43,000 90,000 45,000		
Total—Rosewood State Training School		1,027,800	
Springfield State Hospital: Replacement of water feed line to Boiler Room and the provision of an additional water feed line	12,000 3,500 25,000	_,,_,	
Total—Springfield State Hospital		40,500	
Spring Grove State Hospital: Equipment for Rehabilitation Building	16,300		
Total—Spring Grove State Hospital		16,300	
TOTAL-DEPARTMENT OF MENTAL HYC	HENE	*************	3,403,400